

Photo by Doug Rathburn, IT/GIS Manager

### **TOWN OF DERRY, NEW HAMPSHIRE**

**Annual Comprehensive Financial Report** 

For the Fiscal Year Ending

June 30, 2022

#### TOWN OF DERRY, NEW HAMPSHIRE

**Annual Comprehensive Financial Report** 

For the Year Ended June 30, 2022

Prepared by: The Finance Department

Mark A. Fleischer Chief Financial Officer

#### Town of Derry, New Hampshire Annual Comprehensive Financial Report For the Fiscal Year Ended June 30, 2022

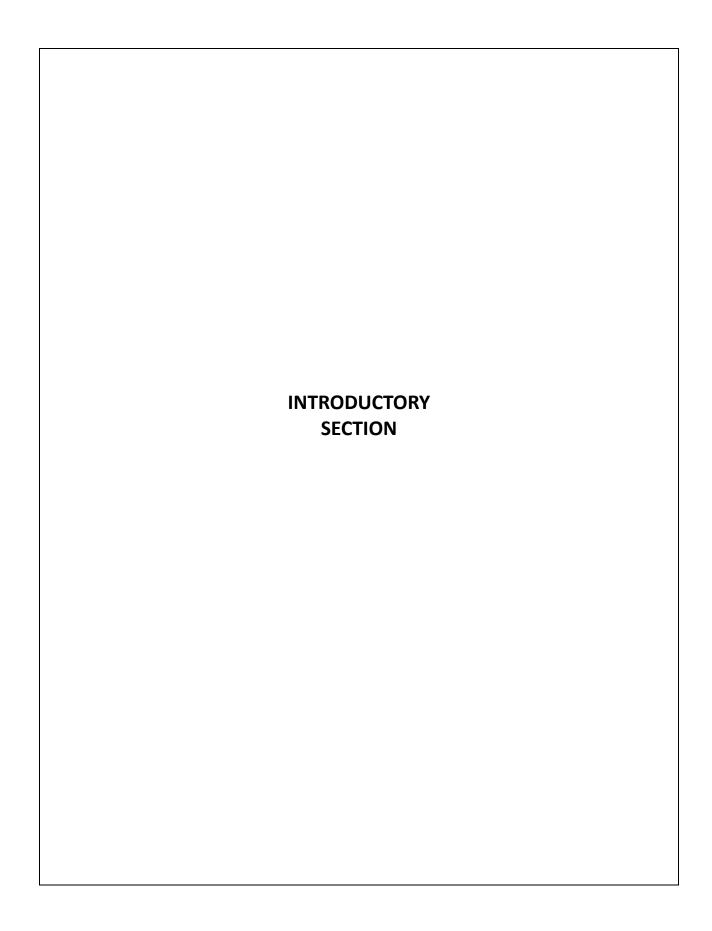
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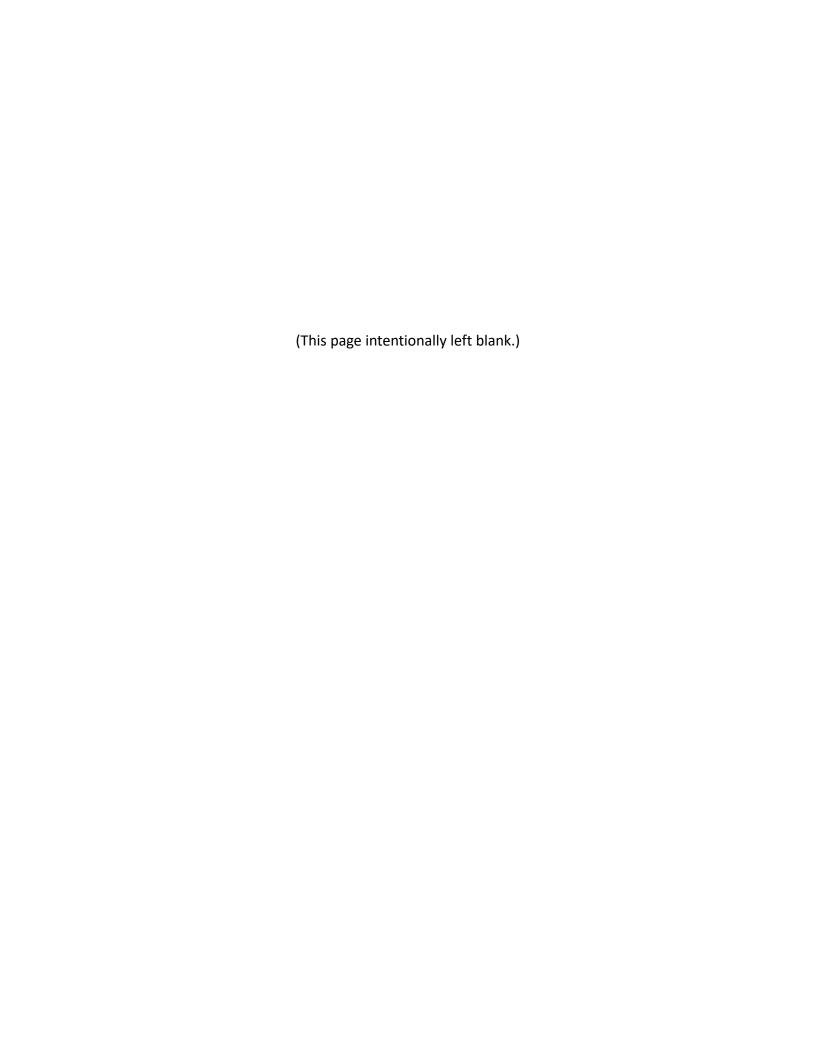
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## Town of Derry, NH



December 8, 2022

To the Citizens and Members of the Town Council:

The Annual Comprehensive Financial Report (ACFR) of the Town of Derry for the fiscal year ended June 30, 2022, is hereby submitted. Responsibility for both the accuracy of the data, and the completeness and fairness of the presentation, including all disclosures, rests with the Town. To the best of our knowledge and belief, the following data, including the financial statements, supporting schedules and statistical tables, is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the Town. We also believe that the Town's existing internal control systems are adequate. All disclosures necessary to enable the reader to gain an understanding of the Town's financial activities have been included.

The Town management's narrative on the financial activities of the Town for the fiscal year ended June 30, 2022, is in the Management's Discussion and Analysis (MD&A) section of this report, immediately following the Report of Independent Auditors. The letter of transmittal is written to complement the MD&A and the financial statements and should be read from that perspective and in conjunction with all other sections of the ACFR.

The Annual Comprehensive Financial Report is presented in three sections: introductory, financial and statistical. The introductory section includes this transmittal letter, the Town's organizational chart, and a list of principal officials. The financial section includes the basic financial statements and schedules, as well as the auditor's report on the financial statements and schedules. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis.

This report includes all funds and account groups of the Town. The Town provides a full range of services including police and fire emergency medical services and protection, sanitation services,

the maintenance and construction of highways, streets, and related infrastructure, recreational activities, libraries, community access Cable TV, general welfare assistance, maintenance of land use records, raising and collection of taxes, community and economic development, health and code enforcement activities, land conservation and maintenance of vital records. In addition to general government activities the governing body exercises, or has the ability to exercise, oversight of the Water and Wastewater departments, and they are included in the reporting entity. This report does not include the funds of the Derry School District or Rockingham County. These governmental units are independent of the Town and do not meet the criteria for inclusion in this ACFR.

#### **Independent Audit**

State statutes require an annual audit by independent public accountants. The Town's accounting firm is Melanson. In addition to meeting the requirements set forth in state statutes, the financial statements, combining, and individual fund statements and schedules are included in the financial section of this report.

#### PROFILE OF THE GOVERNMENT

**Geography**. The Town of Derry is located in Rockingham County in southern New Hampshire, approximately 40 minutes northwest of Boston via Route 93, and is situated between Salem and Londonderry. The Town has a population of 34,749 (according to the New Hampshire Office of Strategic Initiatives) and occupies 36.30 square miles.

Derry was incorporated in 1827 and since 1993 has operated under a charter with a seven-member Council. Policy making and legislative authority are vested in the governing council. All administrative and operational affairs of the Town are the responsibility of the Town Administrator.

Derry has a diverse character, combining residential, commercial, industrial, and recreational activities. Derry's proximity to two of New Hampshire's major north/south highways, as well as the presence of Manchester-Boston Regional Airport (MHT) makes Derry an attractive community to live and foster business development and growth. Derry is the fourth largest community in the State. MHT offers direct flights to many major cities around the nation.

**Governing Boards**. The Town Council consists of seven members elected to staggered three-year terms. The Council acts as the legislative body of the Town, including adoption of the annual budget, and appoints a Town Administrator to serve an indefinite term as the Town's chief executive. The funds with legal budgets approved by the Town Council include General Fund, Cable Special Revenue Fund, and Enterprise Funds.

**Administration**. Administrative functions of the Town are carried out by the Town Administrator. The Town Administrator is responsible for the administrative and financial affairs of the Town overseeing the day-to-day operations, and implements policies established by the Town Council.

The Town Administrator is responsible for appointing the heads of the various departments, for negotiating with the various bargaining units of the Town, and making recommendation to the Town Council on various issues.

Fiscal Year and Budget. The Town's fiscal year begins on July 1st of each year and ends the following June 30th. In April 2022, the Town Council unanimously updated its Fund Balance Policy. This policy sets forth the categories of fund balance in accordance with GASB 54 and delineates the spending prioritizations of them. The policy also sets forth that annually, following completion of the annual financial audit, the Finance Department will calculate the percentage of Unassigned Fund Balance for that fiscal year. If the level of Unassigned Fund Balance exceeds the Town Council set point (9.5%), without action of the Town Council, the surplus shall be transferred to capital reserve funds for Fire, Information Technology, Police, and Public Works for the purpose of funding future capital improvements, as well as the Expendable Maintenance Trust Fund for Building Maintenance and Improvements. The allocation for the Expendable Maintenance Trust Fund for Building Maintenance and Improvements is 15% of the total amount available capped at \$225,000 annually. The Information Technology fund is allocated at 5% of the total amount available capped at \$75,000 annually. The remaining available balance is allocated to the Fire, Police and Public Works funds proportionally based on the inventory value of equipment and vehicles funded through the capital reserve funds. The unassigned fund balance remains strong and provides increased flexibility for all Town operations.

Items identified for the annual operating budget are included in the Town Administrator's recommended annual budget. Departments are responsible for submitting their annual budget requests to the Town Administrator. After reviews with the departments, the Town Administrator makes any final adjustments to his/her recommended budget. The Department Heads' and Town Administrator's recommended budget is presented to the Town Council beginning in April of each year.

The Town Council may adjust the Administrator's recommended annual budget by majority vote. The Council is required to hold a public hearing on the budget, and all budget adjustments are presented to the public. The budget is then presented for approval by the Town Council in May. The legal spending limit is at the department level, as approved by the Town Council.

#### INFORMATION USEFUL IN ASSESSING THE GOVERNMENT'S ECONOMIC CONDITION

#### **Local Economy**

Despite the continuance of the COVID-19 pandemic, local economic conditions are favorable when compared to other regions. The Town's unemployment rate as of June 2022 is 2.0%, down from the June 2021 unemployment rate of 3.4%. By comparison, the U.S. unemployment rate as of June 2022 is 3.60%. Three major areas of complimentary development are taking shape to provide unprecedented economic expansion within Derry that will benefit the entire State of New Hampshire.

#### **Long-Term Financial Planning**

The Town continues to revise its budget review process to ensure the efficient use of government resources, research additional revenue sources for one-time capital items, and due to the COVID-19 pandemic, aggressive tracking of revenue performance levels which will assist in the development of operational policies as the pandemic continues and beyond.

During fiscal year 2022, the Town established an Expendable Trust for the Derry Recovery Plan to place the American Rescue Plan funds as they are received from the US Government. These funds will assist the Town with its recovery from the COVID-19 pandemic. The 1st tranche received in fiscal year 2022 totaled \$1,752,766. The 2nd tranche of an equal amount will be received in fiscal year 2023.

#### The Town's Planning Department and Economic Development

Fiscal Year 2022 activity in the Planning Department continued at a steady pace for most of the year, post COVID, with both new development proposals as well as projects that had begun prior to COVID and obtained town approvals this past year. We have seen an uptick in activity reflecting the post COVID pandemic.

Highlights of development activity in fiscal year 2022 included a new planned restaurant/pub/brewery/beer manufacturing facility (Grindhouse), a new wine bar/barn in an event facility, a redevelopment of a historic home into an inn, event venue and outdoor pavilion, a second wine bar, vineyard expansion and an 8-unit commercial bays building, Starbucks, Aspen Dental, conceptual discussions for several mixed-use developments of housing/commercial and office space which will be going to the Planning Board for approvals in fiscal year 2023, and approval of several small single-family housing subdivisions (approximately 35-40 house lots).

Zoning amendments included amending our sign ordinance relating to the Downtown/Central Business District and message boards throughout town, increasing the housing density in the Downtown/Central Business District, revising and adding additional permitted uses in both the General Commercial District and Industrial IV District, and expanding the boundary of the Traditional Business Overlay District in the Downtown/Central Business District. The zoning ordinance was further amended to allow for solar energy systems for both residential and business uses. In addition to those amendments which carried over to fiscal year 2022, there were also zoning amendments, to re-zone several parcels in the vicinity of the proposed exit 4A from residential to commercial/industrial and further expansion of the Traditional Business Overlay District in the Central Business District with the hopes of encouraging Downtown redevelopment opportunities and reviewing the permitted uses in the General Commercial District.

The most significant work for the department in both 2020, 2021, and continuing in 2022 has been our work on the 2020 Master Plan Update and moving forward with long-term Goals and Implementation Strategies in conjunction with the Planning Board and town departments. The Town was pleased to announce that the 2020 Master Plan was chosen as the Plan of the Year by the New Hampshire Planners Association.

The department submitted an application to the New Hampshire Department of Transportation (NHDOT) to seek funding under the NHDOT Transportation Alternatives Program (TAP) to complete the existing Derry Rail Trail to the Londonderry town line. We are pleased to announce that the NHDOT reviewed our application and recommend funding and have the project included in the state's Ten-Year Highway Plan. The project was also included in the Federal Transportation infrastructure plan/bill by Congressman Chris Pappas for full funding with potential approval (subject to Congress) by the end of 2021. Many thanks to all town departments, staff, individuals, and organizations that assisted in developing the application and providing letters of support for the project. Additionally, we would also like to acknowledge and thank the Southern New Hampshire Planning Commission for their assistance with our application. We are pleased to confirm that the Derry Rail Trail was included and approved to be funded this past June in the NHDOT Ten-Year Highway Plan! We are hoping that construction will begin on the project in fiscal year 2023!

#### **Economic Development**

Strategically located, Derry is less than 45 minutes from Boston with quick access to Interstate 93, airports, and New Hampshire's largest cities. Within a 30-minute drive time, there are over 250,000 workers supporting a wide range of industries. Derry's business profile consists of a few large employers, a solid mix of mid-size employers and a strong, well-connected small business community. Derry is also home to an abundance of entrepreneurs. Derry is highly rated for its concierge service and business friendliness at every stage of the business cycle. Superb dining, unique entertainment and cultural experience combined with an abundance of recreational options make Derry the perfect place to live, work, and play.

Emerging from the COVID-19 pandemic, Derry Economic Development's focus shifted to an enhanced one-on-one approach to keeping existing businesses thriving and new projects moving forward. Placemaking and marketing have become more important as we strive to show Derry as the choice to live, work & play. In addition, Economic Development continues to work closely with Planning to update zoning ordinances to meet current and future goals, as directed by the Master Plan.

Highlights of the past year include:

- Retain and Grow Existing Business Strong partnerships with our system of resource partners ensure that we can meet the needs of our existing base of businesses. Partners include the SBA, NH Small Business Development Center, SCORE, Center for Women & Enterprise, Regional Economic Development Corp., The Derry/Londonderry Chamber of Commerce, NH Department of Business & Economic Affairs, NH Commercial Investment Board of Realtors, several banks, and a network of professional service providers. We committed to programming (such as Restaurant Month) and social media outreach to ensure that Derry remains top-of-mind as the premiere place to locate or grow a business.
- Attract New Business Despite lingering pandemic issues and the current economic climate (here and abroad) Derry is exploding with new projects and businesses. Several businesses have changed ownership and multiple conceptual and site plans for new and redevelopment

properties are working their way through the process. Recent zoning changes have allowed a larger swath of business uses and relaxed requirements for the inclusion of housing. Continued participation in NH CIBOR meetings offer opportunities for sharing the Derry story. There has been much collaboration of staff, boards and committees, and the future looks bright for our local economy.

- Plan for Smart Sustainable Growth Derry has become more flexible and open in their thinking and ability to take action when warranted. Derry is now well-positioned to ensure new and redeveloped commercial properties are developed for maximum sustainability, and for meeting updated goals of the Master Plan. With the networks that have been developed and enhanced over the past few years, communication with local businesses has greatly improved and most businesses know that the Town has resources to help them succeed.
- Implement Marketing & Communication Plan Marketing and communication is a constant focus, especially coming out of the pandemic. Social media has proven to be the most successful way to spread information. Although we do use local newspapers for some purposes, we have scaled back on print media. The exception was the Derry Visitor Guide, which is a marketing tool to give the public a "snapshot" of Derry life. The public has embraced becoming a virtual partner, engaged with helping to promote local business in Derry.
- Placemaking This year brought much attention to the newly painted Derry Aviation/Alan Shepard Mural, as well as the Robert Frost poetry on the Rail Trail, including attracting the NH Chronicle television show to do a piece on the projects. This garnered much publicity and served to highlight Derry's downtown a huge win! In addition, Millennium Running held their "Cheap Marathon", a Boston Marathon qualifying event, drawing hundreds to downtown Derry. The annual Very Derry Holiday parade, Christmas tree lighting, and Small Business Saturday events drew the largest crowds in memory, and several outdoor events and festivals were back and well-attended.

The Exit 4-A project is officially underway, with tree-clearing and building demolition taking place in its future path. This project will potentially provide new areas for redevelopment, and steps have been taken to enhance opportunities in the area through zoning reform. Most of the affected businesses have found a new home in Derry.

#### **Debt Management**

The Town of Derry has adopted a debt management practice of issuing debt which restricts debt service payments to the amount budgeted in fiscal year 2019; this practice allows the Town to attend to its capital needs as older debt service is retired. The Town seeks out other revenue opportunities (cash, fund balance, and available grants) before entering the financial markets to sell a long-term debt issue. The Town utilizes financing arrangements for the replacement, upgrading or addition of vehicles, trucks and major equipment.

The government currently has an Aa1 rating from Moody's Investors Service for bonds issued by the Town prior to fiscal year 2013. In fiscal year 2019, the Town issued \$4.02M in bonds for Exit 4-A, Hood Pond Dam and Recreation Facilities. The Town received a Net Interest Cost rate of 2.36% for the 20-year bonds, which is equivalent to a AAA-rated 22-year issuance. A rating of

Bonds issued through the New Hampshire Municipal Bond Bank (NHMBB) have an Aa3 rating from Moody's, an AA rating from Standard & Poor's, and an AA- rating from Fitch.

In early fiscal year 2023, the Town issued \$17,934,600 in bonds through the New Hampshire Municipal Bond Bank to fund the construction of a new Fire Station as well as upgrade (3) deteriorating culverts in Town. The bonds were sold at a premium in the amount of \$2,065,400 and the true interest rate was 3.61%.

#### Implementation of GASB 87

The Town implemented for year end June 30, 2022, GASB 87 reporting for leases. This statement redefines a lease as a the right to use another entity's asset over a definitive period of time.

#### **Awards and Acknowledgements**

This report continues to refine the financial reporting of the Town. It is the twenty-third year the Town has produced an Annual Comprehensive Financial Report (ACFR). The Town received the Certificate of Achievement for Excellence in Financial Reporting for the Fiscal Years beginning in 1998 through 2021. This recognized the Town Finance Department's efforts for full disclosure of the financial information of the Town. An ACFR is a much more detailed reporting of the Town's finances, as well as providing historical information in the statistical section of this report.

The Certificate of Achievement is valid for a period of one year only. The Town believes that the current ACFR continues to meet the Certificate of Achievement Program's requirements and it will be submitted to the Government Finance Officer's Association to determine its eligibility for another certificate.

The Town invites you to visit our web site at www.Derrynh.org where summary financial information is prominently displayed.

The publication of the ACFR requires many staff hours to accomplish and would not have been possible without the dedication of the entire staff of the Finance Department.

The strong financial position of the Town would not have been possible without the guidance and direction of the Town Council through its fiscal policies; the professional and diligent efforts of the entire staff of the Town; all to whom we owe our sincere appreciation.

Respectfully submitted,

David Caron

**Town Administrator** 

Mark A. Fleischer

Chief Financial Officer

MLOSE



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

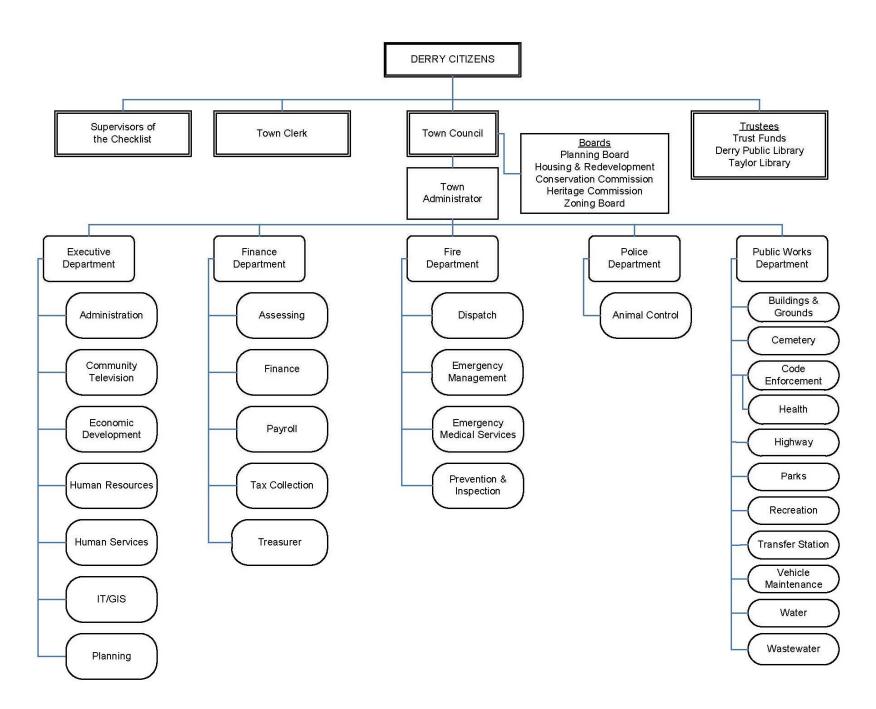
Town of Derry New Hampshire

For its Annual Comprehensive Financial Report For the Fiscal Year Ended

June 30, 2021

Executive Director/CEO

Christopher P. Morrill



# TOWN OF DERRY, NEW HAMPSHIRE PRINCIPAL OFFICIALS AS OF JUNE 30, 2022

#### **Town Council**

Joshua R. Bourdon Chair, Councilor-at-Large

Phyllis M. Katsakiores

Doug Flood

Erin Spenser

Councilor-at-Large

Councilor-District #1

Charles Foote

Neil F. Wetherbee

Brian K. Chirichiello

Councilor-District #3

Councilor-District #4

#### **Administration**

Kaitlyn Fitzgerald Animal Control Officer

James Degnan Chair, Conservation Commission Karen Blandford-Anderson Chair, Heritage Commission

John O'ConnorChair, Planning BoardCraig CunninghamTrustees of Trust FundsJeff MoultonTrustees of Trust Funds

Craig Corbett Chair, Trustees of Trust Funds
Lynn Perkins Chair, Zoning Board of Adjustment

Mark A. Fleischer Chief Financial Officer

Edward B. Garone Chief of Police

Robert S. Mackey Code Enforcement Officer
Eric Stern Director, Derry Public Library
Michael A. Fowler Director of Public Works

Jen Thielker Director, Taylor Library

James Richardson Emergency Management Director

James Richardson Fire Chief

Kim Walsh Parks & Recreation Director

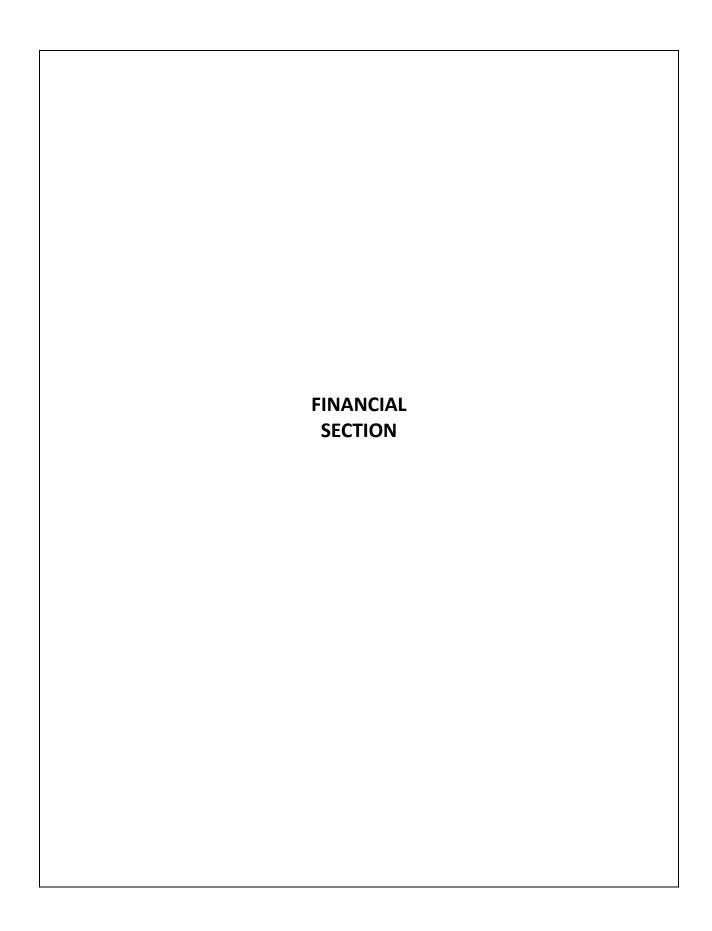
George H. Sioras Planning Director Stacey Beliveau Tax Collector

David R. Caron Town Administrator

Daniel Healey Town Clerk
Allan Virr Town Treasurer
Cristina Guilford Town Moderator

Dina Bourassa Chair, Supervisor of the Checklist

Judith StrakalaitisSupervisor of the ChecklistPatricia DowlingSupervisor of the Checklist



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#### INDEPENDENT AUDITOR'S REPORT

To the Town Council
Town of Derry, New Hampshire

#### **Report on the Audit of the Financial Statements**

#### **Opinions**

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Derry, New Hampshire (the Town), as of and for the year ended June 30, 2022, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Derry, New Hampshire, as of June 30, 2022, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinions**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Town and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



#### Responsibilities of Management for the Financial Statements

The Town's management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Town's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of
  expressing an opinion on the effectiveness of the Town's internal control. Accordingly, no
  such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.



• Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Town's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

#### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis, the budgetary comparison for the General Fund, and certain pension, OPEB, and infrastructure capital asset schedules be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The accompanying supplementary information is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The accompanying supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.



#### Other Information

Management is responsible for the other information included in the Annual Comprehensive Financial Report (ACFR). The other information comprises the introductory and statistical sections but does not include the financial statements and our auditor's report thereon. Our opinions on the financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 8, 2022 on our consideration of the Town's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control over financial reporting and compliance.

Merrimack, New Hampshire

Melanson

December 8, 2022

**BASIC FINANCIAL STATEMENTS** 

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#### MANAGEMENT'S DISCUSSION AND ANALYSIS

Our discussion and analysis of the financial performance of the Town of Derry, New Hampshire (the Town) is prepared by management to provide an overview of the Town's financial activities for the fiscal year ended June 30, 2022.

#### A Brief Discussion of the Basic Financial Statements

#### **Using This Annual Report**

This annual report consists of a series of financial statements. The Statement of Net Position and the Statement of Activities provide information about the activities of the Town as a whole and present a longer-term view of the Town's finances. Fund financial statements follow. For governmental activities, these statements tell how these services were financed in the short-term as well as what remains for future spending. Fund financial statements also report the Town's operations in more detail than the government-wide statements by providing information about the Town's most significant funds. The Business-Type Activities provide financial information about the water and sewer activities. The remaining statements provide financial information about activities for which the Town acts solely as a trustee or custodial agent for the benefit of those outside of the Town.

#### Reporting the Town as a Whole

The Statement of Net Position and the Statement of Activities report information about the Town as a whole and about its activities in a way that helps answer this question. These statements include *all* assets and liabilities using the *accrual basis of accounting*, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Town's *net position* and its changes during the past year. Over time, *increases* or *decreases* in the Town's net position are indicators of whether its *financial* health is improving or deteriorating. You will need to consider other non-financial factors, however, such as changes in the Town's property tax base and the condition of the Town's roads, to assess the *overall health* of the Town.

In the Statement of Net Position and the Statement of Activities, we divide the Town's functions into two kinds of activities:

Governmental activities – Most of the Town's basic services are reported here, including police, fire, public works, finance, executive administration, and library department activities. Property taxes, fees, and state and federal grants finance most of these activities.

Business activities – The Town charges a fee to customers to help it cover all or most of the cost of certain services it provides. The Town's water and sewer system activities are reported here.

#### **Reporting the Town's Most Significant Funds**

Our analysis of the Town's major funds provides detailed information about the most significant funds – not the Town as a whole. Some funds are required to be established by state law and by bond covenants. However, the Town Council establishes many other funds to help it control and manage money for particular purposes (Capital Project Funds) or to show that it is meeting legal responsibilities for using certain taxes, grants, and other money (such as Special Revenue Funds used to account for public safety or health grant revenue).

The Town's two main types of funds: governmental and proprietary, use different accounting approaches.

Governmental funds – Most of the Town's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can be converted readily to cash. The governmental fund statements provide a detailed short-term view of the Town's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Town's programs. We describe the relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds in a reconciliation at the bottom of the fund financial statements.

Proprietary funds – When the Town charges customers for the services it provides, whether to outside customers or to other units of the Town, these services are generally reported in proprietary funds. Proprietary funds are reported in the same way as activities reported in the Statement of Net Position and the Statement of Activities. In fact, the Town's enterprise funds (a component of proprietary funds) are the same as the business-type activities we report in the government-wide statements but provide more detail and additional information, such as cash flows for proprietary funds.

#### The Town as Trustee or Custodian

The Town is the trustee, or fiduciary, responsible for other assets that can be used only for the trust beneficiaries because of the trust arrangements. The Town is responsible for ensuring that assets reported in these funds are used for their intended purpose. The Town also holds resources on behalf of other organizations and governments in a pure custodial capacity. All of the Town's fiduciary activities are reported in separate Statements of Fiduciary Net Position and Changes in

Fiduciary Net Position. We exclude these activities from the Town's other financial statements because the Town cannot use these assets to finance its operations.

#### **Condensed Financial Statements**

#### **Financial Highlights**

- As of the close of the current fiscal year, net position in governmental activities was \$88,597,310, a change of \$5,055,231, and net position in business-type activities was \$42,185,472, a change of 1,341,120.
- As of the close of the current fiscal year, governmental funds reported combined ending balances of \$43,277,249, a change of \$298,096 in comparison to the prior year.
- At the end of the current fiscal year, the total fund balance of the General Fund was \$28,839,283, a change of \$1,064,973 in comparison to the prior year. The unassigned fund balance of the General Fund was \$10,151,226, a change of \$(1,961,706).

#### The Town as a Whole

#### **Government-Wide Financial Analysis**

The following analysis focuses on net position and changes in net position of the Town's governmental and business-type activities and separately considers the operations of both activities. The charts on the next few pages highlight current year and prior year comparisons of net position and changes in net position for governmental activities, business-type activities (water and sewer operations), and totals for each year.

#### **NET POSITION (in thousands)**

	2022 2021					
	Governmental	Business-type	Total Primary	Governmental	Business-type	Total Primary
	Activities	Activities	Government	Activities	Activities	Government
Assets						
Current and other assets	\$ 95,184	\$ 8,469	\$ 103,653	\$ 91,667	\$ 8,434	\$ 100,101
Capital assets	118,675	40,009	158,684	119,359	40,037	159,396
Total Assets	213,859	48,478	262,337	211,026	48,471	259,497
Deferred Outflows of Resources	12,644	661	13,305	17,511	859	18,370
Liabilities						
Other liabilities	4,343	193	4,536	2,468	342	2,810
Long-term debt	68,469	5,628	74,097	89,965	7,462	97,427
Total Liabilities	72,812	5,821	78,633	92,433	7,804	100,237
Deferred Inflows of Resources	65,094	1,133	66,227	52,562	682	53,244
Net Position						
Net Investment in capital assets	108,236	36,658	144,894	108,269	36,438	144,707
Restricted net position	11,049	-	11,049	11,960	-	11,960
Unrestricted net position	(30,688)	5,527	(25,161)	(36,687)	4,406	(32,281)
Total Net Position	\$ 88,597	\$ 42,185	\$ 130,782	\$ 83,542	\$ 40,844	\$ 124,386

#### **CHANGE IN NET POSITION (in thousands)**

	2022							2021					
		rnmental		ness-type		l Primary		rnmental		ness-type		l Primary	
Bayanya	ACT	ivities	AC	tivities	Gov	rernment	AC	tivities	AC	tivities	Government		
Revenue													
Program revenue:	\$	3,325	\$	5,704	\$	9,029	\$	2,885	\$	F FF0	\$	8,444	
Charges for services	Ş	3,323	Ş	5,704	Ş	9,029	Ş	2,885	Ş	5,559	Ş	8,444	
Grants:		1 005		127		1 212		2.056		65		2 4 2 4	
Operating grants		1,085		127		1,212		2,056				2,121	
Capital grants		995		100		1,095		707		1,706		2,413	
General revenue:		27.424				27.424		27.527				27.527	
Property taxes		27,124		-		27,124		27,537		-		27,537	
Other general revenue		10,660		47		10,707		12,156		145		12,301	
Total Revenue		43,189		5,978		49,167		45,341		7,475		52,816	
Program expenses:													
Town:													
General government		7,967		-		7,967		10,298		-		10,298	
Public safety		18,466		-		18,466		21,597		-		21,597	
Highway and streets		4,599		-		4,599		4,165		-		4,165	
Health and welfare		395		-		395		389		-		389	
Sanitation		2,451		-		2,451		2,720		-		2,720	
Culture and recreation		3,192		-		3,192		3,048		-		3,048	
Conservation		3		-		3		6		-		6	
Economic development		803		-		803		673		-		673	
Interest on long-term debt		432		-		432		440		-		440	
Water services		-		2,464		2,464		-		3,215		3,215	
Sewer services				1,999		1,999				2,357		2,357	
Total Program Expenses		38,308		4,463		42,771		43,336		5,572		48,908	
Excess, Before Transfers		4,881		1,515		6,396		2,005		1,903		3,908	
Transfers In (Out)		174		(174)				63		(63)			
Change in Net Position		5,055		1,341		6,396		2,068		1,840		3,908	
Net Position - Beginning of Year		83,542		40,844	1	124,386		81,474		39,004	1	120,478	
Net Position - End of Year	\$	88,597	\$	42,185	\$ 1	130,782	\$	83,542	\$	40,844	\$ 1	124,386	

#### **Governmental Activities**

The net position of \$88,597,310 for governmental activities includes \$108,236,145 of net investment in capital assets which is not available for future spending. Net investment in capital assets comprises depreciated property value of roadways, land, easements, buildings, vehicles, equipment, and software less the total amount of outstanding bonds or loans associated with these assets. Roadways, bridges, and sidewalks comprise most of the asset value and provide a function to citizens of Derry, but would not be sold to fund future Town obligations.

The restricted net position of \$11,049,638 is subject to use restrictions that are external to local government control and these funds are not available to pay for general Town obligations. Permanent endowments comprise the majority of restricted net position and are in the care of the Town's Trustees of the Trust Funds.

The unrestricted net position can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation, or other legal requirements. The Town's

unrestricted net position is in a deficit of \$(30,688,473) primarily resulting from unfunded pension and OPEB liabilities.

Overall, the total net position of governmental activities increased by \$5,055,231. Key elements of this change are as follows:

General Fund operations	\$	1,064,973
Decrease in OPEB liability expense		2,170,746
Decrease in net pension liability expense		2,235,842
Other	_	(416,330)
Total Changes	\$	5,055,231

The Net Cost of Services chart shown below demonstrates the financial impact that was placed on the Town's taxpayers by each of the Town functions. The Town's investment in public safety, fire, ambulance, and police services represents 48.2% of the net cost of the Town's local government.

**NET COST OF SERVICES (in thousands) GOVERNMENTAL ACTIVITIES** 

	2022						2021					
	To	tal Cost	7	Γotal	N	et Cost	To	tal Cost	7	otal	N	let Cost
	of	Services	Re	evenue	of S	Services	of	Services	Re	venue	of	Services
Town Programs:												
General government	\$	7,967	\$	185	\$	7,782	\$	10,298	\$	688	\$	9,610
Public safety		18,466		3,077		15,389		21,597		3,326		18,271
Highway and streets		4,599		680		3,919		4,165		716		3,449
Health and welfare		395		39		356		389		54		335
Sanitation		2,451		1,015		1,436		2,720		770		1,950
Culture and recreation		3,192		73		3,119		3,048		57		2,991
Economic development		803		336		467		673		37		636
All others		435				435		446			_	446
Total	\$	38,308	\$	5,405	\$	32,903	\$	43,336	\$	5,648	\$	37,688

The net cost of services for governmental activities decreased by \$(4,785) thousand. The decrease primarily results from a (11.6)% decrease in the cost of services due to the other post-employment benefits accrual. See note disclosure 19 for additional information on changes in assumptions and changes in benefit terms and the related impact on the other post-employment benefits accrual.

#### **Business-Type Activities**

The net position of the water and sewer enterprise funds totals \$42,185,472. The capital assets of \$40,009,706 in water and sewer pipes, pump stations, and lagoon infrastructure capital assets, offset by related debt of \$3,297,252, comprise most of the value in the net position of the business-type activities. The net investment in capital assets of \$36,658,326 is not available to pay for future activities and reflects an increase from the previous fiscal year of \$220,012.

The unrestricted net position totaling \$5,527,146 is available for future spending. This represents an increase of \$1,121,108.

#### **Analysis of Balances and Transactions of Individual Funds**

#### **Governmental Funds**

As noted earlier, fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements.

Governmental fund reporting reflects short-term inflows, outflows, and remaining balances of expendable resources. Fund balance includes restricted funds that are nonspendable or are subject to restrictions external to local government control and unrestricted fund balances that are available for future use. Of the \$43,277,249 total fund balance for governmental funds, \$13,550,220 is nonspendable or restricted and \$29,727,029 is unrestricted (committed, assigned, and unassigned).

At the end of the current fiscal year, governmental funds reported combined ending fund balances of \$43,277,249, a change of \$298,096 in comparison to the prior year. Key elements of this change are as follows:

General Fund change in fund balance	\$ 1,064,973
Nonmajor governmental funds change	
in fund balance	 (766,877)
Total Changes	\$ 298,096

The governmental funds financial statements can be found on pages 38 to 41.

#### **General Fund**

The General Fund is the only major governmental fund of the Town and is the chief operating fund. The total fund balance of the General Fund increased by \$1,064,973 during fiscal year 2022, primarily from favorable budgetary results. Property tax revenues were consistent with the previous year as taxable values and the tax rate changed minimally. Increased public safety and highway and street costs continue to increase.

Key elements of this change are as follows:

Revenue in excess of budget	\$	1,568,211
Expenditures less than budget		1,238,563
Other financing sources less than budget		(517,866)
Use of unassigned fund balance		(1,732,800)
Other		508,865
Total Changes	\$_	1,064,973

Of the total \$28,839,283 fund balance of the General Fund, \$10,151,226 was unassigned as of June 30, 2022.

In accordance with the Town's fund balance policy, as amended in fiscal 2022, the amount of unassigned fund balance is limited to 9.50% of the Town's General Fund operating appropriations, the state education tax amount, the local school net tax commitment, and the county appropriation. The first \$650,000 of excess unassigned fund balance may be used to stabilize the tax rate and further excess is committed to fund future capital improvements, with a maximum transfer of \$1,500,000. At the end of fiscal year 2022, the unassigned fund balance of the General Fund was over the 9.5% of the above appropriations. As a result, \$1,217,380 was transferred to capital reserves.

The Town measures liquidity based on the appropriations of the ensuing year because the Town is responsible for raising funds by taxation for the school district and county that are not reported in the financial statements of the Town. The education portion of the property tax commitment is estimated for the next fiscal year.

The effect of events discussed in Budgetary Highlights section of this Management's Discussion and Analysis contribute to the changes in the fund balance of the General Fund. The amount of revenues and other sources that exceed expenditures and other uses add to the unassigned fund balance of the General Fund at year-end. Any restrictions or commitments or assignments of funds are carved from the unassigned fund balance to reflect restrictions due to external obligations or commitments made by the Town Council or assignments made by management.

A summary of the changes to the Town's Available Fund Balance, per the Town's Fund Balance Policy, is provided below:

	Summary of
	Changes in Unassigned
	Fund Balance per
	Town's Policy
Available fund balance per ACFR July 1, 2021	\$ 13,622,812
Revenues in excess of budget	1,568,211
Revenues in excess of budget, net of transfers to TIF fund	(105,515)
Revenues in excess of budget, net of transfers to capital reserve fund	253,751
Unspent appropriations	1,238,563
Other financing sources less than budget	(517,866)
Change in prepaid	5,568
Brady loan repayment	103,241
Change in deeded properties	30,654
Change in restricted	29,322
Change in appropriation carryforwards	417,232
Change in CBA expendable trust	(936,568)
Bank of America lease adjustment FY21 schedule 5 to assigned	383,624
Bank of America lease adjustment FY22 schedule 7 and 8 to assigned	(154,934)
Use of fund balance for fiscal year 2023 per resolution 2022-039	(1,000,000)
Fiscal year 2022 transfer of 2021 surplus	(1,232,800)
Fiscal year 2023 transfer of 2022 surplus	(1,217,380)
Reclass FY22 unspent ARPA receipt to unearned revenue	(1,690,954)
Assigned DCC TIF Fund Balance for Hood Park Improvements	(500,000)
Other	(39,396)
Unassigned fund balance per Town's policy	10,257,565
Required retention per policy	10,664,265
Excess above policy	(406,700)
Subsequent events:	
Fiscal year 2023 reclass of TIF fund balance due to assessed value errors	1,820,296
Final available fund balance retained per above policy	\$1,413,596_

The following reconciliation of unassigned fund balance with amount available per the Town's Policy is provided below:

	Reconciliation of		
		Unassigned	
	F	und Balance with	
		Town's Policy	
GAAP reporting, including MTBE reimbursement to date			
and planned FY22 use of fund balance to stabilize tax rate	\$	10,151,226	
Other amounts available per policy:			
Brady Ave sewer extension loan		106,339	
Fiscal year 2023 reclass of TIF fund balance due to			
assessed value errors	-	1,820,296	
Total available per policy		12,077,861	
Required retention per policy	-	10,664,265	
Final available fund balance retained above policy	\$	1,413,596	

The Town's Fund Balance Policy requires that 9.50% of the subsequent years' Total Net Levy be retained. The following is a calculation of the required retention amount per Town Policy:

2021 Total Net Levy	\$	112,255,423
Retention percentage	_	9.50%
Required Retention per Policy	\$_	10,664,265

Capital reserve funds within the fund balance of the General Fund are highlighted below. With the exception of the Compensated Absences and Highway Winter Maintenance reserves, these reserves support funding of the Town's Capital Plan.

Committed:		<u>2022</u>		<u>2021</u>		<u>Change</u>
Compensated Absences	\$	2,176,953	\$	2,661,127	\$	(484,174)
COVID-19 Mitigation		569,314		1,415,521		(846,207)
DCC Redevelopment		520,472		362,881		157,591
Derry Economic Redevelopment		95,921		-		95,921
Derry Public Library		169,195		163,492		5,703
Derry Recovery		1,304,519		-		1,304,519
Emergency Management		11		11		-
Fire		1,903,728		1,515,215		388,513
Fire Facilities and Equipment		27,137		27,793		(656)
Gateway TIF District		500,352		153,923		346,429
Hazardous & Dilapidated Building		96,585		63,917		32,668
Highway Winter Maintenance		190,696		194,464		(3,768)
Information Technology		107,243		57,590		49,653
Opioid Mitigation & Response		26,087		6,835		19,252
Parks Facilities Fund		29,293		30,324		(1,031)
Police		921,173		884,984		36,189
Public Works		1,063,039		968,349		94,690
Taylor Library		339,266		353,327		(14,061)
EMT		341,617		265,724		75,893
Other			_	128	_	(128)
Total	_	10,382,601	. =	9,125,605	. <b>_</b>	1,256,996

The use of these reserves has been an important and effective planning tool to save and prepare for major projects under the tax cap constraints on annual net appropriations.

# Nonmajor Governmental Funds

The fund balance of nonmajor governmental funds change by \$(766,877), primarily due to investment loss in fiscal year 2022.

# **Enterprise Fund Activities**

Charges for service revenue reported a 0.5% increase in the Water Fund and a 5.4% increase in the Sewer Fund, compared with the prior year.

The Water Fund operating income of \$820,852 increased by 2,014.2% primarily from a decrease in personnel services and repairs and maintenance costs. The decrease in personnel services resulted primarily from the other post-employment benefits accrual.

The Sewer Fund operating income of \$576,312 increased by 194.7% primarily from a decrease in personnel services costs. The decrease in personnel services resulted primarily from the other post-employment benefits accrual. See note disclosure 19 for additional information on changes in assumptions and changes in benefit terms and the related impact on other post-employment benefits accrual.

Water and sewer rates change on July 1, 2021. This is the second of three consecutive increases that started in fiscal year 2021. The water rate decreased 2.2% for Town of Derry residents and 2.3% for nonresidents. The sewer rate increased 3.8% for both Town of Derry residents and for nonresidents.

# **Budgetary Highlights**

The fiscal year 2022 budget was voted by the Town Council in May 2021 at a total of \$45,839,748 (\$45,207,883 for General Fund and \$631,865 for Cable Special Revenue Fund). The General Fund original budget was reduced by \$(42,719) by a supplemental resolution approved in August of 2021 decreasing the General Fund original budget to \$45,165,164 as presented on page 89.

The Town Council approved multiple supplemental resolutions during the year which increased the General Fund budget by \$4,019,155 to \$49,184,319. Of the supplemental resolutions, the Town approved the following significant items:

- \$1,752,766 for the Derry Recovery Expendable Trust Fund.
- \$362,596 for the CPA Implementation Expendable Trust Fund.
- \$61,813 for the Health Inspector part time position to full time position.
- \$500,000 for Hood Park improvements.
- \$404,286 for the CBA Implementation Expendable Trust Fund.
- \$418,952 for the Compensated Absences Capital Reserve Fund.

The Town also approved prior year carryforwards of \$749,664, the fiscal year 2020 surplus transfer of \$1,232,800, the fiscal year 2021 surplus transfer of \$942,294, and \$44,371 library appropriations increasing the General Fund budget to \$52,153,448.

The fiscal year closed with a General Fund surplus of \$2,806,774, before considering other financing sources. The surplus is largely related to the following items:

- \$535,911 of excess revenues in taxes, which is primarily due to approximately \$299,000 budgeted overlay that was not needed for abatements.
- \$379,491 of excess revenues received in licenses and permits.
- \$546,891 of excess revenues received in charges for services.
- \$746,360 of expenditures under budget for the police and animal control department.

Other financing sources primarily include transfers in from other funds less than budget of \$(451,086).

# **Capital Assets and Debt Administration**

# **Capital Asset Activity**

**CAPITAL ASSETS** (Net of depreciation, in thousands)

		2022		2021					
	Governmental Activities	Business-type Activities Total		Governmental Activities	Business-type <u>Activities</u>	Total			
Land	\$ 9,162	\$ 195	\$ 9,357	\$ 9,162	\$ 195	\$ 9,357			
Infrastructure and other assets	84,661	37,490	122,151	84,798	37,862	122,660			
Monument	192	-	192	192	-	192			
Tax deeded property - retained	216	-	216	189	-	189			
Construction in progress	420	349	769	1,238	278	1,516			
Intangibles	3,150	967	4,117	3,159	967	4,126			
Land improvements	1,765	4	1,769	1,942	4	1,946			
Buildings	8,686	279	8,965	8,999	283	9,282			
Buildings improvements	1,799	20	1,819	1,922	27	1,949			
Machinery and equipment	4,364	396	4,760	3,861	235	4,096			
Vehicles	4,260	309	4,569	3,898	186	4,084			
Totals	\$ 118,675	\$ 40,009	\$ 158,684	\$ 119,360	\$ 40,037	\$ 159,397			

More information regarding capital assets is presented in note disclosure 9 to the financial statements.

#### **Governmental Activities**

The total investment in capital assets for governmental activities at year-end amounted to \$118,675,038 (net of accumulated depreciation), a change of \$(684,324) from the prior year. This investment includes land, land improvements, infrastructure and other assets, monuments, retained tax deeded properties, intangibles, buildings, building improvements, machinery and equipment, vehicles, and construction in progress.

Additions were funded by donations, grants, debt, and use of fund balance. Major acquisitions in fiscal year 2022 are noted below:

•	\$557,782	– self-contained breathing apparatus (SCBA) with fill station - fire
•	\$111,050	– Alexander Carr Park Skate Park rebuild
•	\$95,000	– JCB 3TS-8W series III skid steer loader - transfer station
•	\$89,980	<ul> <li>trailer mounted high pressure sewer cleaner – highway</li> </ul>
•	\$71,474	<ul> <li>rider filed parking lot paving</li> </ul>
•	\$65,717	– digital audio console – cable
•	\$65,662	<ul> <li>Kubota KX0404R3TP excavator - highway</li> </ul>
•	\$52,862	<ul> <li>2022 Chevrolet Silverado with plow - buildings and grounds</li> </ul>
•	\$49,972	<ul> <li>Derry Public Library changeable sign</li> </ul>
•	\$48,545	<ul> <li>Sunset Ave culvert #1 replacement</li> </ul>
•	\$48,312	<ul> <li>2022 Chevrolet Silverado with plow - highway</li> </ul>

# **Business-Type Activities**

The total investment in capital assets for business-type activities at year-end amounted to \$40,009,706 (net of accumulated depreciation), a change of \$(27,382) from the prior year. This investment includes land, land improvements, infrastructure and other assets, intangibles, buildings, building improvements, machinery and equipment, vehicles, and construction in progress.

Primary capital investments in fiscal year 2022 are reported below:

\$489,029 - Water Main Improvements
 \$184,573 - 2022 Western Star 47100SF 10-Wheel Dump w/Plow - Water
 \$93,000 - Jesco Hydro-Vac Excavator - Water
 \$79,717 - Wastewater Treatment Plant Generator

# **Long-Term Liabilities**

Changes to our outstanding bonds and loans are reflected in the chart below:

Town of Derry, New Hampshire Outstanding Bonds and Loans As of June 30 (in thousands)

	Governmental Activities	Business-type Activities	Totals				
	2022 2021	2022 2021	2022 2021				
Bonds and loans Tax increment financing bonda	\$ 11,058 \$ 11,944 2,110 2,325	\$ 3,297 \$ 3,540	\$ 14,355 \$ 15,484 2,110 2,325				
	\$ 13,168 \$ 14,269	\$ 3,297 \$ 3,540	\$ 16,465 \$ 17,809				
Annual change (decrease) Percent change	\$ (1,101) -7.7%	\$ (243) -6.9%	\$ (1,344) -7.5%				

On May 2, 2019, Standard & Poor's issued an AA+ rating to the Town of Derry's \$4.0M general obligation bonds issued in fiscal year 2019.

More information regarding bonds, notes, and other long-term debt is presented in note disclosure 15 to the financial statements.

Other long-term liabilities include net pension liability, accrued vacation pay, sick leave, and other post-employment benefits (OPEB). More information on the net pension liability can be found in note disclosure 18 of the financial statements and required supplementary schedules found on pages 91-92. More detailed information about the Town's net OPEB liability is presented in note disclosure 19 to the financial statements and required supplementary schedules found on pages 93-94.

# **Next Year's Budgets**

The fiscal year 2023 budget was voted by the Town Council in May 2022 at a total of \$53,107,736 for all funds. Post budget approval, the Town Council approved a fiscal year 2023 supplemental appropriation in the amount of \$18.54M for a new fire station, to replace the aging Central Station, and a fiscal year 2023 supplemental appropriation in the amount of \$1.6M to upgrade (3) three drainage culverts. Funding was via a fiscal year 2023 bond offering through the New Hampshire Bond Bank in the amount of \$20M. The actual borrowing for the 25-year loan was reduced to \$17,934,600 and yielded a bond premium of \$2,065,400. The true interest cost (TIC) was approximately 3.61%.

To manage the projects more efficiently, the bond related funds were placed in capital project funds. Additionally, the Town Council approved a fiscal year 2023 supplemental appropriation and authorized the transfer of \$1.750M to the Fire Facility Capital Reserve Fund using a combination of \$1M in unassigned fund balance and \$750,000 via taxation. The last approved authorization was the transfer of \$1M of ARPA funds from the Derry Recovery Fund to the Fire Facility Capital Reserve Fund. The finalized fiscal year 2023 Town budget was \$75,857,736.

# **Contacting the Town's Financial Management**

This financial report is designed to provide Derry's citizens, taxpayers, customers, investors, and creditors with a general overview of the Town's finances and to show the Town's accountability for the money it receives. If you have questions about this report or need additional financial information, please contact the Chief Financial Officer at the Derry, NH Finance Department at (603) 845-5427. The Chief Financial Officer may be reached at markfleischer@derrynh.org.

# Statement of Net Position June 30, 2022

Assets	Governmental <u>Activities</u>	Business- Type <u>Activities</u>	<u>Total</u>
Current:			
Cash and cash equivalents	\$ 63,256,311	\$ 137,142	\$ 63,393,453
Investments	28,634,193	693,953	29,328,146
Taxes receivable	7,774,734	-	7,774,734
Accounts receivable, net	472,845	949,900	1,422,745
Due from other governments	29,407	52,260	81,667
Internal balances	(6,130,528)	6,130,528	-
Prepaid items	10,528	-	10,528
Property held for resale	49,051	-	49,051
Lease receivable	107,104		107,104
Total Current Assets	94,203,645	7,963,783	102,167,428
Noncurrent:			
Accounts receivable, net of allowance for uncollectible	-	108,131	108,131
Advances	106,339	(106,339)	-
Loans receivable	419,349	-	419,349
Due from other governments	-	502,176	502,176
Lease receivable	454,826	-	454,826
Capital assets:			
Non-depreciable capital assets	92,028,072	1,511,247	93,539,319
Depreciable capital assets, net of accumulated depreciation	26,646,966	38,498,459_	65,145,425
Total Noncurrent Assets	119,655,552	40,513,674	160,169,226
Total Assets	213,859,197	48,477,457	262,336,654
Deferred Outflows of Resources			
Related to pension	9,850,252	407,397	10,257,649
Related to OPEB	2,793,789	253,613	3,047,402
Total Deferred Outflows of Resources	12,644,041	661,010	13,305,051

(continued)

# Statement of Net Position June 30, 2022

(continued)	G	overnmental		Business- Type		Government- Wide
	O.	Activities		<u>Activities</u>		<u>Total</u>
Liabilities		7 CHVICS		<u>rictivities</u>		<u>rotar</u>
Current:						
Accounts payable	\$	1,299,198	\$	150,346	\$	1,449,544
Accrued liabilities	•	658,634	•	13,104	•	671,738
Unearned revenue		1,690,954		-		1,690,954
Retainage payable		15,106		29,058		44,164
Tax refunds payable		400,000		-		400,000
Due to other governments		4,530		-		4,530
Other liabilities		274,319		-		274,319
Current portion of long-term liabilities:						
Bonds and loans payable		1,670,148		455,088		2,125,236
Tax increment financing bonds payable		215,000		-		215,000
Compensated absences		959,217	_	60,868	_	1,020,085
Total Current Liabilities		7,187,106		708,464		7,895,570
Noncurrent:						
Bonds and loans payable, net of current portion		9,387,604		2,842,164		12,229,768
Tax increment financing bonds payable, net of current portion	n	1,895,000		-		1,895,000
Net pension liability		35,538,629		1,426,166		36,964,795
Net OPEB liability		15,569,048		638,428		16,207,476
Compensated absences, net of current portion		3,234,483	_	205,254	_	3,439,737
Total Noncurrent Liabilities		65,624,764	_	5,112,012	_	70,736,776
Total Liabilities		72,811,870		5,820,476		78,632,346
Deferred Inflows of Resources						
Related to pension		11,290,979		453,108		11,744,087
Related to OPEB		7,514,277		625,283		8,139,560
Related to leases		561,930		-		561,930
Taxes collected in advance		45,656,985		-		45,656,985
Related to refunding	_	69,887	_	54,128	_	124,015
Total Deferred Inflows of Resources		65,094,058		1,132,519		66,226,577
Net Position						
Net investment in capital assets	1	108,236,145		36,658,326		144,894,471
Restricted for:						
Permanent funds:						
Nonexpendable		8,855,131		-		8,855,131
Expendable		233,680		-		233,680
Other		1,960,827		-		1,960,827
Unrestricted		(30,688,473)	_	5,527,146	-	(25,161,327)
Total Net Position	\$	88,597,310	\$_	42,185,472	\$_	130,782,782

# Statement of Activities For the Year Ended June 30, 2022

			_							
				Operating Capital		Capital				
				Charges for		Grants and		Grants and		Net (Expense)
		<u>Expenses</u>		<u>Services</u>		<b>Contributions</b>	C	ontributions		Revenues
<b>Governmental Activities</b>										
General government	\$	7,966,592	\$	152,410	\$	32,629	\$	-	\$	(7,781,553)
Public safety		18,464,874		2,038,383		1,038,218		-		(15,388,273)
Highways and streets		4,599,075		20,698		-		659,020		(3,919,357)
Health and welfare		395,221		34,810		3,883		-		(356,528)
Sanitation		2,450,624		1,006,056		9,270		-		(1,435,298)
Culture and recreation		3,191,819		72,150		844		-		(3,118,825)
Conservation		3,323		-		-		-		(3,323)
Economic development		803,170		-		-		335,888		(467,282)
Interest on long-term debt	_	432,093	-	-			_		_	(432,093)
Total Governmental Activities		38,306,791		3,324,507		1,084,844		994,908		(32,902,532)
Business-Type Activities										
Water services		2,463,991		3,210,037		20,700		39,732		806,478
Sewer services	-	1,998,516	-	2,494,270		105,992	-	60,357	_	662,103
Total Business-Type Activities	-	4,462,507	-	5,704,307		126,692	-	100,089	_	1,468,581
Total	\$	42,769,298	\$	9,028,814	\$	1,211,536	\$	1,094,997	\$_	(31,433,951)

(continued)

# Statement of Activities For the Year Ended June 30, 2022

# (continued)

		Governmental <u>Activities</u>	Business-Type <u>Activities</u>			<u>Total</u>
Change in net (expenses) revenues						
from previous page	\$	(32,902,532)	\$	1,468,581	\$	(31,433,951)
General Revenues and Transfers:						
Property taxes		27,124,324		-		27,124,324
Motor vehicle registration		6,853,091		-		6,853,091
Grants and contributions not restricted						
to specific programs		2,449,571		-		2,449,571
Investment income (loss)		(721,430)		(5,986)		(727,416)
Other		2,078,439		52,293		2,130,732
Transfers		173,768	_	(173,768)	_	<u>-</u>
Total General Revenues and Transfers	•	37,957,763	_	(127,461)	_	37,830,302
Change in Net Position		5,055,231		1,341,120		6,396,351
Net Position						
Beginning of Year		83,542,079	_	40,844,352	_	124,386,431
End of Year	\$	88,597,310	\$_	42,185,472	\$_	130,782,782

# Governmental Funds Balance Sheet June 30, 2022

				Nonmajor		Total
		General		Governmental		Governmental
Assets		<u>Fund</u>		<u>Funds</u>		<u>Funds</u>
Cash and cash equivalents	\$	61 552 201	\$	1 704 010	\$	62 256 211
·	Ş	61,552,301	Ş	1,704,010	Ą	63,256,311 28,634,193
Investments		20,016,053		8,618,140		
Taxes receivable		7,748,736		25,998		7,774,734
Accounts receivable, net		306,584		166,261		472,845
Due from other governments		19,109		10,298		29,407
Due from other funds		1,000,911		4,490,798		5,491,709
Prepaid items		9,472		1,056		10,528
Property held for resale		49,051		-		49,051
Advances to other funds		106,339		-		106,339
Loans receivable		-		419,349		419,349
Lease receivable	_	561,930		<u>-</u>	_	561,930
Total Assets	\$	91,370,486	\$	15,435,910	\$	106,806,396
Liabilities						
Accounts payable	\$	1,120,758	\$	178,440	\$	1,299,198
Accrued liabilities	Ψ.	480,312	Ψ.	2,127	Ψ.	482,439
Unearned revenue		1,690,954		-,		1,690,954
Retainage payable		-		15,106		15,106
Tax refunds payable		400,000		13,100		400,000
		•		-		
Due to other governments		4,530		-		4,530
Due to other funds		11,115,204		507,033		11,622,237
Other liabilities	-	274,319			-	274,319
Total Liabilities		15,086,077		702,706		15,788,783
Deferred Inflows of Resources						
Unavailable revenues		1,226,211		295,238		1,521,449
Taxes collected in advance		45,656,985		-		45,656,985
Related to leases	_	561,930		=		561,930
Total Deferred Inflows of Resources		47,445,126		295,238		47,740,364
Fund Balances						
Nonspendable		164,860		8,856,187		9,021,047
Restricted		59,483		4,469,690		4,529,173
Committed		15,875,998		1,112,089		16,988,087
Assigned		2,587,716		-		2,587,716
Unassigned		10,151,226		-		10,151,226
Total Fund Balances	-	28,839,283		14,437,966	-	43,277,249
Total Liabilities, Deferred Inflows of Resources,	_				-	
and Fund Balances	ċ	01 270 496	Ļ	15 425 010	ć	106 906 306
and rulla parances	٠,	91,370,486	<b>&gt;</b>	15,435,910	۶.	106,806,396

Reconciliation of Total Governmental Fund Balances to Net Position of Governmental Activities in the Statement of Net Position June 30, 2022

Total Governmental Fund Balances	\$	43,277,249
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in governmental funds.		118,675,038
Deferred outflows of resources related to pension to be recognized in pension expense in future periods.		9,850,252
Deferred outflows of resources related to OPEB to be recognized in OPEB expense in future periods.		2,793,789
Revenues are reported on the accrual basis of accounting and are not deferred until collection.		1,521,448
In the Statement of Activities, interest is accrued on outstanding long-term debt, whereas in governmental funds interest is not reported until due.		(176,194)
Long-term liabilities are not due and payable in the current period and therefore, are not reported in governmental funds.		
General obligation bonds and loans payable		(11,057,752)
Tax increment financing bonds payable		(2,110,000)
Net pension liability		(35,538,629)
Net OPEB liability		(15,569,048)
Compensated absences payable		(4,193,700)
Deferred inflows of resources related to pension to be recognized in pension expense in future periods.		(11,290,979)
Deferred outflows of resources related to OPEB to be recognized in OPEB expense in future periods.		(7,514,277)
Deferred amount on refunding to be amortized in future periods	_	(69,887)
Net Position of Governmental Activities	\$_	88,597,310

# Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended June 30, 2022

Revenues		General <u>Fund</u>		Nonmajor Governmental <u>Funds</u>		Total Governmental <u>Funds</u>
Taxes	\$	27,293,752	\$	825	\$	27,294,577
Licenses and permits	Ţ	7,289,021	Ţ	587,372	Ţ	7,876,393
Intergovernmental		4,149,768		379,556		4,529,324
Charges for services		2,735,349		150,579		2,885,928
_						
Interest and investment income (loss)		(193,239)		(528,191)		(721,430)
Miscellaneous	-	1,313,206		247,042	-	1,560,248
Total Revenues		42,587,857		837,183		43,425,040
Expenditures Current:						
General government		6,907,135		427,306		7,334,441
Public safety		21,069,675		115,025		21,184,700
Highways and streets		4,749,383		302		4,749,685
Health and welfare		432,809		465		433,274
Sanitation		2,372,727		-		2,372,727
Culture and recreation		3,014,844		79,626		3,094,470
Conservation		3,323		-		3,323
Economic development		422,784		400,174		822,958
Capital outlay		1,297,363		590,564		1,887,927
Debt service:						
Principal		1,999,885		-		1,999,885
Interest	_	402,347		<u> </u>	_	402,347
Total Expenditures	_	42,672,275		1,613,462	_	44,285,737
(Deficiency) of Revenues Over Expenditures		(84,418)		(776,279)		(860,697)
Other Financing Sources (Uses)						
Issuance of refinancing bonds		2,110,000		-		2,110,000
Payment to escrow agent		(2,110,000)		-		(2,110,000)
Issuance of loans		898,000		-		898,000
Proceeds from sale of capital assets		87,025		-		87,025
Transfers in		463,519		584,109		1,047,628
Transfers out	_	(299,153)	•	(574,707)	-	(873,860)
Total Other Financing Sources (Uses)	_	1,149,391		9,402	-	1,158,793
Change in Fund Balance		1,064,973		(766,877)		298,096
Fund Balance, at Beginning of Year	_	27,774,310		15,204,843	_	42,979,153
Fund Balance, at End of Year	\$_	28,839,283	\$	14,437,966	\$_	43,277,249

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities

For the Year Ended June 30, 2022

Net Changes in Fund Balances - Total Governmental Funds	\$	298,096
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.		
Capital asset purchases		1,847,725
Net effect from disposal of asset		(21,107)
Depreciation		(2,510,942)
Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in governmental funds.		(270,734)
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither transaction, however, has any effect on net position:		
Issuance of loans		(898,000)
Issuance of refinancing		(2,110,000)
Repayments of bonds		737,500
Repayments of loans		1,262,385
Repayment of refinanced bond		2,110,000
Change in accrued interest.		(29,744)
Other		6,856
Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore, are not reported as expenditures in governmental funds.		
Change in net pension liability and related deferred outflows and inflows		2,235,842
Change in net OPEB liability and related deferred outflows and inflows		2,170,746
Change in accrued employee benefits	_	226,608
Change in Net Position of Governmental Activities	\$_	5,055,231

# Proprietary Funds Statement of Net Position June 30, 2022

Business-Type Activities	5
--------------------------	---

		Enterprise Funds	
	Water	Sewer	
	<u>Fund</u>	<u>Fund</u>	<u>Total</u>
Assets			
Current:			
Cash and short-term investments	\$ 9,915	\$ 127,227	\$ 137,142
Investments	50,172	643,781	693,953
Accounts receivable, net	626,538	323,362	949,900
Due from other governments	- 2 502 425	52,260	52,260
Due from other funds	3,582,135	2,548,393	6,130,528
Total Current Assets	4,268,760	3,695,023	7,963,783
Noncurrent:			
Accounts receivable, net of allowance for uncollectible	101,329	6,802	108,131
Due from other governments	-	502,176	502,176
Non-depreciable capital assets  Depreciable capital assets, net of accumulated depreciation	606,747 21,624,148	904,500 16,874,311	1,511,247 38,498,459
Total Noncurrent Assets	22,332,224	18,287,789	40,620,013
Total Assets	26,600,984	21,982,812	48,583,796
Deferred Outflows of Resources			
Related to pension	194,261	213,136	407,397
Related to OPEB	149,722	103,891	253,613
Total Deferred Outflows of Resources	343,983	317,027	661,010
Liabilities			
Current:			
Accounts payable	95,473	54,873	150,346
Accrued liabilities	6,049	7,055	13,104
Retainage payable	29,058	-	29,058
Advances from other funds	-	106,339	106,339
Current portion of long-term liabilities:			
Bonds and loans payable	115,711	339,377	455,088
Compensated absences	30,434	30,434	60,868
Total Current Liabilities	276,725	538,078	814,803
Noncurrent:	4 440 067	4 400 707	2 2 4 2 4 5 4
Bonds and loans payable, net of current portion	1,419,367	1,422,797	2,842,164
Net pension liability	686,834 337,180	739,332	1,426,166
Net OPEB liability Compensated absences, net of current portion	102,627	301,248 102,627	638,428 205,254
Total Noncurrent Liabilities	2,546,008	2,566,004	5,112,012
		<u></u>	·
Total Liabilities	2,822,733	3,104,082	5,926,815
Deferred Inflows of Resources	240.245	224.002	452.400
Related to pension	218,215	234,893	453,108
Related to OPEB Related to refunding	344,974 28,288	280,309 25,840	625,283 54,128
· ·			
Total Deferred Inflows of Resources	591,477	541,042	1,132,519
Net Position	20 667 520	15 000 707	26 650 226
Net investment in capital assets Unrestricted	20,667,529 2,863,228	15,990,797 2,663,918	36,658,326 5,527,146
Total Net Position	\$ 23,530,757	\$ <u>18,654,715</u>	\$ <u>42,185,472</u>

# Proprietary Funds Statement of Revenues, Expenses, and Changes in Net Position For the Year Ended June 30, 2022

**Business-Type Activities Enterprise Funds** Water Sewer **Fund Fund** <u>Total</u> **Operating Revenues** Charges for services 3,210,037 2,494,270 5,704,307 Miscellaneous 31,465 14,781 46,246 **Total Operating Revenues** 3,241,502 2,509,051 5,750,553 **Operating Expenses** Personnel services 506,833 629,432 1,136,265 Repairs and maintenance 93,799 331,042 424,841 54,129 162,785 Materials and supplies 108,656 Utilities 1,040,980 314,411 1,355,391 Depreciation 441,053 541,882 982,935 Miscellaneous 229,329 61,843 291,172 **Total Operating Expenses** 2,420,650 1,932,739 4,353,389 Operating Income 820,852 576,312 1,397,164 **Nonoperating Revenues (Expenses)** Investment income (loss) 7,386 (5,986)(13,372)Intergovernmental revenue 20,700 105,992 126,692 Gain on sale of asset 6,047 6,047 Interest expense (43,341)(109,118)(65,777)Total Nonoperating Revenues (Expenses), Net 32,890 17,635 (15,255)Income Before Capital Contributions and Transfers 805,597 609,202 1,414,799 Capital contributions 60,357 100,089 39,732 Transfers out (129,128)(44,640)(173,768) Change in Net Position 716,201 624,919 1,341,120 Net Position at Beginning of Year 22,814,556 18,029,796 40,844,352 Net Position at End of Year 42,185,472 23,530,757 18,654,715

# Proprietary Funds Statement of Cash Flows For the Year Ended June 30, 2022

	_	E		ess-Type Activit	ties	
Cach Flour From Operating Activities		Water <u>Fund</u>		Sewer <u>Fund</u>		<u>Total</u>
Cash Flows From Operating Activities Receipts from customers and users Receipts from other operations Payments for interfund services Payments to vendors Payments to employees	\$	3,017,705 31,465 292,196 (1,542,626) (979,644)	\$	2,391,119 14,783 (199,463) (754,959) (1,098,476)	\$	5,408,824 46,248 92,733 (2,297,585) (2,078,120)
Net Cash Provided by Operating Activities		819,096		353,004		1,172,100
Cash Flows From Noncapital Financing Activities Intergovernmental receipt	_	20,700	_	121,784	_	142,484
Net Cash Provided by Noncapital Financing Activities		20,700		121,784		142,484
Cash Flows From Capital and Related Financing Activities Capital contributions Proceeds on sale of capital assets Acquisition and construction of capital assets Proceeds of bonds and loans Principal payments on bonds and loans Interest expense	-	54,654 - (846,626) 92,377 (100,672) (43,341)	-	60,357 6,047 (195,245) 92,377 (326,828) (65,776)	-	115,011 6,047 (1,041,871) 184,754 (427,500) (109,117)
Net Cash (Used For) Capital and Related Financing Activities		(843,608)		(429,068)		(1,272,676)
Cash Flows From Investing Activities Investment purchases (sales) proceeds Investment income	_	(916) 7,386	-	24 (13,370)	-	(892) (5,984)
Net Cash Provided By Investing Activities		6,470		(13,346)		(6,876)
Cash and Short-Term Investments, Beginning of Year	-	7,257	-	94,853	-	102,110
Cash and Short-Term Investments, End of Year	\$ <u></u>	9,915	\$_	127,227	\$_	137,142
Reconciliation of Operating Income to Net Cash Provided by Operating Activities Operating income	\$	820,852	\$	576,312	\$	1,397,164
Adjustments to reconcile operating income to net cash provided by (used in) operating activities:  Depreciation		441,053		541,882		982,935
Changes in assets, liabilities, and deferred outflows/inflows:  Accounts receivable		(192,332)		(103,151)		(295,483)
Due from other funds Due to other funds		196,276 95,920		(96,222)		100,054 95,920
Deferred outflows - related to pension Deferred outflows - related to OPEB		70,385 23,984		82,982 21,130		153,367 45,114
Accounts payable Accrued liabilities		(70,766) 904		5,565 903		(65,201) 1,807
Advances from other funds Compensated absences		- 16,082		(103,241) 16,082		(103,241) 32,164
Net pension liability		(290,713)		(354,465)		(645,178)
Net OPEB liability		(514,551)		(463,357)		(977,908)
Deferred inflows - related to pensions		177,290		189,101		366,391
Deferred inflows - related to OPEB		47,148		41,693		88,841
Deferred inflows - related to refunding	-	(2,436)	_	(2,210)	-	(4,646)
Net Cash Provided by Operating Activities	\$ <u>_</u>	819,096	\$_	353,004	\$_	1,172,100

# Fiduciary Funds Statement of Fiduciary Net Position June 30, 2022

		Private Purpose Trust <u>Funds</u>	Custodial <u>Funds</u>
Assets		422 744	
Cash and cash equivalents Investments:	\$	132,711	\$ -
Corporate bonds		10,668	4,307
Corporate equities		87,682	35,410
Fixed income mutual funds		5,403	2,182
Market-linked certificates of deposit		56,319	22,744
U.S. Treasury notes		173,625	70,118
Federal agency securities		141,763	57,250
Other	-	2,892	1,168
Total Investments	-	478,352	193,179
Total Assets		611,063	193,179
Net Position Restricted for individuals, organizations, and other			
governments	-	611,063	193,179
Total Net Position	\$	611,063	\$ 193,179

# Fiduciary Funds Statement of Changes in Fiduciary Net Position For the Year Ended June 30, 2022

	Private Purpose Trust <u>Funds</u>	Custodial <u>Funds</u>
Additions		
Taxes collected for school district	\$ -	\$ 60,269,515
Taxes collected for County of Rockingham	-	3,114,992
Fees collected for State of New Hampshire	- (24.202)	2,177,082
Investment income (loss)	(34,383)	(4,440)
Total Additions	(34,383)	65,557,149
Deductions		
Deductions		60 260 545
Payment of taxes to school district	-	60,269,515
Payment of taxes to County of Rockingham	-	3,114,992
Payment of fees to State of New Hampshire	-	2,177,082
Benefits	11,688	-
Other		231
Total Deductions	11,688	65,561,820
Change in Net Position	(46,071)	(4,671)
Restricted Net Position		
Beginning of year	657,134	197,850
End of year	\$ <u>611,063</u>	\$ 193,179

Notes to Financial Statements

# 1. Summary of Significant Accounting Policies

The accounting policies of the Town of Derry, New Hampshire (the Town) conform to generally accepted accounting principles (GAAP) as applicable to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental and financial reporting principles. The following is a summary of the significant policies of the Town:

# Reporting Entity

The Town is a municipal corporation governed by an elected Town Council. As required by GAAP, these financial statements present the Town and applicable component units for which the Town is considered to be financially accountable. In fiscal year June 30, 2022, it was determined that no entities met the component unit requirements of GASB 14 (as amended). The criteria provided in Governmental Accounting Standards Codification section 2100 have also been considered.

The Town was incorporated in 1827. In March 1993, the voters of the Town adopted a charter which established a Town Council and Town Administrator form of government. The Town Administrator is the Chief Administrative officer and is responsible for the administrative and financial affairs and for carrying out the policies enacted by the Town Council.

#### Government-Wide and Fund Financial Statements

Government-Wide Financial Statements

The government-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. However, internal eliminations do not include services provided to Town departments. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

#### **Fund Financial Statements**

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

# Measurement Focus, Basis of Accounting, and Financial Statement Presentation Government-Wide Financial Statements

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as *program revenues* include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

### **Fund Financial Statements**

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. All other revenue items are considered to be measurable and available when they are collected within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, certain expenditures such as debt service, claims and judgments, compensated absences, OPEB, and pension are recorded only when payment is due.

The Town reports the following major governmental fund:

 The General Fund is the Town's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. The proprietary fund financial statements are reported using the *economic resources* measurement focus and the *accrual basis of accounting*. Under this method, revenues are recognized when earned and expenses are recorded when liabilities are incurred.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of an enterprise fund are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

The Town reports the following major proprietary funds:

- The Water Fund accounts for all revenues and expenses pertaining to the Town's water operations.
- The Sewer Fund accounts for all revenues and expenses pertaining to the Town's wastewater treatment and disposal sanitation operations.

The fiduciary fund financial statements are reported using the *economic resources* measurement focus and the *accrual basis of accounting*. Under this method, revenues are recognized when earned and expenses are recorded when liabilities are incurred.

The Town reports the following fiduciary funds:

- The Private-Purpose Trust Funds are used to account for trust arrangements, other
  than those properly reported in the permanent fund, under which principal and
  investment income exclusively benefit individuals, private organizations, or other
  governments. Private purpose trust funds held by the Town include trust arrangements
  for the Derry Public Schools, Derry Visiting Nurse Association, East Derry Improvements
  Society, and Memorial Day Flowers.
- The Custodial Funds account for fiduciary assets held by the Town in a custodial capacity as an agent on behalf of others and are not required to be reported elsewhere on the financial statements. Custodial funds include taxes and fees collected on behalf of other governments, as well as capital reserve funds held in a trust by the Trustees of Trust Funds.

# Cash, Cash Equivalents, and Investments

Cash balances from all funds, except those required to be segregated by law, are combined to form a consolidation of cash. Cash balances are invested to the extent available, and interest earnings are recognized in the General Fund. Certain special revenue, proprietary,

and fiduciary funds segregate cash, and investment earnings become a part of those funds.

Deposits with financial institutions consist primarily of demand deposits, money market deposits, certificates of deposits, savings accounts, and money market accounts. Generally, a cash and investment pool is maintained that is available for use by all funds. Each fund's portion of this pool is reflected on the financial statements under the caption "cash and short-term investments".

For purpose of the Statement of Cash Flows, the proprietary funds consider investments with original maturities of three months or less to be short-term investments.

State and local statutes place certain limitations on the nature of deposits and investments available. Deposits in any financial institution may not exceed certain levels within the financial institution. The Town's investments include nonnegotiable certificates of deposit which are reported at cost.

Investments, generally, are presented at fair value. Where applicable, fair values are based on quotations from national securities exchanges, except for certain investments that are required to be presented using net asset value (NAV). The NAV per share is the amount of net assets attributable to each share outstanding at the close of the period. Investments measured using NAV for fair value are not subject to level classification.

# Interfund Receivables and Payables

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due from/to other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans).

Advances between funds are offset by a fund balance reserve account in applicable governmental funds to indicate the portion not available for appropriation and not available as expendable financial resources.

Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances".

# Prepaid Items

Payments made to vendors for services that will benefit periods beyond June 30, 2022 are recorded as prepaid items. Prepaid items are recognized using the consumption method.

#### Leases

The Town recognizes a lease receivable and a deferred inflow of resources in the government-wide and governmental fund financial statements. At the commencement of a lease, the Town initially measures the lease receivable at the present value of payments

expected to be received during the lease term. Subsequently, the lease receivable is reduced by the principal portion of lease payments received. The deferred inflow of resources is initially measured as the initial amount of the lease receivable, adjusted for lease payments received at or before the lease commencement date. Subsequently, the deferred inflow of resources is recognized as revenue over the life of the lease term on a straight-line basis over its useful life. The following key assumptions are made:

- The Town uses its estimated incremental borrowing rate as the discount rate for leases.
- The lease term includes the noncancellable period of the lease, including renewal terms reasonably certain to be exercised. Lease receipts included in the measurement of the lease receivable are composed of fixed payments from the lessee.

### Capital Assets

Capital assets, which include land, infrastructure and other assets, monuments, retained tax deeded properties, construction in progress, intangibles, buildings, building improvements, machinery and equipment, and vehicles, are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the Town as assets with an initial individual cost of more than \$10,000 and an estimated useful life in excess of five years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed. The Town has elected to use the "modified approach" as defined by GASB Statement No. 34 for infrastructure reporting on its roadways and sidewalks. As a result, no accumulated depreciation or depreciation expense has been recorded for these assets.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings and improvements	10 - 50
Equipment and vehicles	5 - 10
Infrastructure and other assets	20 - 50
Temporary easements	1 - 5
Software	5 - 7

#### **Compensated Absences**

It is the Town's policy to permit employees to accumulate earned but unused absences. All vested absences pay is accrued when incurred in the government-wide, proprietary, and

fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

# **Long-Term Obligations**

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt, and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type Statement of Net Position.

# **Fund Equity**

Fund equity at the governmental fund financial reporting level is classified as "fund balance". Fund equity for all other reporting is classified as "net position".

#### **Fund Balance**

Generally, fund balance represents the difference between current assets/deferred outflows and current liabilities/deferred inflows. The Town reserves those portions of fund balance that are legally segregated for a specific future use or which do not represent available, expendable resources and therefore, are not available for appropriation or expenditure. Unassigned fund balance indicates that portion of fund balance that is available for appropriation in future periods. The General Fund is the only fund that reports a positive unassigned fund balance.

- Nonspendable represents amounts that cannot be spent because they are either
   (1) not in spendable form or (2) legally or contractually required to be maintained intact.
   This fund balance classification includes General Fund reserves for prepaid expenditures, property held for resale, advance to sewer fund, and nonmajor governmental fund reserves for the principal portion of permanent trust funds.
- Restricted represents amounts that are restricted to specific purposes by constraints imposed by creditors, grantors, contributors, or laws or regulations of other governments, or constraints imposed by law through constitutional provisions or enabling legislation. This fund balance classification includes General Fund library donations, various special revenue and capital project funds, and the expendable portion of permanent trust funds.
- Committed represents amounts that can only be used for specific purposes pursuant
  to constraints imposed by formal action of the Town's highest level of decision-making
  authority. This fund balance classification includes TIF District revenue to be used for
  future debt service payments, capital reserve funds set aside by Town Council vote for
  future capital acquisitions and improvements (now reported as part of the General

Fund per GASB 54), and various special revenue and capital project funds. Subsequent Town Council action is necessary to modify or rescind a fund balance commitment.

- Assigned represents amounts that are constrained by the Town's intent to use these
  resources for a specific purpose. This fund balance classification includes General Fund
  encumbrances that have been established by various Town departments for the
  expenditure of current year budgetary financial resources upon vendor performance
  in the subsequent budgetary period, as authorized by the Town Administrator per the
  Town's Fund Balance Policy. Additionally, it includes budgeted use of fund balance for
  next year's expenditures, fiscal year 2022 surplus to be transferred to capital reserve
  funds in fiscal year 2023, and forest management funds.
- Unassigned represents the residual classification for the General Fund and includes all
  amounts not contained in the other classifications. Unassigned amounts are available
  for any purpose. Temporary fund balance deficits are reported as negative amounts in
  the unassigned classification in other governmental funds. Positive unassigned
  amounts are reported only in the General Fund.

When an expenditure is incurred that would qualify for payment from multiple fund balance types, the Town uses the following order to liquidate liabilities: restricted, committed, assigned and unassigned.

# **Net Position**

Net position represents the difference between assets/deferred outflows and liabilities/ deferred inflows. Net investment in capital assets, consist of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction, or improvement of those assets. Net position is reported as restricted when there are limitations imposed on use either through enabling legislation adopted by the Town or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. The remaining net position is reported as unrestricted.

#### **Use of Estimates**

The preparation of basic financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures for contingent assets and liabilities at the date of the basic financial statements, and the reported amounts of revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

# 2. Stewardship, Compliance, and Accountability

# **Budgetary Information**

General government revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various

legal requirements which govern the Town's operations. The budget represents departmental appropriations as authorized by the Town Charter with annual or special budgetary public hearings. By the same procedures, additional amounts may be appropriated during the year in emergency cases. There were two supplemental budgetary appropriations voted during the year. The Town Council adopts its budget under regulations of the New Hampshire Department of Revenue Administration which differ somewhat from accounting principles generally accepted in the United States of America in that the focus is on the governmental unit as a whole rather than on the basis of fund types. Formal budgetary integration is employed as a management control device during the year for the General Fund. Special revenue fund budgets for the Cable Television Fund and enterprise fund budgets for the Water and Sewer Funds are also adopted. Capital project funds do not have adopted budgets.

At year-end, appropriation balances lapse, except for certain unexpended capital items and encumbrances which will be honored during the subsequent year.

# Legal Level of Control

The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount for each budget for which data is presented without the approval of the governing body) is the total budgeted amount for each department.

# **Limitation of Budget Increases**

During 2004, the Town amended Section 9.4 of the Derry Town Charter regarding the limitation of budget increases. In accordance with this amendment, the Town Council, in establishing a municipal budget, shall be allowed to assume an estimated property tax rate only in an amount equal to the equalized tax rate established during the prior fiscal year increased by a factor equal to the change in the National Consumer Price Index as published by the United States Department of Labor for the calendar year immediately preceding budget adoption. The exception to this limitation regarding the inclusion of principal and interest on municipal bonds remained unchanged. The factor is now based on the Northeast Region CPI as a result of the charter amendment approved by voters in March 2013.

#### 3. Deposits and Investments

State statutes (RSA 41:29 for and towns and 31:25 for trust funds) place certain limitation on the nature of deposits and investments available to the Town. Deposits may be made in the New Hampshire Deposit Investment Pool (NHPDIP), established pursuant to RSA 383:22, in New Hampshire banks, or banks outside the State of New Hampshire if such banks pledge and deliver to a third-party custodial bank with various collateralized security.

RSA 35:9 limits town capital reserve funds to investments in federally or state-chartered banks or associations authorized by the State of New Hampshire; in bonds or notes of the State of New Hampshire; in stocks and bonds as are legal for investment by banks and associations

chartered by the State of New Hampshire to engage in a banking business; in NHPDIP established pursuant to RSA 383:22; or in obligations with principal and interest fully guaranteed by the United States government.

# Deposits

#### Custodial Credit Risk

Custodial credit risk is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. RSA 48:16 limits "deposit in any one bank shall not at any time exceed the sum of its paid-up capital and surplus, except that a Town with a population in excess of 50,000 is authorized to deposit funds in a solvent bank in excess of the paid-up capital surplus of said bank."

As of June 30, 2022, \$58,064,084 of the Town's bank balance of \$61,843,814 was insured and/or collateralized. As of June 30, 2022, cash equivalents held by the Trustees of Trust Funds totaling \$3,779,730 were exposed to custodial credit risk as uninsured and/or uncollateralized, held by counterparty's agent.

#### Investments

The following is a summary of the Town's investments as of June 30, 2022:

Investment Type		<u>Amount</u>
Corporate bonds	\$	668,993
Corporate equities		5,498,909
Federal agency securities		8,890,626
Fixed income mutual funds		338,840
Market-linked certificates of deposit		3,532,050
Other		181,394
U.S. Treasury notes	_	10,888,865
Total	\$	29,999,677

#### Custodial Credit Risk

Custodial credit risk for investments is the risk that in the event of a failure of the counterparty (e.g., broker-dealer) to a transaction, the Town will not be able to recover the value of the investment or collateral securities that are in the possession of another party.

The Town's investment policy for governmental and business-type funds requires that deposits and investments be made in New Hampshire based financial institutions that are participants in one of the federal depository insurance programs. The Town limits its investments to demand deposits, money market accounts, certificates of deposit and repurchase agreements in accordance with New Hampshire State law (RSA 41:29) or the New Hampshire Public Deposit Investment Pool (NHPDIP), an external investment pool, in

accordance with New Hampshire State law (RSA 197:23-a). Responsibility for the investments of the trust funds is with the Trustees of Trust Funds, who have employed professional banking assistance in accordance with New Hampshire State law (RSA 31:38a).

In accordance with the Town's investment policy, all security transactions, including collateral for repurchase agreements, shall be conducted on a "delivery vs. payment" basis. Securities will be held by a third-party custodian, or trust department designated by the Treasurer and evidenced by safekeeping receipts. The collateral shall only consist of securities in which towns may invest, as provided in New Hampshire State law (RSA 41:29).

The Town's policy for investments, under the custodianship of the Trustees of Trust Funds, follows the prudent investor guidelines which allow for various investments as long as these investments would be acquired by prudent persons of discretion and intelligence in investment matters, who are seeking a reasonable income and the preservation of capital. Upon advice of a contracted, qualified, external money management company, the Town may invest in corporate stocks, bonds, or other debentures subject to limitations in New Hampshire State law (RSA 383:22).

As of June 30, 2022, \$29,999,677 was subject to custodial credit risk exposure because the related securities are uninsured, or unregistered and/or held by the Town's brokerage firm, which is also counterparty to these securities. The risk is managed by securities being held in separately identifiable trust accounts.

# Credit Risk - Investments in Debt Securities

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. State law employs the prudent person rule whereby investments are made as a prudent person would be expected to act, with discretion and intelligence, to seek reasonable income, preserve capital, and, in general, avoid speculative investments.

The Town's investment policy addresses credit risk by limiting investments to the safest types of securities and diversifying the investment portfolio. With the exception of U.S. Treasury securities, and U.S. government agency securities, no more than 75% of the Town's total investment portfolio will be invested in a single security type or with a single financial institution, unless 100% collateralized.

Presented below were the actual ratings as of year-end for each investment type of the Town (All federal agency securities have an implied credit rating of AAA.):

			Rating as of Year End					
Investment Type		<u>Amount</u>		<u>AAA</u>		<u>Unrated</u>		
Corporate bonds	\$	668,993	\$	-	\$	668,993		
Federal agency securities		8,890,626		8,890,626		-		
Fixed income mutual funds		338,840		-		338,840		
Market linked certificates of deposit		3,532,050		-		3,532,050		
U.S. Treasury notes	_	10,888,865	_	10,888,865	_			
Subtotal	\$	24,319,374	\$_	19,779,491	\$	4,539,883		

# Concentration of Credit Risk

The Town places no limit on the amount that may be invested in any one issuer.

As of June 30, 2022, the Town did not have investments in any one issuer that exceeded 5% of total investments.

#### Interest Rate Risk - Investments in Debt Securities

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The Town does not have formal investment policies limiting investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

It is the Town's policy to invest all funds, other than investments held by the Trustees of Trust Funds, in a manner which will provide safety of principal with a market rate of return while maintaining a sufficient level of liquidity to meet the daily cash flows of the Town. In order to maintain liquidity, investments of operating funds shall have maturities of one year or less. Certain long-term reserve funds such as those for capital projects may be invested in securities exceeding one year if the maturity of such investments is made to coincide with the expected use of the funds.

One of the ways that the Town manages its exposure to interest rate risk is by purchasing a combination of shorter term and longer-term investments and by timing cash flows from maturities so that a portion of the portfolio is maturing or coming close to maturity evenly over time.

Not more than 5% of the Town's investment portfolio, other than investments held by the Trustees of Trust Funds, is to be invested in securities with maturities greater than one year. The Town's investments also include certificates of deposits.

Information about the sensitivity of the fair values of the Town's investments to market interest rate fluctuations was as follows at June 30, 2022:

				Investment Maturities (in Years)							
				Less							
<u>Investment Type</u>		<u>Amount</u>		Than 1		<u>1-5</u>		<u>6-10</u>	1	<u> Thereafter</u>	
Corporate bonds	\$	668,993	\$	-	\$	668,993	\$	-		-	
Federal agency securities		8,890,626		1,140,530		7,096,371		653,725		-	
Fixed income mutual funds		338,840		-		203,868		63,153		71,819	
Market-linked certificates of deposit	:	3,532,050		1,490,258		2,041,792		-		-	
U.S. Treasury notes	-	10,888,865	_	10,410,005		384,929	_	93,931		-	
Subtotal	\$.	24,319,374	\$	13,040,793	\$	10,395,953	\$_	810,809	\$	71,819	

### Foreign Currency Risk

Foreign currency risk is the risk that changes in foreign exchange rates will adversely affect the fair value of an investment. The Town does not have formal investment policies related to foreign currency risk.

At June 30, 2022, none of the Town's investments were exposed to foreign currency risk.

#### Fair Value

The Town categorizes its fair value measurements within the fair value hierarchy established by Governmental Accounting Standards Board Statement No. 72, Fair Value Measurement and Application (GASB 72).

The hierarchy is based on the valuation inputs used to measure the fair value of an asset or liability and give the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The hierarchy categorizes the inputs to valuation techniques used for fair value measurement into three levels as follows:

- Level 1 inputs that reflect quoted prices (unadjusted) in active markets for identical assets or liabilities that are accessible at the measurement date.
- Level 2 inputs other than quoted prices that are observable for an asset or liability either directly or indirectly, including inputs in markets that are not considered to be active. Because they must often be priced on the basis of transactions involving similar but not identical securities or do not trade with sufficient frequency, certain directly held securities are categorized as Level 2.
- Level 3 unobservable inputs based on the best information available, using assumptions in determining the fair value of investments and derivative instruments.

In instances where inputs used to measure fair value fall into different levels in the fair value hierarchy, fair value measurements in their entirety are categorized based on the lowest level input that is significant to the valuation.

The Town has the following fair value measurements as of June 30, 2022:

			Fair Value Measurements Using:						
				Quoted prices in active markets for dentical assets		Significant observable inputs	ι	Significant Inobservable Inputs	
Investment Type		<u>Amount</u>		(Level 1)		(Level 2)		(Level 3)	
Corporate bonds	\$	668,993	\$	-	\$	668,993	\$	-	
Corporate equities		5,498,909		5,498,909		-		-	
Federal agency securities		8,890,626		-		8,890,626		-	
Fixed income mutual funds		338,840		-		338,840		-	
Market-linked certificates of deposit		3,532,050		-		3,532,050		-	
Other		181,394		181,394		-		-	
U.S. Treasury notes	_	10,888,865	_	10,888,865	_		_	-	
Total	\$_	29,999,677	\$	16,569,168	\$_	13,430,509	\$_	-	

Equity securities classified in Level 1 are valued using prices quoted in active markets for those securities.

Debt securities classified in Level 2 are valued using either a bid evaluation or a matrix pricing technique. Bid evaluations may include market quotations, yields, maturities, call features, and ratings. Matrix pricing is used to value securities based on the securities relationship to benchmark quote prices. Level 2 debt securities have non-proprietary information that is readily available to market participants, from multiple independent sources, which are known to be actively involved in the market.

# 4. Property Taxes Receivable

The Town bills property taxes semi-annually, in May and November. Property tax revenues are recognized in the fiscal year for which taxes have been levied. Property taxes are due on July 1 and December 1. Delinquent accounts are charged 8% interest. In March of the next year, a lien is recorded on delinquent property at the Registry of Deeds. The Town purchases all the delinquent accounts by paying the delinquent balance, recording costs, and accrued interest. The accounts that are liened by the Town will be reclassified from property taxes receivable to unredeemed tax liens receivable. After this date, delinquent accounts will be charged interest at a rate of 14%. The Town annually budgets amounts (overlay for abatements) for property tax abatements and refunds.

Property taxes receivable at June 30, 2022 consisted of the following:

Real estate taxes	\$ 6,377,106
Tax liens	1,341,256
Elderly and disabled deferred	27,889
Land use change	 26,000
Total property taxes	\$ 7,774,734

# Taxes Collected for Others

The Town collects property taxes for the State of New Hampshire, the Derry Cooperative School District, and the County of Rockingham. Payments to the other taxing units are normally made throughout the year. The ultimate responsibility for the collection of taxes rests with the Town.

### 5. Allowance for Doubtful Accounts

The receivables reported in the accompanying financial statements reflect estimated allowances for doubtful accounts. Governmental activities reflect an allowance of \$1,262,017 for ambulance, welfare liens, and other accounts receivable while business-type activities reflect an allowance for \$799 for user fees.

# 6. Due From Other Governments

This balance represents reimbursements requested from federal and state agencies for expenditures incurred in fiscal year 2022.

# 7. Lease Receivable

The Town adopted GASB Statement No. 87, *Leases*. This statement requires the recording of a lease receivable asset and a deferred inflow of resources by the lessor (the Town) even in the case of a lease which does not transfer ownership of the leased asset.

As of June 30, 2022, the Town's receivable, and deferred inflow of resources for lease payments was \$561,930. The Town recognized lease revenue of \$107,104 in fiscal year 2022. These leases are summarized as follows:

	Lease		Lease
	Receivable		Revenue
American Tower	\$ 53,941	\$	53,918
T-Mobile	323,579		21,116
Greater Derry Chamber of Commerce	39,600		13,200
Derry Housing and Redevelopment Authority	18,810		6,270
Greater Derry Arts Council	126,000		12,600
	\$ 561,930	\$	107,104

American Tower Lease – On August 26, 1997, the Town entered into a twenty-six year lease agreement with UniSite, LLC for the lease of Town owned land at or near Route 102 and the Route 28 bypass. Based on the agreement, the Town is receiving monthly payments through 2023.

T-Mobile Lease – On October 22, 1997, the Town entered into a forty-five year lease agreement with T-Mobile USA Tower LLC for the lease of a portion of Town owned land located at 39 Kendall Pond Road. Based on the agreement, the Town is receiving monthly payments through 2042.

Greater Derry Chamber of Commerce Lease – On January 1, 2016, the Town entered into an eight year lease agreement with Greater Derry Chamber of Commerce for the lease of two rooms of the Adams Memorial Building. Based on the agreement, the Town is receiving monthly payments through 2024. This lease agreement includes an extension clause for three year renewal term, that is expected to be exercised.

Derry Housing and Redevelopment Authority Lease — On January 1, 2016, the Town entered into an eight year lease agreement with Derry Housing Authority for the lease of three rooms of the Adams Memorial Building. Based on the agreement, the Town is receiving monthly payments through 2024. There are no renewal options included in this lease agreement.

Greater Derry Arts Council Lease – On January 1, 2016, the Town entered into a fifteen year lease agreement with Greater Derry Arts Council for the lease of the entire second floor of the Adams Memorial Building. Based on the agreement, the Town is receiving monthly payments through 2031. This lease agreement includes an extension clause that has been extended.

# 8. Interfund Accounts

# Receivables/Payables

Although self-balancing funds are maintained, most transactions flow through the General Fund. In order to obtain accountability for each fund, interfund receivable and payable accounts must be utilized. The composition of interfund balances as of June 30, 2022 is as follows:

		Due From		Due To		
<u>Fund</u>		Other Funds	<u>(</u>	Other Funds		
Governmental Funds:						
Major Fund:						
General Fund	\$	1,000,911	\$	11,115,204		
Nonmajor Governmental Funds:						
Special Revenue Funds:						
Derry Public Library		170,639		-		
Taylor Public Library		21,461		-		
Cable Television		508,237		-		
Conservation Commission		763,250		-		
Public Safety Grants		71,772		9,116		
Miscellaneous Grants		91,843		-		
Waste Tire Reclamation		75,296		173,576		
Police Detail		176,703		-		
Police Gift		2,000		-		
Rockingham Economic Development		235,997		7,748		
Capital Project Funds:						
Rail Trail		10,233		-		
Bridge Improvements		184,061		_		
Recreational Facility		1,849,734		-		
Exit 4A		289,064		_		
Hood Pond Dam		37,633		_		
Permanent Funds:		·				
Parks and Playgrounds	_	2,875	_	316,593		
Subtotal Nonmajor Governmental Fund	s _	4,490,798	_	507,033		
Total Governmental Funds		5,491,709		11,622,237		
Business-Type Activities:						
Water Fund		3,582,135		-		
Sewer Fund		2,548,393		-		
Total Business-Type Activities	-	6,130,528	=			
	,-					
Total	\$_	11,622,237	\$ <u>_</u>	11,622,237		

## **Transfers**

Most transfers result from budgetary or statutory actions, whereby funds are moved to accomplish various expenditure purposes. The following is an analysis of interfund transfers made in fiscal year 2022.

Governmental Funds:	Transfers In	<u>Transfers In</u> <u>Tran</u>				
General Fund	\$ 463,519	\$	299,153			
Nonmajor Governmental Funds:						
Special Revenue Funds:						
Derry Public Library	379		-			
Taylor Library	1,577		1,577			
Cable Television	-		7,276			
Public Safety Grants	133		-			
Miscellaneous Grants	3,000		-			
Waste Tire Reclamation	280,320		194,549			
Capital Project Funds:						
Recreational Facility Fund	283,000		-			
Permanent Funds:						
General Cemetery Care	15,700		50,000			
Parks and Playgrounds	-		317,849			
Libraries	-		1,956			
Human Services			1,500			
Subtotal Nonmajor Governmental Funds	584,109		574,707			
Total Governmental Funds	1,047,628		873,860			
Business-Type Activities:						
Water Fund	-		129,128			
Sewer Fund			44,640			
Total Business-Type Activities		•	173,768			
Total	\$ 1,047,628	\$	1,047,628			

The majority of transfers into the General Fund reflect transfers from the Waste Tire Reclamation Fund for budgeted expenditures for hazardous waste removal. The majority of transfers out of the General Fund reflect transfers into the Waste Tire Reclamation Fund for tax revenue collected for hazardous waste removal.

#### **Advances**

In fiscal year 2017 the Town Council approved a resolution in which the General Fund loaned \$487,000 to the Sewer Fund, for the Brady Ave sewer extension project. The loan is to be paid back over five years, beginning in fiscal year 2019, with an annual interest rate of 3%.

# 9. Capital Assets

Capital asset activity for the year ended June 30, 2022 was as follows (in thousands):

		Beginning					Ending
		<u>Balance</u>	<u>Increases</u>	<u>]</u>	<u>Decreases</u>		<u>Balance</u>
Governmental Activities							
Capital Assets, Not Being Depreciated:							
Land	\$	9,162	\$ -	\$	-	\$	9,162
Infrastructure and other assets		78,927	-		-		78,927
Monuments		192	-		-		192
Retained tax deeded properties		189	27		-		216
Construction in progress		1,238	485		(1,303)		420
Intangibles	_	3,111			-		3,111
Total Capital Assets, Not Being Depreciated:		92,819	512		(1,303)		92,028
Capital Assets, Being Depreciated:							
Land improvements		6,688	89		-		6,777
Buildings		15,844	-		-		15,844
Building improvements		5,346	67		-		5,413
Machinery and equipment		10,697	1,279		(31)		11,945
Vehicles		9,869	1,180		(214)		10,835
Infrastructure and other assets		8,023	23		-		8,046
Intangibles	_	790					790
Total Capital Assets, Being Depreciated:		57,257	2,638		(245)		59,650
Less Accumulated Depreciation For:							
Land improvements		(4,746)	(266)		-		(5,012)
Buildings		(6,845)	(313)		-		(7,158)
Building improvements		(3,424)	(190)		-		(3,614)
Machinery and equipment		(6,836)	(776)		31		(7,581)
Vehicles		(5,971)	(797)		193		(6,575)
Infrastructure and other assets		(2,152)	(160)		-		(2,312)
Intangibles	-	(742)	(9)				(751)
Total Accumulated Depreciation	-	(30,716)	(2,511)		224		(33,003)
Capital Assets, Being Depreciated, Net	_	26,541	127		(21)	-	26,647
Governmental Activities Capital Assets, Net	\$_	119,360	\$ 639	\$	(1,324)	\$	118,675

Business-Type Activities		Beginning <u>Balance</u>	Ţ	ncreases	<u></u>	<u>Decreases</u>		Ending <u>Balance</u>
Capital Assets, Not Being Depreciated:								
Land	\$	195	\$		\$	-	\$	195
Construction in progress		278		562		(491)		349
Intangibles	_	967	_	-	_	-	_	967
Total Capital Assets, Not Being Depreciated:		1,440		562		(491)		1,511
Capital Assets, Being Depreciated:								
Land improvements		4		-		-		4
Buildings		336		-		-		336
Building improvements		56		-		-		56
Machinery and equipment		501		205		-		706
Vehicles		1,051		185		(66)		1,170
Infrastructure and other assets		57,856		494		-		58,350
Intangibles	_	48	_	-	_	-	_	48
Total Capital Assets, Being Depreciated:		59,852		884		(66)		60,670
Less Accumulated Depreciation For:								
Buildings		(53)		(4)		-		(57)
Building improvements		(29)		(7)		-		(36)
Machinery and equipment		(266)		(44)		-		(310)
Vehicles		(865)		(62)		66		(861)
Infrastructure and other assets		(19,994)		(866)		-		(20,860)
Intangibles	-	(48)	_		-		-	(48)
Total Accumulated Depreciation	-	(21,255)	_	(983)	-	66	-	(22,172)
Capital Assets, Being Depreciated, Net	-	38,597	_	(99)	-		-	38,498
Business-Type Activities Capital Assets, Net	\$_	40,037	\$_	463	\$_	(491)	\$_	40,009

Depreciation expense was charged to functions of the Town as follows (in thousands):

Governmental Activities		
General government	\$	394
Public safety		1,004
Highway		525
Health and welfare		4
Sanitation		257
Culture and recreation	_	327
Total Governmental Activities	\$	2,511
Business-Type Activities Water Sewer	\$	441 542
Total Business-Type Activities	\$_	983

#### 10. Deferred Outflows of Resources

Deferred outflows of resources represent the consumption of net assets by the Town that apply to future reporting periods. Deferred outflows of resources have a positive effect on net position, similar to assets. Deferred outflows of resources related to pension and OPEB, in accordance with GASB Statements No. 68 and 75, are more fully discussed in the corresponding pension and OPEB notes.

#### 11. Accounts Payable

Accounts payable represent fiscal year 2022 expenditures paid after June 30, 2022.

#### 12. Accrued Liabilities

Accrued liabilities represent fiscal year 2022 expenditures paid in fiscal year 2023.

#### 13. Tax Refunds Payable

This balance consists of an estimate of refunds due to property taxpayers for potential abatements. These cases are currently pending with the State of New Hampshire Board of Tax and Land Appeals.

#### 14. Unearned Revenue

Unearned revenue represents grant funds received by the Town from the American Rescue Plan Act (ARPA). These funds will be used for COVID-19 related expenditures or negative economic impacts of COVID-19 over the next several years.

#### 15. Long-Term Debt

#### **General Obligation Bonds and Loans**

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for both governmental and business-type activities.

The Town issues loans payable (direct borrowings) to provide funds for the acquisition of equipment for various departments. Loans payable (direct borrowings) have been issued for both governmental and business-type activities.

The Town has pledged a portion of future tax increment financing (TIF) revenues to repay \$3,400,000 in tax increment bonds issued in November 2011 to finance the road reconstruction within the Route 28 Corridor. The bonds are payable solely from the tax increment financing taxes generated by businesses in the Derry Commerce Corridor between the Londonderry town line and Tsienneto/Folsom Roads.

General obligation bonds and loans outstanding are as follows:

Governmental Activities	Original <u>Issued</u>	Serial Maturities <u>Through</u>	Interest <u>Rate(s) %</u>	Amount Outstanding as of <u>6/30/22</u>
General Obligation Bonds:  Municipal Services Infrastructure  Transfer Station & Rockingham Rd  Police Station Addition - Refunding  General Obligation Bonds  Total General Obligation Bonds	\$ 1,500,000 4,000,000 525,000 4,019,000	03/15/24 05/01/33 06/15/26 06/30/40	3.45 - 4.00% 2.00 - 2.80% 1.99% 2.51%	\$ 150,000 2,200,000 192,500 3,665,000 6,207,500
Loan Payable (Direct Borrowing): FY18 Police/Fire Radio Equipment FY19 Master Equipment FY19 Police Equipment FY20 Police Equipment FY21 Master Equipment FY22 Master Equipment #1 FY22 Master Equipment #2 Total Loan Payable (Direct Borrowing)	2,137,032 1,509,934 87,600 1,891,660 1,079,055 728,000 170,000	03/28/25 11/30/25 02/22/24 10/18/29 09/23/30 11/30/28 11/30/26	3.11% 3.45% 0.00% 2.06% 1.54% 1.69% 1.48%	842,243 758,970 17,460 1,355,183 978,396 728,000 170,000 4,850,252
Total Governmental Activities (Excluding TIF)	Original	Serial Maturities	Interest	\$ 11,057,752  Amount Outstanding as of
Governmental Activities TIF	<u>Issued</u>	<u>Through</u>	Rate(s) %	6/30/22
Derry Commerce Corridor	\$ 2,110,000	05/15/31	1.60%	\$ 2,110,000
Total Governmental Activities TIF				\$ 2,110,000

			Serial		_	Amount Outstanding
		Amount	Maturities	Interest	C	as of
Business-Type Activities		<u>Issued</u>	<u>Through</u>	Rate(s) %		6/30/22
Water Fund General Obligation Bonds:						
Woodlands and Route 28	\$	500,000	05/01/33	2.00 - 2.80%	\$	310,010
Water Expansions Route 28		1,718,500	06/30/34	2.00 - 3.50%	_	1,132,692
Subtotal Water Fund General Obligation Bonds						1,442,702
Water Fund Loan Payable (Direct Borrowing):						
FY22 Master Equipment #1					\$_	92,376
Subtotal Water Fund Loan Payable (Direct Borro	wing	;)				92,376
Total Water Fund						1,535,078
Sewer Fund General Obligation Bonds:						
Wastewater Force Main	\$	3,700,000	05/15/23	3.50 - 4.00%	\$	185,000
Wastewater Extension Route 28		250,000	05/01/33	2.00 - 2.80%		154,990
Wastewater Expansions Route 28		1,725,500	06/30/34	2.00 - 3.50%		1,137,308
Wastewater Effluent Upgrade - Refunding		525,000	06/15/26	1.99%	_	192,500
Subtotal Sewer Fund General Obligation Bonds						1,669,798
Sewer Fund Loan Payable (Direct Borrowing):						
FY22 Master Equipment #1					\$_	92,376
Subtotal Sewer Fund Loan Payable (Direct Borro	wing	)				92,376
Total Sewer Fund					_	1,762,174
Total Business-Type Activities					\$_	3,297,252

# Future Debt Service

The annual payments to retire all bonds and loans outstanding as of June 30, 2022 are as follows:

## Governmental (non-TIF)

	Bonds L					an Payable (D				
		<u>Principal</u>		<u>Interest</u>		<u>Principal</u>	<u>Interest</u>			<u>Total</u>
2023	\$	525,000	\$	202,431	\$	1,145,148	\$	110,132	\$	1,982,711
2024		535,000		184,186		1,039,796		80,602		1,839,584
2025		462,500		165,566		885,210		53,893		1,567,169
2026		465,000		149,746		451,866		32,690		1,099,302
2027		430,000		133,600		348,878		23,020		935,498
2028		435,000		117,725		319,376		17,001		889,102
2029		445,000		101,125		324,977		11,401		882,503
2030		450,000		83,750		219,550		5,701		759,001
2031		430,000		68,850		115,451		1,772		616,073
2032-2036		1,520,000		170,300		-		-		1,690,300
2037-2040	_	510,000	_	31,350	_	-	_	-	_	541,350
Total	\$	6,207,500	\$_	1,408,629	\$_	4,850,252	\$_	336,212	\$_	12,802,593

Debt service requirements to retire tax increment financing bonds for governmental activities at June 30, 2022 are as follows:

		<u>Principal</u>		<u>Interest</u>		<u>Total</u>
2023	\$	215,000	\$	33,041	\$	248,041
2024		215,000		29,494		244,494
2025		210,000		25,988		235,988
2026		210,000		22,523		232,523
2027		210,000		19,058		229,058
2028		210,000		15,593		225,593
2029		210,000		12,128		222,128
2030		210,000		8,663		218,663
2031		210,000		5,198		215,198
2032		210,000	_	1,733	_	211,733
Total	\$_	2,110,000	\$_	173,419	\$_	2,283,419

Debt service requirements to retire business-type activities bonds and loans payable at June 30, 2022 are as follows:

	Bonds I					an Payable (D				
		<u>Principal</u>		<u>Interest</u>		<u>Principal</u>	<u>Interest</u>			<u>Total</u>
2023	\$	430,000	\$	93,036	\$	25,088	5	3,114	\$	551,238
2024		255,000		80,341		25,512		2,690		363,543
2025		257,503		74,421		25,942		2,260		360,126
2026		260,000		67,576		26,378		1,824		355,778
2027		220,000		60,630		26,824		1,378		308,832
2028		225,000		54,380		27,276		926		307,582
2029		235,000		47,910		27,732		468		311,110
2030		757,467		40,610		-		-		798,077
2031		115,203		33,103		-		-		148,306
2032-2034	_	357,327		50,063	_		_	-	_	407,390
Total	\$_	3,112,500	\$	602,070	\$_	184,752	\$_	12,660	\$_	3,911,982

#### Changes in Long-Term Liabilities

During the year ended June 30, 2022, the following changes occurred in long-term liabilities (in thousands):

Governmental Activities	I	Beginning <u>Balance</u>	Additions	<u> </u>	Reductions	Ending <u>Balance</u>	Less Current <u>Portion</u>	Equals Long-Term <u>Portion</u>
General obligation bonds payable Loans payable (direct borrowings)	\$	6,730 Ş 5,214	898	\$	(523) \$ (1,261)	6,207 4,851	\$ (525) \$ (1,145)	5,682 3,706
Subtotal		11,944	898		(1,784)	11,058	(1,670)	9,388
Tax increment financing bonds payable Net pension liability Net OPEB liability Compensated absences Total	\$ _	2,325 50,769 20,506 4,421 89,965	2,110 - - 17 \$ 3,025	\$	(2,325) (15,230) (4,937) (245) (24,521) \$	2,110 35,539 15,569 4,193 68,469	\$ (215) - - (959) (2,844) \$	1,895 35,539 15,569 3,234 65,625
Business-Type Activities General obligation bonds payable Loans payable (direct borrowings) Subtotal	\$	3,540 \$  3,540	5 - 185 185	\$	(428) \$ 	3,112 185 3,297	\$ (430) \$ (25) (455)	2,682 160 2,842
Net pension liability Net OPEB liability Compensated absences	_	2,071 1,616 234	- - 32		(645) (978)	1,426 638 266	 - - (61)	1,426 638 205
Total	\$_	7,461	217	\$	(2,051) \$	5,627	\$ (516) \$	5,111

#### **Long-Term Debt Supporting Governmental and Business-Type Activities**

Bonds and loans issued by the Town for various municipal projects are approved by Town Council and repaid with revenues recorded in the General Fund and user fees recorded in enterprise funds. All other long-term debt is repaid from the funds that the cost relates to, primarily the General Fund and enterprise funds.

#### 16. Deferred Inflows of Resources

Deferred inflows of resources represent the acquisition of net assets by the Town that apply to future reporting periods. Deferred inflows of resources have a negative effect on net position, similar to liabilities.

Deferred inflows of resources related to pension and OPEB, in accordance with GASB Statements No. 68 and 75, will be recognized as expense in future years and are more fully described in the corresponding pension and OPEB notes.

Deferred inflows of resources related to leases, in accordance with GASB Statement No. 87, offset the lease receivable.

Taxes collected in advance represent commitments of property taxes in fiscal year 2022 that are budgeted as fiscal year 2023 revenue.

Unavailable revenues are reported in the governmental funds Balance Sheet in connection with receivables for which revenues are not considered available to liquidate liabilities of the current year.

The following is a summary of deferred inflows of resources balances, not related to pension and OPEB, as of June 30, 2022:

	Entity-wi	de B	asis	Fund Basis											
	Governmental	Bu	siness-type		Governmer	ntal	Funds		Propriet		Funds				
	<u>Activities</u>	<u> </u>	<u>Activities</u>		<u>General Fund</u>		<u>Nonmajor</u>		<u>Water</u>		<u>Sewer</u>				
Taxes collected in advance	\$ 45,656,985	\$	-	\$	45,656,985	\$	-	\$	-	\$	-				
Unavailable revenues, property taxes	-		-		1,226,211		26,000		-		-				
Unavailable revenues, loans	-		-		-		269,238		-		-				
Leases	561,930		-		561,930		-		-		-				
Deferred amount on refunding	69,887	_	54,128	_	<u>-</u>	_		_	28,288	_	25,840				
Total Deferred Inflows	\$ 46,288,802	\$_	54,128	\$_	47,445,126	\$_	295,238	\$_	28,288	\$_	25,840				

# 17. Governmental Funds – Fund Balances

The Town's fund balances at June 30, 2022 are comprised of the following:

				Nonmajor		Total
		General	G	overnmental		Governmental
		<u>Fund</u>		<u>Funds</u>		<u>Funds</u>
Nonspendable						
Prepaid expenditures	\$	9,472	\$	1,056	\$	10,528
Property held for resale		49,049		-		49,049
Advance to sewer fund		106,339		-		106,339
Permanent funds:						
General cemetery care		-		3,708,664		3,708,664
Parks and playgrounds		-		4,899,119		4,899,119
All remaining	_	-	_	247,348	_	247,348
Total Nonspendable		164,860		8,856,187		9,021,047
Restricted						
Library donations		59,483		_		59,483
Special revenue funds:		,				,
Derry public library		_		171,059		171,059
Taylor library		_		21,810		21,810
Waste tire reclamation		_		820,494		820,494
Conservation commission		_		763,248		763,248
All remaining		_		361,246		361,246
Bonded capital projects		_		2,098,153		2,098,153
Permanent funds:				2,030,133		2,030,133
General cemetery care		_		73,877		73,877
Parks and playgrounds		_		150,142		150,142
All remaining		_		9,661		9,661
•	-		_		-	
Total Restricted		59,483		4,469,690		4,529,173
Committed						
Gateway TIF		428,835		-		428,835
Derry Commerce Corridor TIF		2,372,109		-		2,372,109
Capital		9,136,335		-		9,136,335
Compensated absences		2,176,953		-		2,176,953
COVID-19 Mitigation		569,314		-		569,314
Collective bargaining units		1,192,452		-		1,192,452
Special revenue funds:						
Cable television		-		549,605		549,605
Economic development loan - REDC		-		376,492		376,492
Capital project funds:						
Rail trail		-		1,931		1,931
Bridge improvements	_	-	_	184,061	_	184,061
Total Committed		15,875,998		1,112,089		16,988,087
Assigned						
Next year's expenditures		162,855		-		162,855
FY22 surplus to be transferred		1,217,380				1,217,380
Forest management		40,585		-		40,585
Adams Building stage reconstruction		138,940		-		138,940
Attic catwalk		127,000		-		127,000
Aluminum trash trailer		91,365		-		91,365
Ambulance		316,375		_		316,375
Plow truck		178,785		-		178,785
Audit		49,500		-		49,500
Roadway resurfacing		41,828		-		41,828
Other		223,103		_		223,103
Total Assigned	-	2,587,716	_	-	-	2,587,716
Unassigned		10,151,226	_			10,151,226
Total Fund Balances	\$		Ś	14,437,966	\$	
	´ =	-,,	T -	, - ,	-	-, .,

#### 18. New Hampshire Retirement System

The Town follows the provisions of GASB Statement No. 68, Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27, with respect to the State of New Hampshire Retirement System (NHRS).

#### Plan Description

Full-time employees participate in the New Hampshire Retirement System (NHRS), a cost-sharing, multiple-employer defined benefit contributory pension plan and trust established in 1967 by RSA 100-A:2 and qualified as a tax-exempt organization under Sections 401(a) and 501(a) of the Internal Revenue Code. NHRS provides service, disability, death, and vested retirement benefits to members and their beneficiaries. Substantially all full-time state employees, public school teachers and administrators, permanent firefighters, and permanent police officers within the State of New Hampshire are eligible and required to participate in the NHRS. Full-time employees of political subdivisions, including counties, municipalities, and school districts, are also eligible to participate as a group if the governing body of the political subdivision has elected participation.

The New Hampshire Retirement System, a Public Employees Retirement System (PERS), is divided into two membership groups. State or local employees and teachers belong to *Group I*. Police officers and firefighters belong to *Group II*. All assets are held in a single trust and are available to each group. Additional information is disclosed in the NHRS annual report publicly available from the New Hampshire Retirement System located at 54 Regional Drive, Concord, New Hampshire 03301-8507.

#### **Benefits Provided**

Group 1 benefits are provided based on creditable service and average final salary for the highest of either three or five years, depending on when service commenced.

Group II benefits are provided based on age, years of creditable service, and a benefit multiplier depending on vesting status as of January 1, 2012. The maximum retirement allowance for Group II members vested by January 1, 2012 (45 years of age with 20 years of service or age 60 regardless of years of creditable service) is the average final compensation multiplied by 2.5% multiplied by creditable service. For Group II members not

vested by January 1, 2012, the benefit is calculated the same way, but the multiplier used in the calculation will change depending on age and years of creditable service, as follows:

Years of creditable service as of	Minimum	Minimum	Benefit
<u>January 1, 2012</u>	<u>Age</u>	<u>Service</u>	<u>Multiplier</u>
At least 3 but less than 10 years	46	21	2.4%
At least 6 but less than 8 years	47	22	2.3%
At least 4 but less than 6 years	48	23	2.2%
Less than 4 years	49	24	2.1%

#### **Contributions**

Plan members are required to contribute a percentage of their earnable compensation to the pension plan. Contribution rates are 7% for employees and teachers 11.55% for police and 11.80% for fire. The Town makes annual contributions to the pension plan equal to the amount required by Revised Statutes Annotated 100-A:16, and range from 10.88% to 26.43% of covered compensation. The Town's contributions to NHRS for the year ended June 30, 2022 was \$4,778,226 which was equal to its annual required contribution.

#### **Summary of Significant Accounting Policies**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pension, and pension expense, information about the fiduciary net position of the NHRS and additions to/deductions from NHRS' fiduciary net position have been determined on the same basis as they are reported by NHRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with benefit terms. Investments are reported at fair value.

# Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2022, the Town reported a liability of \$36,964,795 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2021, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2020 rolled forward to June 30, 2021, utilizing procedures incorporating the actuarial valuation. The Town's proportion of the net pension liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2022, the Town's proportion was 0.834%.

For the year ended June 30, 2022, the Town recognized pension expense of \$2,427,973. In addition, the Town reported deferred outflows of resources and deferred inflows of resources related to pension from the following sources:

	Deferred Outflows of <u>Resources</u>	Deferred Inflows of <u>Resources</u>
Contributions subsequent to the		
measurement date	\$ 4,778,226	\$ -
Differences between expected and actual experience	1,035,068	386,996
Differences between projected and actual		
earnings on pension plan investments	-	10,338,206
Changes in assumptions	3,860,764	-
Changes in proportion	583,591	1,018,885
Total	\$ 10,257,649	\$ 11,744,087

Deferred outflows of resources related to pension resulting from contributions subsequent to the measurement date will be recognized as a reduction of the net pension expense in 2023. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized as a decrease in pension expense as follows:

Year Ended June 30:	
2023	\$ (1,173,292)
2024	(754,884)
2025	(1,048,930)
2026	(3,287,558)
Total	\$ (6,264,664)

#### **Actuarial Assumptions**

The total pension liability in the June 30, 2020 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.00% per year
Wage Inflation	2.75% per year
Salary increases	5.60% average, including inflation
Investment rate of return	6.75%, net of pension plan investment expense,
	including inflation

Mortality rates were based on the Pub-2010 Healthy Retiree Mortality Tables with credibility adjustments for each group (Police and Fire combined) and projected generational mortality improvements using Scale MP-2019.

The actuarial assumptions used in the June 30, 2020 valuation were based on the results of the most recent actuarial experience study, which was for the period July 1, 2016 – June 30, 2019.

#### **Target Allocations**

The long-term expected rate of return on pension plan investments was selected from a best estimate range determined using the building block approach. Under this method, an expected future real return range is calculated separately for each asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return net of investment expenses by the target asset allocation percentage and by adding expected inflation.

The following is a table presenting target allocations and geometric real rates of return for each asset class:

Asset Class	Target Allocation <u>Percentage</u>	Weighted Average Average Long- Term Expected Real Rate of <u>Return</u>
Large Cap Equities Small/Mid Cap Equities	22.50 % 7.50	6.46% 1.14%
Total domestic equities	30.00	
Int'l Equities (unhedged) Emerging Int'l Equities	14.00 6.00	5.53% 2.37%
Total international equities	20.00	
Core Bonds	25.00	3.60%
Total fixed income	25.00	
Private Equity Private Debt	10.00 5.00	8.85% 7.25%
Total alternative investments	15.00	
Real Estate	10.00	6.60%
Total	100.00 %	

#### **Discount Rate**

The discount rate used to measure the total pension liability was 6.75%. The projection of cash flows used to determine the discount rate assumed that the plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. For purposes of the projection, member contributions and employer service cost contributions are projected based on the expected payroll of current members only. Employer contributions are determined based on the pension plan's actuarial funding policy and as required by RSA 100-A:16. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments to current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

# Sensitivity of the Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the Town's proportionate share of the net pension liability calculated using the discount rate of 6.75%, as well as what the Town's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage-point lower or one percentage-point higher than the current rate:

	Current	
1%	Discount	1%
Decrease	Rate	Increase
<u>(5.75%)</u>	<u>(6.75%)</u>	<u>(7.75%)</u>
\$ 52,863,887	\$ 36,964,795	\$ 23,702,358

Detailed information about the pension plan's fiduciary net position is available in the separately issued NHRS financial report.

#### 19. Other Post-Employment Benefits (GASB 75)

GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions (GASB 75), replaces the requirements of GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions. This statement establishes standards for recognizing and measuring liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures. This statement identifies the methods and assumptions that are required to be used to project benefit payments, discounted projected benefit payments to their actuarial present value, and attribute that present value to periods of employee service.

#### Town OPEB Plan

All the following OPEB disclosures for the Town OPEB Plan are based on a measurement date of June 30, 2022.

#### General Information about the OPEB Plan

#### Plan Description

The Town provides post-employment healthcare benefits for retired employees through the Town's Single Employer Defined Benefit Plan. The benefits, benefit levels, employee contributions and employer contributions are governed by RSA 100-A:50. The OPEB plan is not administered through a trust that meets the criteria in paragraph 4 of GASB 75.

The Town indirectly provides post-employment healthcare for retired employees through an implicit rate covered by current employees. Retirees of the Town who participate in this single-employer plan pay 100% of the healthcare premiums to participate in the Town's healthcare program. Since they are included in the same pool as active employees, the insurance rates are implicitly higher for current employees due to the age consideration. This increased rate is an implicit subsidy the Town pays for the retirees.

#### **Benefits Provided**

The Town offers medical, prescription drug, mental health/substance abuse and life insurance to retirees and their covered dependents. All active employees who retire from the Town and meet the eligibility criteria will receive these benefits.

#### **Funding Policy**

Retirees pay 100% of the premium in excess of the NHRS Subsidy, if any, with the following exceptions:

 For current Teamsters-Public Works, AFSCME-Staff Support and Professional, Administrative and Technical Employees (PATE) union contracts, as well as non-represented employees, the Town will pay for Medicomp III for retirees when they reach age 65, if the retiree has a minimum 10 years of service with the Town and is qualified to receive retirement benefits from the New Hampshire Retirement System.

Teamsters-Public Works employees hired after June 30, 2013 must work 20 years. Employees hired after July 1, 2010 shall be limited to the amount of the July 1, 2009 Medicomp III premium.

AFSCME-Staff Support - Employees hired after April 23, 2009 must work 20 years and be limited to the July 1, 2009 Medicomp III premium.

- The Town also provides for up to 3.5 years of long-term disability coverage for current Teamster-Public Works and PATE union contracts. For Teamsters disabled as of July 1, 2013, the coverage period will be four years.
- PATE employees hired after November 22, 2016 will be provided this benefit is such employee worked for the Town for a minimum of 20 years. The amount of

the subsidy for employees hired after contract signing shall be limited to the amount of the July 1, 2016 Medicomp premium.

 Non-represented employees hired after July 1, 2016 reaching age 65 and qualifying for retirement under the rules and regulations of NHRS will be provided this benefit if such employee worked for the Town for a minimum of 20 years. The amount of the subsidy for employees hired after contract signing (January 8, 2017) shall be limited to the amount of the July 1, 2016 Medicomp premium.

Retirees pay 100% of life insurance premiums and 100% of their dependents' health insurance premiums.

#### Plan Membership

At July 1, 2020, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries	
currently receiving benefit payments	170
Active employees	183
Total	353

#### **Actuarial Assumptions and Other Inputs**

The total OPEB liability was determined by an actuarial valuation as of July 1, 2020, using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Inflation 3.25%

Salary increases Group I: 14.75% decreasing over 12 years to ultimate level of 3.25%

Group II: 27.75% decreasing over 8 years to an ultimate level of 4.25% Group III (Fire): 27.75% decreasing over 8 years to an ultimate level of

3.75%

Discount rate 3.54%

Healthcare cost trend rates Health Trust: -2.80%, then 6.75% decreasing by 0.25% per year to an

ultimate level of 4.50%.

Allegiant (non-Medicare): 3.60%, then 2.90%, then 6.50% decreasing

by 0.25% per year to an ultimate level of 4.50%.

Allegiant (Medicare): -28.67%, then -38.25%, then 6.50% decreasing

by 0.25% per year to an ultimate level of 4.50%

Participation rate 80% of active employees and 100% of retirees over the age of 65

Because the plan is not funded, the discount rate is based on the yield or index rate for 20-year, tax-exempt general obligation municipal bonds with an average rate of AA/Aa or higher as shown in the Bond Buyer 20-Bond General Obligation Index (2.16% as of June 30, 2021 and 3.54% as of June 30, 2022).

Mortality rates were based on:

- Pre-Retirement: PubG-2010 Headcount-Weighted Employee General Mortality Tables for Group I and PubS-2010 Headcount-Weighted Employee Safety Mortality Tables for Group II projected generationally for males and females with Scale MP-2019.
- Healthy: PubG-2010 Headcount-Weighted Healthy Retiree General Mortality Tables for Group I and PubS-2010 Headcount-Weighted Healthy Retiree Safety Mortality Tables for Group II projected generationally for males and females with Scale MP-2019.
- Disabled: PubNS-2010 Headcount-Weighted Non-Safety Disabled Retiree Mortality Tables for Group I and PubS-2010 Headcount-Weighted Safety Disabled Retiree Mortality Tables for Group II projected generationally for males and females with Scale MP-2019.

The actuarial assumptions used in the valuation were based on the results of an actuarial experience study from July 1, 2015 through June 30, 2019.

#### **Discount Rate**

Because the plan is not funded, the discount rate is based on the yield or index rate for 20-year, tax-exempt general obligation municipal bonds with an average rate of AA/Aa or higher as shown in the Bond Buyer 20-Bond General Obligation Index (2.16% as of June 30, 2021 and 3.54% as of June 30, 2022).

#### **Total OPEB Liability**

The Town's total OPEB liability of \$12,506,607 was measured as of June 30, 2022, and was determined by an actuarial valuation as of July 1, 2020.

#### Changes in the Total OPEB Liability

The following summarizes the changes to the total OPEB liability for the past year:

	Total OPEB <u>Liability</u>
\$	18,142,059
	645,341
	402,521
	(2,317,419)
	(4,059,931)
_	(305,964)
_	(5,635,452)
\$_	12,506,607
	\$ _ _ \$_

Changes of assumptions or other inputs reflect updates of the capital health costs and a decrease in the discount rate from 2.16% in 2021 to 3.54% in 2022.

Changes of benefits terms reflect the Medex 2 plan no longer being offered through Allegiant Care and was replaced by Medex 2 Blue RX. Unlike other impacts to the total OPEB liability, such as changes in assumptions, changes in benefit terms are reflected in OPEB expense in the year in which they are incurred. The accounting treatment of the changes in benefit terms is consistent with Governmental Accounting Standards Board Statement No. 75.

#### Sensitivity of the Total OPEB Liability to Changes in the Discount Rate

The following presents the total OPEB liability, as well as what the total OPEB liability would be if it were calculated using a discount rate that is one percentage-point lower or one percentage-point higher than the current discount rate:

1%	Current		Current		1%
Decrease	Di	scount Rate	Increase		
<u>(2.54%)</u>		(3.54%)	(4.54%)		
\$ 14,815,762	\$	12,506,607	\$ 10,681,432		

#### Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rates

The following presents the total OPEB liability, as well as what the total OPEB liability would be if it were calculated using healthcare cost trend rates that are one percentage-point lower or one percentage-point higher than the current healthcare cost trend rates:

		Current		
1%		Healthcare Cost		1%
<u>Decrease</u>	Trend Rates			<u>Increase</u>
\$ 10,356,965	\$	12,506,607	\$	15,306,426

# OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2022, the Town recognized an OPEB expense of \$(2,557,095). At June 30, 2022, the Town reported deferred outflows and inflows of resources related to OPEB from the following sources:

		Deferred		Deferred
	(	Outflows of		Inflows of
		Resources		Resources
Change in assumptions Differences between expected and	\$	2,329,839	\$	7,405,342
actual experience		313,170	_	687,216
Total	\$_	2,643,009	\$_	8,092,558

Other amounts reported as deferred outflows and inflows of resources related to OPEB will be recognized as decreases in OPEB expense as follows:

Year Ended June 30:	
2023	\$ (1,287,533)
2024	(1,130,220)
2025	(789,264)
2026	(1,565,877)
2027	(676,655)
Total	\$ (5,449,549)

#### New Hampshire Retirement System Medical Subsidy Plan Description

General Information about the OPEB Plan

#### Plan Description

In addition to the Town OPEB Plan discussed above, the Town participates in the New Hampshire Retirement System (NHRS) Medical Subsidy. The NHRS administers a cost-sharing, multiple-employer defined benefit postemployment medical subsidy healthcare plan designated in statute by membership type. The four membership groups are Group II Police Officer and Firefighters, Group I Teachers, Group I Political Subdivision Employees and Group I State Employees. Collectively, they are referred to as the OPEB Plan.

NHRS issues publicly available financial reports that can be obtained by writing to them at 54 Regional Drive, Concord, New Hampshire 03301-8507 or from their website at http://www.nhrs.org.

#### **Benefits Provided**

The OPEB Plan provides a medical insurance subsidy to qualified retired members. The medical subsidy is a payment made by NHRS to the former employer or their insurance administrator toward the cost of health insurance for a qualified retiree, his/her qualified spouse, and his/her certifiably dependent children with a disability who are living in the household and being cared for by the retiree. Under specific conditions, the qualified beneficiaries of members who die while in service may also be eligible for the medical subsidy. The eligibility requirements for receiving OPEB Plan benefits differ for Group I and Group II members. The monthly Medical Subsidy rates are:

1 Person - \$375.56 2 Person - \$751.12 1 Person Medicare Supplement - \$236.84 2 person Medicare Supplement - \$473.68

#### Contributions

Pursuant to RSA 100-A:16, III, and the biennial actuarial valuation, funding for the Medical Subsidy payment is via the employer contributions rates set forth by NHRS. Employer

contributions required to cover that amount of cost not met by the members' contributions are determined by a biennial actuarial valuation by the NHRS actuary using the entry age normal funding method and are expressed as a percentage of earnable compensation. The Town contributed 0.29% of gross payroll for Group I employees, 1.81% of gross payroll for Group I teachers, and 3.66% and 3.66% of gross payroll for Group II fire and police department members, respectively. Employees are not required to contribute. The State Legislature has the authority to establish, amend, and discontinue the contribution requirements of the Medical Subsidy plan.

#### <u>Actuarial Assumptions and Other Inputs</u>

Actuarial assumptions are the same as the New Hampshire Retirement System footnote.

#### Net OPEB Liability, Expense, and Deferred Outflows and Inflows

The Town's proportionate share of the net NHRS Medical Subsidy (net OPEB liability) as of the measurement date of June 30, 2021 was \$3,700,869.

For the year ended June 30, 2022, the Town recognized an OPEB expense related to the NHRS Medical Subsidy of \$182,489. At June 30, 2022, the Town reported deferred outflows and inflows of resources related to OPEB from the following sources:

	C	Deferred Outflows of Resources	li	Deferred nflows of Resources
Contributions subsequent to the measurement date	\$	403,847	\$	-
Change in proportion		546		-
Differences between expected and actual experience		-		772
Net difference between projected and actual earnings on OPEB investments	_		_	46,230
Total	\$_	404,393	\$_	47,002

The amount reported as deferred outflows of resources related to OPEB resulting from contributions subsequent to the measurement date and before the end of the fiscal year will be included as a reduction of the net OPEB liability in the year ending June 30, 2023.

Other amounts reported as deferred outflows and inflows of resources related to OPEB will be recognized as decreases in OPEB expense as follows:

Year Ended June 30:	
2023	\$ (10,801)
2024	(9,713)
2025	(10,888)
2026	 (15,054)
Total	\$ (46,456)

<u>Sensitivity of the Net NHRS Medical Subsidy OPEB Liability to Changes in the Discount Rate</u> The following presents the net OPEB liability, as well as what the total OPEB liability would be if it were calculated using a discount rate that is one percentage-point lower or one percentage-point higher than the current discount rate:

	1%	I	Discount		1%
[	Decrease		Rate	ı	ncrease
	<u>(5.75%)</u>		<u>(6.75%)</u>		<u>(7.75%)</u>
\$	4.023.136	\$	3.700.869	\$	3.420.476

#### **Healthcare Cost Trend Rate**

Healthcare cost trend rates are not applicable given that the benefits are fixed stipends.

# Consolidation of Total/Net OPEB Liabilities and Related Deferred Outflows and Inflows The following consolidates the Town's total OPEB liability and related deferred outflows

The following consolidates the Town's total OPEB liability and related deferred outflows and inflows, and the Town's proportionate share of the NHRS Medical Subsidy net OPEB liability and related deferred outflows and inflows at June 30, 2022:

			Total			Total		
		Total/Net	Deferred Deferred			Total		
		OPEB		Outflows of		Inflows of		Pension
		<u>Liability</u>		Resources		Resources		<u>Expense</u>
Town OPEB Plan	\$	12,506,607	\$	2,643,009	\$	8,092,558	\$	(2,557,095)
Proportionate share of								
NHRS Medical Subsidy Plan	_	3,700,869	_	404,393	_	47,002	_	182,489
Total	\$_	16,207,476	\$_	3,047,402	\$_	8,139,560	\$_	(2,374,606)

#### 20. Commitments and Contingencies

#### Exit 4A

On January 13, 2016, the Town entered into an agreement with the State of New Hampshire for the construction of a new exit off Interstate 93, Exit 4A. The Town agreed

to pay for \$5,000,000 of expenses prior to giving the project to the State of New Hampshire to finalize. As of year-end, the Town had expended \$4,730,776 of project costs, with \$269,225 unexpended bond proceeds in a capital project fund.

#### **Outstanding Legal Issues**

There are several pending legal issues in which the Town is involved. The Town's management is of the opinion that the potential future settlement of such claims would not materially affect its financial statements taken as a whole.

#### Grants

Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

#### **Abatements**

There are several cases pending before the New Hampshire Board of Tax and Land Appeals in regard to alleged discrepancies in property assessments. According to the Town's counsel, the probable outcome of these cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

#### **Encumbrances**

At year-end, the Town's General Fund had \$1,166,896 in encumbrances that will be honored in the next fiscal year.

#### COVID-19

The COVID-19 outbreak in the United States (and across the globe) has resulted in economic uncertainties. There is considerable uncertainty around the duration and scope of the economic disruption. The extent of the impact of COVID-19 on our operational and financial performance will depend on certain developments, including the duration and spread of the outbreak, impact on individuals served by the Town, employees, and vendors, all of which are uncertain and cannot be predicted. At this point, the extent to which COVID-19 may impact our financial condition or results of operations remains uncertain.

#### 21. Change in Accounting Principle

During fiscal year 2022, the Town adopted Government Accounting Standards Board (GASB) Statement No. 87, *Leases*. This statement redefines a lease as a right to use another entity's asset over a definitive period of time.

# 22. Subsequent Events

Management has evaluated subsequent events through December 8, 2022, which is the date the financial statements were made available.

**Debt**Subsequent to June 30, 2022, the Town incurred the following additional debt:

		Interest	Issue	Maturity
	Amount	Rate	Date	Date
Bond issuance	\$ 17,934,600	3.61%	7/13/2022	8/15/2047
Loan issuance	489,590	4.10%	11/30/2022	11/30/2025
Loan issuance	241,405	4.03%	11/30/2022	11/30/2027
Loan issuance	1,338,549	3.94%	11/30/2022	11/30/2029

REQUIRED SUPPLEMENTARY INFORMATION

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# Required Supplementary Information General Fund Schedule of Revenues, Expenditures, and Other Sources (Uses) - Budget and Actual For the Year Ended June 30, 2022 (unaudited)

	_	Budgete	ed Ar	nounts				Variance with
		Onininal		Final		Adjusted		Final Budget
		Original <u>Budget</u>		Final Budget		Actual		Positive (Negative)
Revenues		<u>buuget</u>		<u>buuget</u>		<u>Amounts</u>		(inegative)
Taxes	\$	26,757,499	\$	26,757,841	\$	27,293,752	\$	535,911
Licenses and permits	ڔ	6,909,530	ڔ	6,909,530	ڔ	7,289,021	ڔ	379,491
Intergovernmental		4,241,546		6,025,505		5,910,714		(114,791)
Charges for services		2,188,458		2,188,458		2,735,349		546,891
Miscellaneous		716,936		1,139,670		1,360,379		220,709
Wiscertaffeous	-		-	1,139,070	-		-	220,703
Total Revenues		40,813,969		43,021,004		44,589,215		1,568,211
Expenditures								
Prevention and emergency services		11,456,068		11,585,682		11,537,761		47,921
Emergency management		44,245		44,245		32,033		12,212
Police and animal control		9,924,859		10,043,270		9,296,909		746,361
Executive		4,251,538		4,549,906		4,342,704		207,202
Finance		6,582,110		11,920,020		11,838,480		81,540
Town clerk and elections		221,385		237,445		237,099		346
Libraries		1,600,954		1,653,826		1,653,826		-
Planning		300,115		303,450		293,310		10,140
Tax increment financing district		1,164,077		1,664,077		1,581,503		82,574
Public works	_	9,619,813	-	10,151,527	_	10,101,260	_	50,267
Total Expenditures	_	45,165,164	-	52,153,448	_	50,914,885	_	1,238,563
Excess (deficiency) of revenues								
over expenditures		(4,351,195)		(9,132,444)		(6,325,670)		2,806,774
Other Financing Sources (Uses)								
Use of unassigned fund balance		-		1,732,800		1,732,800		-
Use of assigned fund balance		-		942,294		942,294		-
Use of prior year fund balance (carryforwards)		-		749,664		749,664		-
Transfers in from other funds		3,299,885		4,655,881		4,204,795		(451,086)
Issuance of loans		848,000		848,000		898,000		50,000
Other financing sources	_	203,310		203,805	_	87,025	_	(116,780)
Total Other Financing Sources	_	4,351,195	-	9,132,444	_	8,614,578	_	(517,866)
Overall Budgetary Excess	\$_	-	\$	-	\$_	2,288,908	\$_	2,288,908

See Independent Auditor's Report and Notes to the Required Supplementary Information.

# Notes to Required Supplementary Information for General Fund Budget

## **Budgetary Basis**

The General Fund final appropriation appearing on the previous page represents the final amended budget after all reserve fund transfers and supplemental appropriations.

### **Budget/GAAP Reconciliation**

The budgetary data for the General Fund is based upon accounting principles that differ from GAAP. Therefore, in addition to the GAAP basis financial statements, the results of operations of the General Fund are presented in accordance with budgetary accounting principles to provide a meaningful comparison to budgetary data.

The following is a summary of adjustments made to the actual revenues, expenditures, and other financing sources (uses), to conform to the budgetary basis of accounting.

General Fund	<u>Revenues</u>	<u>Expenditures</u>	Other Financing <u>Sources</u>	Other Financing <u>Uses</u>	<u>Total</u>
GAAP Basis	\$ 42,587,857	\$ 42,672,275	\$ 3,558,544	\$ 2,409,153	\$ 1,064,973
To reverse net down adjustment	-	-	8,351,050	8,351,050	-
To record current year encumbrances	-	1,166,896	-	-	(1,166,896)
To record current year article carryforwards	-	500,000	-	-	(500,000)
To record budgeted use of unassigned fund balance	-	-	1,732,800	-	1,732,800
To record budgeted use of assigned fund balance	-	-	942,294	-	942,294
To record budgeted use of prior year fund balance (carryforwards)	-	-	749,664	-	749,664
To reverse effects of combining general fund and capital reserve funds (GASB 54)	240,458	(13,293)	(4,979,648)	(3,468,900)	(1,256,997)
To record unearned revenue for ARPA grant	1,690,953	-	-	-	1,690,953
To record refinancing gross up	-	-	(2,110,000)	(2,110,000)	-
To gross up CBA Trust Fund transfers for budgetary presentation	-	1,407,800	439,865	-	(967,935)
To reclassify transfers for budgetary presentation	-	5,181,303	-	(5,181,303)	-
Other differences	69,947	(96)	(69,991)		52
Budgetary Basis	\$ 44,589,215	\$ 50,914,885	\$ 8,614,578	\$	\$ 2,288,908

# Required Supplementary Information Schedule of Proportionate Share of the Net Pension Liability

#### (Unaudited)

#### New Hampshire Retirement System

Fiscal <u>Year</u>	Measurement Date	Proportion of the Net Pension Liability	Proportionate Share of the Net Pension Liability	Covered Payroll	Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	Plan Fiduciary Net Position Percentage of the Total Pension Liability
June 30, 2022	June 30, 2021	0.834%	\$36,964,795	\$ 20,583,990	179.6%	72.22%
June 30, 2021	June 30, 2021	0.834%	\$52,840,442	\$ 20,383,990	262.1%	58.72%
June 30, 2021	June 30, 2019	0.853%	\$41,051,605	\$ 19,172,219	214.1%	65.59%
June 30, 2019	June 30, 2018	0.839%	\$40,377,753	\$ 18,454,822	218.8%	64.73%
June 30, 2018	June 30, 2017	0.873%	\$42,950,476	\$ 17,801,398	241.3%	62.66%
June 30, 2017	June 30, 2016	0.861%	\$45,795,667	\$ 17,339,518	264.1%	58.30%
June 30, 2016	June 30, 2015	0.917%	\$36,324,323	\$ 18,197,458	199.6%	65.47%
June 30, 2015	June 30, 2014	0.904%	\$33,932,627	\$ 17,235,414	196.9%	66.32%

Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

See notes to the Town's financial statements for summary of significant actuarial methods and assumptions.

Required Supplementary Information Schedule of Pension Contributions

(Unaudited)

#### New Hampshire Retirement System

Fiscal <u>Year</u>	Measurement <u>Date</u>	Actuarially Determined Contribution	Contributions in Relation to the Actuarially Determined Contribution	Contribution Deficiency (Excess)	Covered <u>Payroll</u>	Contributions as a Percentage of Covered Payroll
June 30, 2022	June 30, 2021	\$ 4,778,226	\$ 4,778,226	\$ -	\$ 21,360,119	22.4%
June 30, 2021	June 30, 2020	\$ 3,885,967	\$ 3,885,967	\$ -	\$ 20,583,990	18.9%
June 30, 2020	June 30, 2019	\$ 3,730,644	\$ 3,730,644	\$ -	\$ 20,156,888	18.5%
June 30, 2019	June 30, 2018	\$ 3,737,431	\$ 3,737,431	\$ -	\$ 19,172,219	19.5%
June 30, 2018	June 30, 2017	\$ 3,592,009	\$ 3,592,009	\$ -	\$ 18,454,822	19.5%
June 30, 2017	June 30, 2016	\$ 3,628,738	\$ 3,628,738	\$ -	\$ 17,801,398	20.4%
June 30, 2016	June 30, 2015	\$ 3,428,607	\$ 3,428,607	\$ -	\$ 17,339,518	19.8%
June 30, 2015	June 30, 2014	\$ 3,512,182	\$ 3,512,182	\$ -	\$ 18,197,458	19.3%

Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

See notes to the Town's financial statements for summary of significant actuarial methods and assumptions.

Required Supplementary Information
Schedules of Proportionate Share of the Net OPEB Liability and Contributions
(Unaudited)

#### **Schedule of Proportionate Share**

New Hampshire Retirement System Medical Subsidy

	New Hampshire Netherlesystem Medical Subsidy													
Fiscal <u>Year</u>	Measurement <u>Date</u>	Proportion of the Net OPEB <u>Liability</u>	Proportionate Share of the Net OPEB <u>Liability</u>		Covered <u>Payroll</u>	Proportionate Share of the Net OPEB liability as a Percentage of <u>Covered Payroll</u>	Plan Fiduciary Net Position Percentage of the Net <u>OPEB Liability</u>							
June 30, 2022	June 30, 2021	0.9242%	\$3,700,869	\$	20,583,990	17.98%	11.06%							
June 30, 2021	June 30, 2020	0.9092%	\$3,979,818	\$	20,156,888	19.74%	7.74%							
June 30, 2020	June 30, 2019	1.0157%	\$4,452,765	\$	19,172,219	23.23%	7.75%							
June 30, 2019	June 30, 2018	0.9934%	\$4,548,350	\$	18,454,822	24.65%	7.53%							
June 30, 2018	June 30, 2017	0.6856%	\$3,134,883	\$	17,801,398	17.61%	7.91%							

#### **Schedule of Contributions**

New Hampshire Retirement System Medical Subsidy

Fiscal <u>Year</u>	Valuation <u>Date</u>	Contractually Required Contribution	Contributions Relative to Contractually Required Contribution	De	ntribution eficiency Excess)	Covered <u>Payroll</u>	Contributions as a Percentage of Covered Employee Payroll
June 30, 2022	June 30, 2021	\$403,847	\$403,847	\$	-	\$21,360,119	1.89%
June 30, 2021	June 30, 2020	\$448,731	\$448,731	\$	-	\$20,583,990	2.18%
June 30, 2020	June 30, 2019	\$431,606	\$431,606	\$	-	\$20,156,888	2.14%
June 30, 2019	June 30, 2018	\$465,920	\$465,920	\$	-	\$19,172,219	2.43%
June 30, 2018	June 30, 2017	\$439,421	\$439,421	\$	-	\$18,454,822	2.38%

Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

See notes to the Town's financial statements for summary of significant actuarial methods and assumptions.

## Required Supplementary Information Schedule of Changes in the Total OPEB Liability (Unaudited)

	<u>2022</u>		<u>2021</u>		<u>2020</u>		<u>2019</u>		2018
Total OPEB Liability									
Service cost	\$ 645,341	\$	880,103	\$	579,262	\$	672,019	\$	767,608
Interest	402,521		511,093		605,031		710,488		654,556
Changes of benefit terms	(2,317,419)		-		-		-		-
Differences between expected and actual experience	-		(1,030,823)		-		939,510		-
Changes of assumptions	(4,059,931)		(4,304,505)		4,659,678		(2,985,248)		(943,898)
Benefit payments, including refunds of member contributions	(305,964)		(318,424)		(293,406)		(339,136)		(273,464)
Net Change in Total OPEB Liability	(5,635,452)		(4,262,556)		5,550,565		(1,002,367)		204,802
Total OPEB Liability - Beginning	18,142,059		22,404,615		16,854,050		17,856,417		17,651,615
Total OPEB Liability - Ending	\$ 12,506,607	\$	18,142,059	\$	22,404,615	\$	16,854,050	\$	17,856,417
Covered employee payroll	\$ 21,360,119	\$	20,583,990	\$	20,156,888	\$	19,172,219	\$	18,454,822
Total OPEB Liability as a percentage of covered employee payroll	58.55%		88.14%		111.15%		87.91%		96.76%

 $Does\ not\ include\ New\ Hampshire\ Retirement\ System\ Medical\ Subsidy.$ 

There are no assets accumulated in a trust that meets the criteria of GASB codification P52.101 to pay related benefits for the OPEB plan.

Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

See notes to the Town's financial statements for summary of significant actuarial methods and assumptions.

Required Supplementary Information

Modified Approach for Infrastructure Capital Assets

For the Year Ended June 30, 2022

(unaudited)

# **Schedule of Condition Assessment**

Fiscal Year of		
<u>Assessment</u>	<u>Rating</u>	<b>Condition</b>
2021	84	excellent
2018	82	excellent
2015	79	good
2012	75	good
2009	78	good

# **Comparison of Estimated to Actual Maintenance/Preservation**

Year Ending	Estimated			Actual
<u>June 30,</u>		<u>Costs</u>		<u>Costs</u>
2022	\$	1,395,767	\$	1,434,179
2021	\$	1,499,755	\$	1,168,192
2020	\$	1,438,622	\$	1,454,753
2019	\$	1,450,479	\$	1,731,581
2018	\$	1,449,625	\$	1,422,083
2017	\$	1,454,273	\$	1,186,108
2016	\$	1,448,938	\$	1,534,567
2015	\$	1,456,663	\$	1,276,827
2014	\$	1,459,764	\$	1,493,108
2013	\$	1,407,266	\$	1,315,482

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## Notes to Required Supplementary Information Modified Approach for Infrastructure Capital Assets

In accordance with GASB Statement No. 34, the Town is required to account for and report infrastructure capital assets. The Town's infrastructure consists of roads, bridges, sidewalks, and similar items. The Town has elected to use the "modified approach" for infrastructure reporting on its roadways and sidewalks. Under GASB Statement No. 34, eligible infrastructure capital assets are not required to be depreciated under the following requirements:

- The Town manages the eligible infrastructure capital assets using an asset management system with characteristics of (1) an up-to-date inventory; (2) perform condition assessments and summarize the results using a measurement scale; and (3) estimate annual amounts to maintain and preserve at the established condition assessment level.
- The Town documents that the eligible infrastructure capital assets are being preserved approximately at or above the established and disclosed assessment level.

Condition assessment ratings are being used to determine the level of annual funding required to maintain the value of the roadway systems. The Town uses an engineer-developed Pavement Condition Index (PCI) to determine the conditions of its roadways. The analysis includes: inventory information to define the size and characteristics of each roadway; distress information to determine existence, severity and extent of physical problems; and drainage and roadway cross-section characteristics, particularly with respect to deficiencies.

The following conditions were defined and associated to a rating within the asset management system:

<u>Condition</u>	<u>Rating</u>	Remedial Action
Excellent	100-80	Crack Seal or Defer Action
Good	79-68	Chip Seal or Crack Seal
Fair	67-63	Shim and Overlay
Poor	62-58	Reclaim
Failed	57-0	Reconstruct and Reclaim

See Independent Auditor's Report.

Each road is surveyed and graded on its condition and given a rating. This helps the Town prioritize which roads should be treated and the assessment of what type of treatment is necessary in the development of a long-range repair and maintenance plan.

The last three assessments effective in 2021, 2018, 2015, and 2012 reflected a good to excellent PCI rating of 84, 82, 79, and 75, respectively.

In fiscal year 2003, the Town Council adopted the "good" conditional assessment PCI rating range of 68 to 80 for its roadway maintenance program goal and it also estimated expenditures of \$1,300,000 per year are necessary to sustain the roadways rating level.

The current PCI of 84 exceeds the Town Council's goal of preserving the network in the range between 68 and 80. The currently defined system of roadway and sidewalk networks is not depreciated because the Town's conditional assessment rating falls within or above its adopted range.

The Town has expended an average of \$1,401,688 annually on roadway maintenance for the past 10 years. Roadway site improvements paid directly by developers and increased utilization of Town staff for roadway engineering and some construction has enabled the Town to sustain or improve its overall PCI rating while managing expenditures efficiently.

# SUPPLEMENTARY STATEMENTS AND SCHEDULES

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**COMBINING FINANCIAL STATEMENTS** 

# NONMAJOR GOVERNMENTAL FUNDS

#### **SPECIAL REVENUE FUNDS**

Special revenue funds are established to account for resources obtained and expended for specified purposes and restricted by law or local action.

Special revenue funds are established for the following purposes:

- <u>Derry Public Library Fund</u>: This fund is used to account for library revenues and expenditures incurred in the operation of Derry's main library located at 64 East Broadway.
- Taylor Library Fund: This fund is used to account for library revenues and expenditures incurred in the operation of this public library located at 49 East Derry Road.
- <u>Cable Television Fund</u>: This fund is used to account for cable television franchise fees and other related miscellaneous income and expenses associated with cable television.
- Conservation Commission Fund: This fund is used to account for revenue and expenses associated with acquiring and preserving conservation land. This fund receives 100% of Land Use Change Tax (current use) revenue and public donations designated for conservation purposes.
- Public Safety Grants Fund: This fund is used to account for grants and donations received and expenses for the purpose of public safety including for the enforcement of underage drinking laws, DWI saturation, seatbelt compliance, off-road vehicle patrols and funding for domestic preparedness planning, training and equipment using federal pass-through funds from Rockingham County for Justice Assistance and New Hampshire Department of Justice, New Hampshire Highway Safety, and New Hampshire Fish and Game.
- Miscellaneous Grants Fund: This fund is used to account for various donations or grants received and their related expenditures.
- Waste Tire and Transportation Fund: This fund has been established to collect fees from motor vehicle registrations for the purpose of funding improvements to the Town's roadways. The Town also adopted NH RSA 31:19A to establish the Waste Reclamation Trust (the Trust). The Trust was established to retain fees collected from motor vehicle registrations as authorized pursuant to NH RSA Chapter 263 (HB332). The purpose of the reserve is to fund the disposal of motor vehicle waste generated within the Town and to recycle and reclaim other types of solid waste.
- Police Revolving Fund: This fund has been established in accordance with NH RSA 31:95-h to account for revenues and expenses related to outside police detail activities.
- <u>Police Gift Fund</u>: This fund has been established to account for revenues and expenses related to a gift received for police activities.

Rockingham Economic Development Corporation: This fund is used to account for loan revenue and expenditures associated with economic development for eligible small businesses. This fund is supported by Rockingham Economic Development Corporation who also acts as the Town's agent in administering the loans.

#### **CAPITAL PROJECT FUNDS**

Capital project funds are established to account for resources obtained and expended for the acquisition of major capital facilities or equipment other than those employed in the delivery of services accounted for in enterprise funds.

The current funds were established for the following purposes:

- Rail Trail Fund: This fund is used to account for all costs associated with improving the Derry Rail Trail. Segment 1, which is currently in the engineering phase, will include paving Hood Park to North High Street. Depending on available funds, Segment 2 from North High Street to the Londonderry line will be completed at a future date.
- <u>Bridge Improvements Fund</u>: During fiscal year 2017, this fund was repurposed to account for the construction of bridges on North Shore Road at Beaver Lake and Island Pond. The North Shore Road at Beaver Lake project qualifies for 80% reimbursement from the State of New Hampshire for eligible costs.
- Recreational Facility Fund: This fund is used to account for capital improvements to the Town's recreational facilities.
- Exit 4A Fund: This fund is used to account for the construction of a new exit off Interstate 93.
- Hood Pond Dam Reconstruction Fund: This fund is used to account for the reconstruction costs of the Hood Pond Dam. The State of New Hampshire is requiring this work to be completed before the Town can proceed with Segment 1 of Rail Trail improvements as described in the Rail Trail Fund above.

#### PERMANENT FUNDS

Permanent funds are established to account for certain assets held by the Town in a fiduciary capacity as trustee. The following is a description of the Town's permanent funds:

- General Cemetery Care: to account for the East Derry Cemetery and perpetual care.
- Parks and Playgrounds: to account for the MacGregor Pioneer Park upkeep and operations and improvements to Alexander Carr Park.

- <u>Libraries</u>: to account for the Taylor Library's general expenses and Derry Public Library's book, art, and musical recordings.
- ➤ <u>Highways and Streets</u>: to account for street repair.
- **Human Services**: to benefit the poor of Derry with emphasis on clothing.

Combining Balance Sheet Nonmajor Governmental Funds June 30, 2022

					Speci	al Revenue Funds	5			
		Derry Public Library <u>Fund</u>		Taylor Library <u>Fund</u>		Cable Television <u>Fund</u>		Conservation Commission Fund		Public Safety Grants <u>Fund</u>
Assets										
Cash and cash equivalents	\$	498	\$	349	\$	-	\$	-	\$	-
Investments		-		-		-		-		-
Taxes receivable		-		-		-		25,998		-
Accounts receivable, net  Due from other governments		-		-		145,877		-		9,116
Due from other governments  Due from other funds		170,639		21,461		508,237		763,250		71,772
Prepaid items		1,056		21,401		508,237		703,230		71,772
Loans receivable		-		_		_		_		_
							_			
Total Assets	\$	172,193	\$_	21,810	\$_	654,114	\$_	789,248	\$_	80,888
Liabilities										
Accounts payable	\$	78	\$	_	\$	104,509	\$	_	\$	_
Accrued liabilities	·	-	·	-	·	-		-	·	-
Retainage payable		-		-		-		-		-
Due to other funds			_		_	-	_	<u>-</u>	_	9,116
Total Liabilities		78		-		104,509		-		9,116
Deferred Inflows of Resources										
Unavailable revenues		-		-		-		26,000		-
Fund Balances										
Nonspendable		1,056		-		-		-		-
Restricted		171,059		21,810		-		763,248		71,772
Committed	_		_		_	549,605	_		_	
Total Fund Balances		172,115	_	21,810	_	549,605	_	763,248	_	71,772
Total Liabilities, Deferred Inflows	s of									
Resources, and Fund Balances	\$	172,193	\$_	21,810	\$_	654,114	\$_	789,248	\$_	80,888

Combining Balance Sheet Nonmajor Governmental Funds June 30, 2022

(continued)

					Specia	al Revenue Funds				
		Miscellaneous Grants <u>Fund</u>		Waste Tire and Transportation <u>Fund</u>		Police Revolving <u>Fund</u>		Police Gift <u>Fund</u>		Rockingham Economic Development Corporation
Assets										
Cash and cash equivalents Investments	\$	-	\$	151,610 767,164	\$	-	\$	-	\$	-
Taxes receivable		-		-		-		-		-
Accounts receivable, net		-		-		20,384		-		-
Due from other governments		-		-		741		-		441
Due from other funds		91,843		75,296		176,703		2,000		235,997
Prepaid items		-		-		-		-		-
Loans receivable	_		_	-	_	-			_	419,349
Total Assets	\$_	91,843	\$_	994,070	\$	197,828	\$	2,000	\$	655,787
Liabilities										
Accounts payable	\$	2,197	\$	-	\$	-	\$	-	\$	182
Accrued expenditures		-		-		-		-		2,127
Retainage payable		-		-		-		-		-
Due to other funds	_	-	_	173,576				-		7,748
Total Liabilities		2,197		173,576		-		-		10,057
Deferred Inflows of Resources Unavailable revenues		-		-		-		-		269,238
Fund Balances										
Nonspendable		-		-		-		-		-
Restricted		89,646		820,494		197,828		2,000		-
Committed	_	_	_	-	_	-		-	_	376,492
Total Fund Balances	_	89,646	_	820,494	_	197,828	_	2,000	_	376,492
Total Liabilities, Deferred Inflows	of									
Resources, and Fund Balances	\$_	91,843	\$_	994,070	\$	197,828	\$	2,000	\$	655,787

Combining Balance Sheet Nonmajor Governmental Funds June 30, 2022

(continued)

	Special Revenue Funds			Capital Project Funds							
		otal Nonmajor pecial Revenue <u>Funds</u>		Rail Trail Fund	ı	Bridge Improvements <u>Fund</u>		Recreational Facility <u>Fund</u>		Exit 4A Fund	
Assets											
Cash and cash equivalents	\$	152,457	\$	-	\$	-	\$	-	\$	-	
Investments		767,164		-		-		-		-	
Taxes receivable		25,998		-		-		-		-	
Accounts receivable, net		166,261		-		-		-		-	
Due from other governments		10,298		-		-		-		-	
Due from other funds		2,117,198		10,233		184,061		1,849,734		289,064	
Prepaid items		1,056		-		-		-		-	
Loans receivable		419,349									
Total Assets	\$	3,659,781	\$	10,233	\$	184,061	\$	1,849,734	\$	289,064	
Liabilities											
Accounts payable	\$	106,966	\$	-	\$	-	\$	71,474	\$	-	
Accrued liabilities		2,127		-		-		-		-	
Retainage payable		-		8,302		-		5,552		-	
Due to other funds		190,440		-				-		-	
Total Liabilities		299,533		8,302		-		77,026		-	
Deferred Inflows of Resources											
Unavailable revenues		295,238		-		-		-		-	
Fund Balances											
Nonspendable		1,056		-		-		-		-	
Restricted		2,137,857		-		-		1,772,708		289,064	
Committed		926,097		1,931		184,061					
Total Fund Balances		3,065,010		1,931	_	184,061	_	1,772,708		289,064	
Total Liabilities, Deferred Inflow	s of										
Resources, and Fund Balances	\$	3,659,781	\$	10,233	\$	184,061	\$	1,849,734	\$	289,064	

Combining Balance Sheet Nonmajor Governmental Funds June 30, 2022

(continued)

	_	Capital Project Funds				Permanent Funds						
		Hood Pond Dam Reconstruction <u>Fund</u>		otal Nonmajor apital Projects <u>Funds</u>		General Cemetery <u>Care</u>		Parks and <u>Playgrounds</u>		<u>Libraries</u>		
Assets												
Cash and cash equivalents	\$	-	\$	-	\$	649,815	\$	858,399	\$	23,556		
Investments Taxes receivable		-		-		3,132,726		4,504,580		111,387		
Accounts receivable, net		-		-		-		-		-		
Due from other governments		-		_		_		-		_		
Due from other funds		37,633		2,370,725		_		2,875		-		
Prepaid items		-		-		-		-		-		
Loans receivable	_	-				-		-		-		
Total Assets	\$_	37,633	\$	2,370,725	\$	3,782,541	\$	5,365,854	\$	134,943		
Liabilities												
Accounts payable	\$	-	\$	71,474	\$	-	\$	-	\$	-		
Accrued liabilities		-		-		-		-		-		
Retainage payable		1,252		15,106		-		-		-		
Due to other funds	_		_	<u>-</u>	_		_	316,593	_			
Total Liabilities		1,252		86,580		-		316,593		-		
Deferred Inflows of Resources												
Unavailable revenues		-		-		-		-		-		
Fund Balances												
Nonspendable		-		-		3,708,664		4,899,119		134,443		
Restricted		36,381		2,098,153		73,877		150,142		500		
Committed	-		_	185,992			_					
Total Fund Balances	_	36,381		2,284,145	_	3,782,541		5,049,261		134,943		
Total Liabilities, Deferred Inflows	s of											
Resources, and Fund Balances	\$	37,633	\$	2,370,725	\$	3,782,541	\$_	5,365,854	\$ <b>_</b>	134,943		

# Combining Balance Sheet Nonmajor Governmental Funds June 30, 2022

		Highways and Streets		Human <u>Services</u>		Total Nonmajor Permanent <u>Funds</u>		Grand Total Nonmajor Governmental <u>Funds</u>
Assets		7 700		44.002		4 554 553		4 704 040
Cash and cash equivalents Investments	\$	7,790 39,717	\$	11,993 62,566	\$	1,551,553 7,850,976	\$	1,704,010 8,618,140
Taxes receivable		59,717		62,366		7,850,976		25,998
Accounts receivable, net		-		_		_		166,261
Due from other governments		-		_		_		10,298
Due from other funds		-		-		2,875		4,490,798
Prepaid items		-		-		-		1,056
Loans receivable	_	-			_		_	419,349
Total Assets	\$_	47,507	\$	74,559	\$_	9,405,404	\$_	15,435,910
Liabilities								
Accounts payable	\$	-	\$	-	\$	-	\$	178,440
Accrued liabilities		-		-		-		2,127
Retainage payable		-		-		-		15,106
Due to other funds	_		_		_	316,593	_	507,033
Total Liabilities		-		-		316,593		702,706
Deferred Inflows of Resources Unavailable revenues		-		-		-		295,238
Fund Balances								
Nonspendable		44,464		68,441		8,855,131		8,856,187
Restricted		3,043		6,118		233,680		4,469,690
Committed	_	-		-	_	-	_	1,112,089
Total Fund Balances	_	47,507	_	74,559	_	9,088,811	_	14,437,966
Total Liabilities, Deferred Inflows of	of							
Resources, and Fund Balances	\$_	47,507	\$	74,559	\$_	9,405,404	\$_	15,435,910

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Governmental Funds
For the Year Ended June 30, 2022

_	Special Revenue Funds								
	Derry Public Library <u>Fund</u>		Taylor Library <u>Fund</u>		Cable Television <u>Fund</u>		Conservation Commission Fund		Public Safety Grants <u>Fund</u>
Revenues									
Taxes		\$	-	\$	-	\$	825	\$	-
Licenses and permits	2,650		-		584,722		-		-
Intergovernmental	-				61		-		33,827
Charges for services	1,039		47		-		-		-
Investment income (loss)	291		33		-		1,207		58
Miscellaneous	18,283	_	539	_	55,866	-	299	_	25
Total Revenues	22,263		619		640,649		2,331		33,910
Expenditures									
General government	-		-		401,151		-		-
Public safety	-		-		-		-		19,495
Highways and streets	-		-		-		-		-
Health and welfare	-		-		-		-		-
Culture and recreation	21,834		-		4,460		-		-
Economic development	-		-		-		-		-
Capital outlay	49,972			_	159,509	-			-
Total Expenditures	71,806		-	_	565,120			_	19,495
Excess (deficiency) of revenues									
over expenditures	(49,543)		619		75,529		2,331		14,415
Other Financing Sources (Uses)									
Transfers in	379		1,577		-		-		133
Transfers out		_	(1,577)	_	(7,276)			_	
Total Other Financing Sources (Uses)	379	_	-	_	(7,276)		<u> </u>	_	133
Change in Fund Balance	(49,164)		619		68,253		2,331		14,548
Fund Balance, at Beginning of Year	221,279		21,191	_	481,352	-	760,917		57,224
Fund Balance, at End of Year	172,115	\$	21,810	\$	549,605	\$	763,248	\$	71,772

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Governmental Funds
For the Year Ended June 30, 2022

(continued)

(continued)				Spec	ial Revenue Fund	5			
	Miscellaneous Grants <u>Fund</u>		Waste Tire and Transportation <u>Fund</u>		Police Revolving <u>Fund</u>		Police Gift <u>Fund</u>		Rockingham Economic Development Corporation
Revenues Taxes	\$ -	\$		\$		\$		\$	
Licenses and permits	-	ڔ	_	Ų		Ą	_	Ų	_
Intergovernmental	9,780		_		-		_		335,888
Charges for services	-		_		149,493		_		-
Investment income (loss)	147		(21,369)		-		-		45
Miscellaneous	6,166	_	<u> </u>	_	-	_	_		165,864
Total Revenues	16,093		(21,369)		149,493		-		501,797
Expenditures									
General government	-		1,005		-		-		-
Public safety	600		-		94,930		-		-
Highways and streets	-		-		-		-		-
Health and welfare	-		-		-		-		-
Culture and recreation	19,117		-		-		-		-
Economic development	-		-		-		-		400,174
Capital outlay	9,835	_		_	66,427	_		_	<u> </u>
Total Expenditures	29,552	_	1,005	_	161,357	_			400,174
Excess (deficiency) of revenues over expenditures	(13,459)		(22,374)		(11,864)		-		101,623
Other Financing Sources (Uses) Transfers in Transfers out	3,000		280,320 (194,549)		<u>-</u>		-		- -
Total Other Financing Sources (Uses)	3,000	_	85,771	_					
Change in Fund Balance	(10,459)		63,397		(11,864)		-		101,623
Fund Balances, at beginning of year	100,105	_	757,097	_	209,692	_	2,000		274,869
Fund Balances, at end of year	\$ 89,646	\$_	820,494	\$	197,828	\$_	2,000	\$	376,492

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Governmental Funds
For the Year Ended June 30, 2022

(continued)

<u> </u>	Special Revenue Funds		Capital Project Funds									
	Total Nonmajor Special Revenue <u>Funds</u>		Rail Trail <u>Fund</u>		Bridge Improvements <u>Fund</u>	Recreational Facility <u>Fund</u>	Exit 4A <u>Fund</u>					
Revenues Taxes	\$ 825	\$		\$	- \$		\$ -					
Licenses and permits	5 825 587,372	Þ	-	Ş	- >	-	÷ -					
Intergovernmental	379,556		_		_	_	_					
Charges for services	150,579		-		-	-	-					
Investment income (loss)	(19,588)		-		-	2,605	425					
Miscellaneous	247,042	_			<u> </u>	<u> </u>						
Total Revenues	1,345,786		-		-	2,605	425					
Expenditures												
General government	402,156		-		-	-	-					
Public safety	115,025		-		-	-	-					
Highways and streets	-		-		-	-	-					
Health and welfare	-		-		-	-	-					
Culture and recreation	45,411		-		-	-	-					
Economic development	400,174		-		-	-	-					
Capital outlay	285,743	_	3,392		56,717	239,389						
Total Expenditures	1,248,509	_	3,392		56,717	239,389						
Excess (deficiency) of revenues												
over expenditures	97,277		(3,392)		(56,717)	(236,784)	425					
Other Financing Sources (Uses)												
Transfers in	285,409		-		-	283,000	-					
Transfers out	(203,402)	_				<u>-</u>						
Total Other Financing Sources (Uses)	82,007	_	-		<u> </u>	283,000						
Change in Fund Balance	179,284		(3,392)		(56,717)	46,216	425					
Fund Balances, at beginning of year	2,885,726	_	5,323		240,778	1,726,492	288,639					
Fund Balances, at end of year	\$ 3,065,010	\$_	1,931	\$	184,061 \$	1,772,708	\$ 289,064					

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Nonmajor Governmental Funds For the Year Ended June 30, 2022

# (continued)

-	Capital Pr	oject Funds	Permanent Funds						
	Hood Pond Dam Reconstruction <u>Fund</u>	Total Nonmajor Capital Projects <u>Funds</u>	General Cemetery <u>Care</u>	Parks and <u>Playgrounds</u>	<u>Libraries</u>				
Revenues									
	\$ -	\$ -	\$ -	\$ -	\$ -				
Licenses and permits	-	-	-	-	-				
Intergovernmental Charges for services	-	-	-	-	-				
Investment income (loss)	-	3,030	(195,878)	(301,327)	(7,842)				
Miscellaneous	-	3,030	(193,676)	(301,327)	(7,042)				
Miscerialieous				· -					
Total Revenues	-	3,030	(195,878)	(301,327)	(7,842)				
Expenditures									
General government	-	-	25,150	-	-				
Public safety	-	-	-	-	-				
Highways and streets	-	-	-	-	-				
Health and welfare	-	-	-	-	-				
Culture and recreation	-	-	-	33,301	914				
Economic development	-	-	-	-	-				
Capital outlay	5,323	304,821	· <u>-</u>	-					
Total Expenditures	5,323	304,821	25,150	33,301	914				
Excess (deficiency) of revenues over expenditures	(5,323)	(301,791)	(221,028)	(334,628)	(8,756)				
Other Financing Sources (Uses)									
Transfers in	-	283,000	15,700	-	-				
Transfers out			(50,000)	(317,849)	(1,956)				
Total Other Financing Sources (Uses)		283,000	(34,300)	(317,849)	(1,956)				
Change in Fund Balance	(5,323)	(18,791)	(255,328)	(652,477)	(10,712)				
Fund Balances, at beginning of year	41,704	2,302,936	4,037,869	5,701,738	145,655				
Fund Balances, at end of year	\$ 36,381	\$ 2,284,145	\$ 3,782,541	\$ 5,049,261	\$ 134,943				

# Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Nonmajor Governmental Funds For the Year Ended June 30, 2022

	Highways and Streets		Human Services	Total Nonmajor Permanent <u>Funds</u>		Grand Total Nonmajor Governmental <u>Funds</u>
Revenues	<u> </u>	<b>^</b>		<b>A</b>		025
Taxes	\$ -	\$	-	\$ -	\$	825 587,372
Licenses and permits Intergovernmental	-		-	-		387,372 379,556
Charges for services	_		-	_		150,579
Investment income (loss)	(2,59	4)	(3,992)	(511,633)		(528,191)
Miscellaneous			-		_	247,042
Total Revenues	(2,59	4)	(3,992)	(511,633)		837,183
Expenditures						
General government	-		-	25,150		427,306
Public safety	-		-	-		115,025
Highways and streets	30	2	-	302		302
Health and welfare	-		465	465		465
Culture and recreation	-		-	34,215		79,626
Economic development	-		-	-		400,174
Capital outlay	_		-		_	590,564
Total Expenditures	30	2	465	60,132	_	1,613,462
Excess (deficiency) of revenues						
over expenditures	(2,89	6)	(4,457)	(571,765)		(776,279)
Other Financing Sources (Uses)						
Transfers in	-		-	15,700		584,109
Transfers out			(1,500)	(371,305)	_	(574,707)
Total Other Financing Sources (Uses			(1,500)	(355,605)	_	9,402
Change in Fund Balance	(2,89	6)	(5,957)	(927,370)		(766,877)
Fund Balances, at beginning of year	50,40	3	80,516	10,016,181	_	15,204,843
Fund Balances, at end of year	\$ 47,50	<u>7</u> \$	74,559	\$ 9,088,811	\$_	14,437,966

Cable Television Fund Budgetary Comparison Schedule For the Year Ended June 30, 2022

	Budge	ted Amounts		Variance with
	Original <u>Budget</u>	Final <u>Budget</u>	Actual <u>Amounts</u>	Final Budget Positive <u>(Negative)</u>
Revenues and Other Sources				
Licenses and permits	\$ 508,000	\$ 508,000	\$ 584,722	\$ 76,722
Intergovernmental	-	-	61	61
Miscellaneous	25,000	25,000	55,866	30,866
Transfers in	-	1,364	-	(1,364)
Use of fund balance	98,865	98,865	98,865	-
Use of prior year fund balance (carryforwards)		31,161	31,161	
Total Revenues	631,865	664,390	770,675	106,285
Expenditures and Other Uses				
Current operations:				
General government	349,637	351,295	351,865	(570)
Capital outlay	221,000	251,867	201,563	50,304
Transfers out	61,228	61,228	63,913	(2,685)
Total Expenditures	631,865	664,390	617,341	47,049
Overall Budgetary Excess	\$ <u>-</u>	\$	\$ 153,334	\$ 153,334

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# FIDUCIARY FUNDS

#### PRIVATE PURPOSE TRUST FUNDS

Private purpose trust funds are used to account for assets held by the Town of Derry, New Hampshire in trust for individuals, private organizations, or other governmental units. These funds have been established for the provisions of the Derry Public Schools, Derry Visiting Nurse Association, Inc., East Derry Improvements, and Memorial Day Flowers.

<u>Trust Name</u>	<u>Trust Purpose</u>
Derry Public Schools	Support public schools in Derry
Derry Visiting Nurse Association, Inc.	To care and treat elderly women and men who are 55 or more and reside in the Towns of Derry, Windham, or Londonderry
East Derry Improvements Society	East Derry Improvements
Memorial Day Flowers	To place flowers each Memorial Day upon Helen Noyes' lot in Forest Hills

# **CUSTODIAL FUNDS**

Custodial funds are established to account for fiduciary assets held by the Town in a custodial capacity as an agent on behalf of others.

<u>Fund Name</u>	Fund Purpose
Taxes and Fees	Collection and payment of taxes and fees collected on behalf of other governments for public schools, county, and motor vehicle registrations
Derry Cooperative School Capital Reserve	Funds held by the Town of Derry, New Hampshire's Trustees of Trust Funds on behalf of the Derry Cooperative School District, an independent governmental unit. New Hampshire state law requires that these funds be held by the Trustees of Trust Funds in the town that the school district operates

Combining Statement of Fiduciary Net Position Fiduciary Funds June 30, 2022

	_	Private-Purpose Trust Funds											
		Derry Public <u>Schools</u>		Derry Visiting <u>Nurses</u>	lı	East Derry mprovements <u>Society</u>	Memorial Day <u>Flowers</u>	Pı	Total rivate-Purpose <u>Trust Funds</u>				
Assets													
Cash	\$	19,615	\$	107,616	\$	4,830 \$	650	\$	132,711				
Investments:													
Corporate bonds		1,576		8,651		388	53		10,668				
Corporate equities		12,960		71,101		3,192	429		87,682				
Fixed income mutual funds		799		4,381		197	26		5,403				
Market-linked certificates of deposit	t	8,324		45,669		2,050	276		56,319				
U.S. Treasury notes		25,663		140,793		6,320	849		173,625				
Federal agency securities		20,954		114,956		5,160	693		141,763				
Other	_	428		2,345		105	14		2,892				
Total Investments	_	70,704		387,896		17,412	2,340		478,352				
Total Assets	\$_	90,319	\$	495,512	\$.	22,242 \$	2,990	\$	611,063				
Net Position													
Restricted for individuals,													
organizations, and other governments	\$_	90,319	\$	495,512	\$	22,242 \$	2,990	\$_	611,063				
Total Net Position	\$_	90,319	\$	495,512	\$	22,242 \$	2,990	\$	611,063				

# Combining Statement of Fiduciary Net Position Fiduciary Funds June 30, 2022

continued	

(***	_		Cı	ustodial Funds	
		Taxes and <u>Fees</u>		Derry operative School Capital Reserve	Total Custodial <u>Funds</u>
Assets					
Cash	\$	-	\$	- \$	-
Investments:					
Corporate bonds		-		4,307	4,307
Corporate equities		-		35,410	35,410
Fixed income mutual funds		-		2,182	2,182
Market-linked certificates of deposi	t	-		22,744	22,744
U.S. Treasury notes		-		70,118	70,118
Federal agency securities		-		57,250	57,250
Other				1,168	1,168
Total Investments				193,179	193,179
Total Assets	\$	_	\$_	193,179 \$	193,179
Net Position  Restricted for individuals, organizations, and other governments	\$		\$_	193,179_\$	193,179
Total Net Position	\$		\$_	193,179 \$	193,179

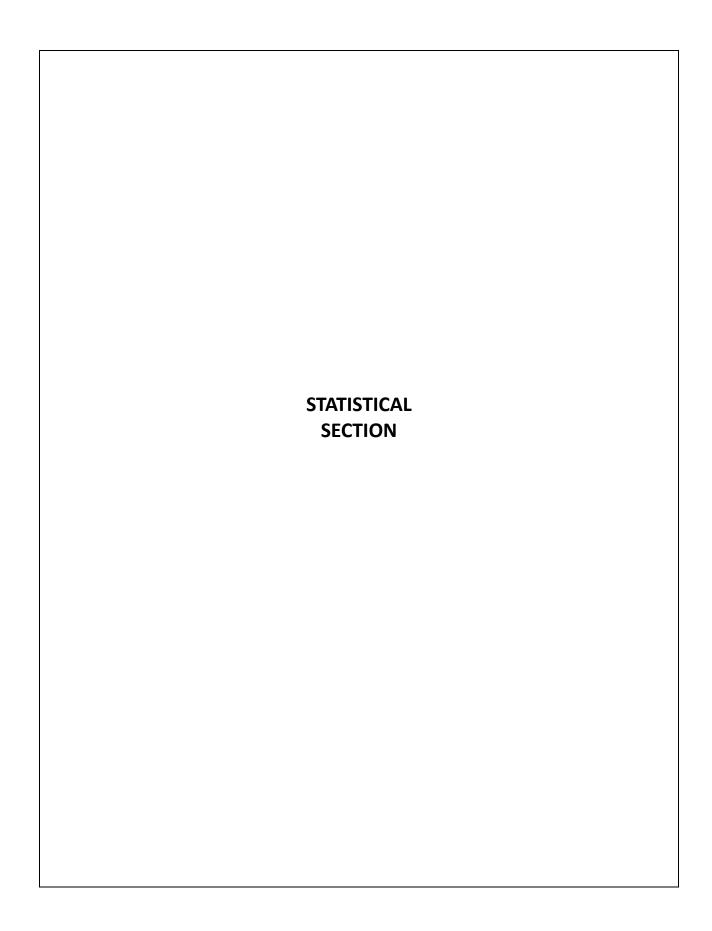
# Combining Statement of Changes in Fiduciary Net Position Fiduciary Funds For the Year Ended June 30, 2022

		Pri	vate-Purpose Trus	st Funds	
	Derry Public <u>Schools</u>	Derry Visiting <u>Nurses</u>	East Derry Improvements <u>Society</u>	Memorial Day <u>Flowers</u>	Total Private-Purpose <u>Trust Funds</u>
Additions					
Taxes collected for school district Taxes collected for County of Rockingham	\$ - -	\$ -	\$ -	\$ -	\$ -
Taxes collected for State of New Hampshire	-	-	-	-	-
Investment income (loss)	(4,397)	(28,796)	(1,070)	(120)	(34,383)
Total Additions	(4,397)	(28,796)	(1,070)	(120)	(34,383)
Deductions					
Payment of taxes to school district	-	-	-	-	-
Payment of taxes to County of Rockingham	-	-	-	-	-
Payment of fees to State of New Hampshire	-	-	-	-	-
Benefits	1,012	10,537	125	14	11,688
Other			<u> </u>		
Total Deductions	1,012	10,537	125	14	11,688
Change in Net Position	(5,409)	(39,333)	(1,195)	(134)	(46,071)
Restricted Net Position					
Beginning of year	95,728	534,845	23,437	3,124	657,134
End of year	\$ 90,319	\$ 495,512	\$ 22,242	\$ 2,990	\$ 611,063

# Combining Statement of Changes in Fiduciary Net Position Fiduciary Funds For the Year Ended June 30, 2021

		(	Custodial Funds	
	Taxes and	C	Derry ooperative School	Total Custodial
	<u>Fees</u>	Ŭ	<u>Capital Reserve</u>	<u>Funds</u>
Additions Taxes collected for school district Taxes collected for County of Rockingham Taxes collected for State of New Hampshire	\$ 60,269,515 3,114,992 2,177,082	\$	- \$ - -	6 60,269,515 3,114,992 2,177,082
Investment income (loss)	-	_	(4,440)	(4,440)
Total Additions	65,561,589		(4,440)	65,557,149
Deductions				
Payment of taxes to school district	60,269,515		-	60,269,515
Payment of taxes to County of Rockingham	3,114,992		-	3,114,992
Payment of fees to State of New Hampshire	2,177,082		-	2,177,082
Benefits	-		-	-
Other	-		231	231
Total Deductions	65,561,589		231	65,561,820
Change in Net Position	-		(4,671)	(4,671)
Restricted Net Position				
Beginning of year	-		197,850	197,850
End of year	\$ -	\$	193,179	193,179

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# STATISTICAL SECTION

The Town of Derry's Annual Comprehensive Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Town's overall financial health.

Financial Transla	<u>Page</u>
Financial Trends  These schedules contain trend information to help the reader understand how the Town's financial performance and well-being have changed over time.	125
Revenue Capacity	
These schedules contain information to help the reader assess the Town's most significant local revenue source, the property tax.	128
Debt Capacity	
These schedules present information to help the reader assess the affordability of the Town's current levels of outstanding debt and the Town's ability to issue additional debt in the future.	132
Demographic and Economic Information	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the Town's financial activities take place.	136
Operating Information	
These schedules contain service and infrastructure data to help the reader understand how the information in the Town's financial report relates to the service the Town provides and the activities it performs.	139

Sources: Unless otherwise noted, the information in these schedules is derived from the Annual Comprehensive Financial Report for the relevant year.

Net Position by Components Last Ten Fiscal Years

	2013	2014	2015 (1)	2016	2017	2018 (2)	2019	2020	2021	2022
Government Activities										
Net investment in capital assets	\$105,780,715	\$105,790,237	\$104,467,968	\$106,506,853	\$106,931,617	\$107,236,300	\$107,227,846	\$106,371,160	\$108,268,697	\$108,236,145
Restricted	7,124,996	7,468,675	7,740,061	7,580,311	9,243,246	9,167,442	10,165,608	10,315,045	11,960,059	11,049,638
Unrestricted	13,515,612	14,207,069	(18,553,655)	(21,371,346)	(23,122,641)	(33,263,272)	(33,706,625)	(35,211,778)	(36,686,677)	(30,688,473)
Total Governmental Activities Net Position	\$126,421,323	\$127,465,981	\$93,654,374	\$92,715,818	\$93,052,222	\$83,140,470	\$83,686,829	\$81,474,427	\$83,542,079	\$88,597,310
Business-type Activities										
Net investment in capital assets	\$26,070,283	\$26,033,422	\$25,797,236	\$26,040,747	\$28,611,229	\$29,941,399	\$30,349,846	\$35,090,634	\$36,438,314	\$36,658,326
Unrestricted	4,742,682	5,127,537	4,189,764	6,693,240	4,337,720	2,922,048	3,024,150	3,913,205	4,406,038	5,527,146
Total Business-type Activities Net Position	\$30,812,965	\$31,160,959	\$29,987,000	\$32,733,987	\$32,948,949	\$32,863,447	\$33,373,996	\$39,003,839	\$40,844,352	\$42,185,472
Primary Government										
Net investment in capital assets	\$131,850,998	\$131,823,659	\$130,265,204	\$132,547,600	\$135,542,846	\$137,177,699	\$137,577,692	\$141,461,794	\$144,707,011	\$144,894,471
Restricted	7,124,996	7,468,675	7,740,061	7,580,311	9,243,246	9,167,442	10,165,608	10,315,045	11,960,059	11,049,638
Unrestricted	18,258,294	19,334,606	(14,363,891)	(14,678,106)	(18,784,921)	(30,341,224)	(30,682,475)	(31,298,573)	(32,280,639)	(25,161,327)
Total Primary Government Net Position	\$157,234,288	\$158,626,940	\$123,641,374	\$125,449,805	\$126,001,171	\$116,003,917	\$117,060,825	\$120,478,266	\$124,386,431	\$130,782,782

 $<sup>\</sup>ensuremath{^{(1)}}\xspace$  First year of implementation of GASB 68. Prior periods have not been restated.

Source: Statement of Net Position

First year of implementation of GASB 75. Prior periods have not been restated.

Change in Net Position Last Ten Fiscal Years

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Expenses										
Governmental Activities										
General government	\$ 5,770,858	\$ 5,941,095	\$ 6,620,989	\$ 5,244,746	\$ 6.415.503	\$ 8,329,288	\$ 9.962.121	\$ 9,350,466	\$ 10,297,926	\$ 7.966.592
Public safety	19,705,078	20,004,575	19,175,876	18,972,353	20,910,725	19,421,896	19,438,482	21,556,849	21,596,933	18,464,874
Highway & streets	4,550,329	4,868,843	5,021,892	4,444,365	4,747,643	4,425,318	4,378,673	5,493,986	4,165,466	4,599,075
Health & welfare	712,326	812,632	777,789	687,021	601,102	631,724	365,616	418,129	389,364	395,221
Sanitation	1,632,599	1,620,297	1,757,139	1,963,583	2,106,923	1,827,450	2,322,789	2,526,437	2,719,921	2,450,624
Culture & recreation	3,062,131	3,301,712	3,157,056	3,136,458	3,234,986	3,115,494	3,262,128	3,069,608	3,047,814	3,191,819
Conservation	24,136	12,149	22,172	9,760	17,982	765,435	7,140	14,089	6,093	3,323
Economic development	1,440,817	179,717	656,802	615,423	708,402	667,401	1,478,417	501,836	672,733	803,170
Interest on long-term debt	375,763	411,395	373,170	330,799	267,901	263,458	330,207	477,246	440,061	432,093
Total Governmental Activities Expenses	37,274,037	37,152,415	37,562,885	35,404,508	39,011,167	39,447,464	41,545,573	43,408,646	43,336,311	38,306,791
Business-type Activities										
Water	2,345,410	2,423,251	2,354,975	2,374,976	2,514,734	2,628,904	2,518,606	2,602,984	3,214,549	2,463,991
Sewer	1,978,125	2,033,106	2,087,829	2,232,643	2,282,636	2,161,582	2,293,401	2,294,184	2,356,661	1,998,516
Total Business-type Activities Expenses	4,323,535	4,456,357	4,442,804	4,607,619	4,797,370	4,790,486	4,812,007	4,897,168	5,571,210	4,462,507
Total Primary Government Expenses	\$ 41,597,572	\$ 41,608,772	\$ 42,005,689	\$ 40,012,127	\$ 43,808,537	\$ 44,237,950	\$ 46,357,580	\$ 48,305,814	\$ 48,907,521	\$ 42,769,298
, , , ,										
Program Revenues										
Governmental Activities										
Charges for services:										
General government	\$ 128,466	\$ 127,748	\$ 159,877	\$ 132,818	\$ 118,916	\$ 141,615	\$ 162,632	\$ 132,370	\$ 132,663	\$ 152,410
Public safety	1,307,973	1,834,499	1,548,557	1,589,881	1,839,087	1,747,645	1,830,690	1,819,259	1,846,622	2,038,383
Highway & streets	41,149	27,958	36,364	57,285	41,611	32,655	77,400	47,710	46,101	20,698
Health & welfare	30,275	33,290	29,250	29,875	30,495	31,135	31,255	29,265	32,680	34,810
Sanitation	382,358	416,529	409,554	397,767	492,994	615,433	589,776	580,402	770,423	1,006,056
Culture & recreation	159,898	151,294	148,705	160,423	137,095	123,061	125,620	97,799	56,629	72,150
Operating grants & contributions	1,297,582	1,581,906	1,129,626	1,126,608	424,284	478,484	491,124	1,386,137	2,056,252	1,084,844
Capital grants & contributions	402,110	303,000	961,473	610,892	1,067,132	1,518,553	1,416,608	955,718	706,935	994,908
Total Governmental Activities Program Revenues	3,749,811	4,476,224	4,423,406	4,105,549	4,151,614	4,688,581	4,725,105	5,048,660	5,648,305	5,404,259
Total dovernmental Activities Frogram Nevendes	3,743,011	4,470,224	-1,-125,-100	4,203,343	4,131,014	4,000,501	4,723,103	3,040,000	3,040,303	3,404,233
Business-type Activities										
Charges for services	2 545 245	2 502 574	2 525 047	2 572 520	2 554 202	2 725 457	2 522 050	2.052.424	2 402 040	2 240 027
Water	2,546,316	2,502,674	2,535,847	2,573,530	2,664,892	2,735,457	2,623,958	2,963,421	3,193,010	3,210,037
Sewer	2,093,096	2,061,384	2,076,150	2,066,772	2,125,897	2,134,955	2,196,406	2,185,916	2,366,263	2,494,270
Operating grants & contributions	91,288	19,112	24,953	37,155	19,111	21,578	23,012	19,111	65,218	126,692
Capital grants & contributions	65,771	97,309	64,537	62,915	1,845,548	1,107,010	57,768	5,163,254	1,705,953	100,089
Tatal Divisional Avenue Astroitics December Devices	4,796,471	4,680,479	4,701,487	4.740.372	6,655,448	5,999,000	4,901,144	10,331,702	7,330,444	5,931,088
Total Business-type Activities Program Revenues	4,750,471	4,080,479	4,701,407						7,330,444	
Total Business-type Activities Program Revenues	4,750,471	4,080,479	4,701,467	4,740,372					7,330,444	
Total Primary Government Revenues	\$ 8,546,282	\$ 9,156,703	\$ 9,124,893	\$ 8,845,921	\$ 10,807,062	\$ 10,687,581	\$ 9,626,249	\$ 15,380,362	\$ 12,978,749	\$ 11,335,347
						\$ 10,687,581	\$ 9,626,249	\$ 15,380,362		\$ 11,335,347
Total Primary Government Revenues						\$ 10,687,581	\$ 9,626,249	\$ 15,380,362		\$ 11,335,347
Total Primary Government Revenues  Net (Expense) Revenue	\$ 8,546,282	\$ 9,156,703	\$ 9,124,893	\$ 8,845,921	\$ 10,807,062				\$ 12,978,749	<del></del> _
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities	\$ 8,546,282 \$ (33,524,226)	\$ 9,156,703	\$ 9,124,893	\$ 8,845,921	\$ 10,807,062 \$ (34,859,553)	\$ (34,758,883)	\$ (36,820,468)	\$ (38,359,986)	\$ 12,978,749	\$ (32,902,532)
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities	\$ 8,546,282 \$ (33,524,226) 472,936	\$ 9,156,703 \$ (32,676,191) 224,122	\$ 9,124,893 \$ (33,139,479) 258,683	\$ 8,845,921 \$ (31,298,959) 132,753	\$ 10,807,062 \$ (34,859,553) 1,858,078	\$ (34,758,883) 1,208,514	\$ (36,820,468) 89,137	\$ (38,359,986) 5,434,534	\$ 12,978,749 \$ (37,688,006) 1,759,234	\$ (32,902,532) 1,468,581
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities	\$ 8,546,282 \$ (33,524,226)	\$ 9,156,703	\$ 9,124,893	\$ 8,845,921	\$ 10,807,062 \$ (34,859,553)	\$ (34,758,883)	\$ (36,820,468)	\$ (38,359,986)	\$ 12,978,749	\$ (32,902,532)
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense	\$ 8,546,282 \$ (33,524,226) 472,936	\$ 9,156,703 \$ (32,676,191) 224,122	\$ 9,124,893 \$ (33,139,479) 258,683	\$ 8,845,921 \$ (31,298,959) 132,753	\$ 10,807,062 \$ (34,859,553) 1,858,078	\$ (34,758,883) 1,208,514	\$ (36,820,468) 89,137	\$ (38,359,986) 5,434,534	\$ 12,978,749 \$ (37,688,006) 1,759,234	\$ (32,902,532) 1,468,581
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position	\$ 8,546,282 \$ (33,524,226) 472,936	\$ 9,156,703 \$ (32,676,191) 224,122	\$ 9,124,893 \$ (33,139,479) 258,683	\$ 8,845,921 \$ (31,298,959) 132,753	\$ 10,807,062 \$ (34,859,553) 1,858,078	\$ (34,758,883) 1,208,514	\$ (36,820,468) 89,137	\$ (38,359,986) 5,434,534	\$ 12,978,749 \$ (37,688,006) 1,759,234	\$ (32,902,532) 1,468,581
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense General Revenues & Other Changes in Net Position Governmental Activities	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290)	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069)	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796)	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206)	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475)	\$ (34,758,883) 1,208,514 \$ (33,550,369)	\$ (36,820,468)	\$ (38,359,986) 5,434,534 \$ (32,925,452)	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772)	\$ (32,902,532) 1,468,581 \$ (31,433,951)
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other taxes	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888	\$ (36,820,468) 89,137 \$ (36,731,331) \$ 25,373,049	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense General Revenues & Other Changes in Net Position Governmental Activities	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002	\$ 9,156,703 \$ (32,676,191)	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796)	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206)	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475)	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888 6,842,926	\$ (36,820,468)	\$ (38,359,986) 5,434,534 \$ (32,925,452)	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324 6,853,091
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other taxes	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888	\$ (36,820,468) 89,137 \$ (36,731,331) \$ 25,373,049	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other taxes Motor vehicle registration & franchise fees	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002	\$ 9,156,703 \$ (32,676,191)	\$ 9,124,893 \$ (33,139,479)	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027 6,186,019	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888 6,842,926	\$ (36,820,468) 89,137 \$ (36,731,331) \$ 25,373,049 7,029,103	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324 6,853,091
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other taxes Motor vehicle registration & franchise fees Grants & contributions not restricted to specific programs Interest & investment earnings	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002 1,594,268 615,937	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410 5,444,800 1,572,865 1,022,648	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755 5,800,062 1,687,973 552,777	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027 6,186,019 1,677,543 618,887	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752 1,703,756 755,430	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888 6,842,926 1,697,627 987,115	\$ (36,820,468) 89,137 \$ (36,731,331) \$ 25,373,049 7,029,103 1,692,822 1,927,208	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464 1,692,563 1,062,583	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514 1,689,598 1,673,181	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324 6,853,091 2,449,572 (721,431)
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other taxes Motor vehicle registration & franchise fees Grants & contributions not restricted to specific programs	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002 1,594,268 615,937 1,033,023	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410 5,444,800 1,572,865	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755 5,800,062 1,687,973 552,777 2,225,678	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027 6,186,019 1,677,543 618,887 932,040	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752 1,703,756 755,430 816,845	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888 6,842,926 1,697,627 987,115 778,233	\$ (36,820,468) 89,137 \$ (36,731,331) \$ 25,373,049 7,029,103 1,692,822 1,927,208 1,364,706	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464 1,692,563 1,062,583 1,193,448	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514 1,689,598 1,673,181 1,727,566	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324 6,853,091 2,449,572 (721,431) 2,078,439
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other taxes Motor vehicle registration & franchise fees Grants & contributions not restricted to specific programs Interest & investment earnings Miscellaneous Transfers	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002 1,594,268 615,937 1,033,023 15,330	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410 5,444,800 1,572,865 1,022,648 762,126	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755 5,800,062 1,687,973 552,777 2,225,678 (4,020)	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027 6,186,019 1,677,543 618,887 932,040 (2,495,113)	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752 1,703,756 755,430 816,845 1,784,298	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888 6,842,926 1,697,627 987,115 778,233 745,035	\$ (36,820,468) 89,137 \$ (36,731,331) \$ 25,373,049 7,029,103 1,692,822 1,927,208 1,364,706 (20,061)	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464 1,692,563 1,062,583 1,193,448 55,434	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514 1,1689,598 1,673,181 1,727,566 62,689	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324 6,853,091 2,449,572 (721,431) 2,078,439 173,768
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other taxes Motor vehicle registration & franchise fees Grants & contributions not restricted to specific programs Interest & investment earnings Miscellaneous	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002 1,594,268 615,937 1,033,023	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410 5,444,800 1,572,865 1,022,648	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755 5,800,062 1,687,973 552,777 2,225,678	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027 6,186,019 1,677,543 618,887 932,040	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752 1,703,756 755,430 816,845	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888 6,842,926 1,697,627 987,115 778,233	\$ (36,820,468) 89,137 \$ (36,731,331) \$ 25,373,049 7,029,103 1,692,822 1,927,208 1,364,706	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464 1,692,563 1,062,583 1,193,448	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514 1,689,598 1,673,181 1,727,566	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324 6,853,091 2,449,572 (721,431) 2,078,439
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other taxes Motor vehicle registration & franchise fees Grants & contributions not restricted to specific programs Interest & investment earnings Miscellaneous Transfers Total Governmental Activities	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002 1,594,268 615,937 1,033,023 15,330	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410 5,444,800 1,572,865 1,022,648 762,126	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755 5,800,062 1,687,973 552,777 2,225,678 (4,020)	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027 6,186,019 1,677,543 618,887 932,040 (2,495,113)	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752 1,703,756 755,430 816,845 1,784,298	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888 6,842,926 1,697,627 987,115 778,233 745,035	\$ (36,820,468) 89,137 \$ (36,731,331) \$ 25,373,049 7,029,103 1,692,822 1,927,208 1,364,706 (20,061)	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464 1,692,563 1,062,583 1,193,448 55,434	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514 1,1689,598 1,673,181 1,727,566 62,689	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324 6,853,091 2,449,572 (721,431) 2,078,439 173,768
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other taxes Motor vehicle registration & franchise fees Grants & contributions not restricted to specific programs Interest & investment earnings Miscellaneous Transfers Total Governmental Activities  Business-type Activities	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002 1,594,268 615,937 1,033,023 15,330 33,148,929	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410 5,444,800 1,572,865 1,022,648 762,126	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755 5,800,062 1,687,973 552,777 2,225,678 (4,020) 35,360,225	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027 6,186,019 1,677,543 618,87 932,040 (2,495,113) 30,360,403	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752 1,703,756 755,430 816,845 1,784,298 35,195,957	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888 6,842,926 1,697,627 987,115 778,233 745,035 35,701,824	\$ (36,820,468) 89,137 \$ (36,731,331) \$ 25,373,049 7,029,103 1,692,822 1,927,208 1,364,706 (20,061) 37,366,827	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464 1,692,563 1,193,448 55,434 36,147,584	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514 1,689,598 1,673,181 1,727,566 62,689 39,755,658	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324 6,853,091 2,449,572 (721,431) 2,078,439 173,768 37,957,763
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other taxes Motor vehicle registration & franchise fees Grants & contributions not restricted to specific programs Interest & investment earnings Miscellaneous Transfers Total Governmental Activities Business-type Activities Income & investment earnings	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002 1,594,268 615,937 1,033,023 15,330 33,148,929	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410 5,444,800 1,572,865 1,022,648 762,126 33,720,849	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755 5,800,062 1,687,973 552,777 2,225,678 (4,020) 35,360,225	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027 6,186,019 1,677,543 618,887 932,040 (2,495,113) 30,360,403	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752 1,703,756 755,430 816,845 1,784,298 35,195,957	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888 6,842,926 1,697,627 987,115 778,233 745,035 35,701,824	\$ (36,820,468) 89,137 \$ (36,731,331) \$ 25,373,049 7,029,103 1,692,822 1,277,208 1,364,706 (20,061) 37,366,827	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464 1,692,563 1,062,583 1,193,448 55,434 36,147,584 92,846	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514 1,689,598 1,673,181 1,727,566 62,689 39,755,658	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324 6,853,091 2,449,572 (721,431) 2,078,439 173,768 37,957,763
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other Lawes Motor vehicle registration & franchise fees Grants & contributions not restricted to specific programs Interest & investment earnings Miscellaneous Transfers Total Governmental Activities Business-type Activities Income & investment earnings Miscellaneous Miscellaneous	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002 1,594,268 615,937 1,033,023 15,330 33,148,929 18,886 55,118	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410 5,444,800 1,572,865 1,022,648 762,126	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755 5,800,062 1,687,973 552,777 2,225,678 (4,020) 35,360,225	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027 6,186,019 1,677,543 618,87 932,040 (2,495,113) 30,360,403 35,196 83,925	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752 1,703,756 755,430 816,845 1,784,798 35,195,957	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888 6,842,926 1,697,627 987,115 778,233 35,701,824	\$ (36,820,468) 89,137 \$ (36,731,331) \$ 25,373,049 7,029,103 1,692,822 1,927,208 1,364,706 (20,061) 37,366,827 133,957 267,394	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464 1,692,563 1,1062,583 1,193,448 5,534 36,147,584	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514 1,689,598 1,673,181 1,727,566 6,2,689 39,755,658	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324 6,853,091 2,449,572 (721,431) 2,078,439 173,768 37,957,763
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other taxes Motor vehicle registration & franchise fees Grants & contributions not restricted to specific programs Interest & investment earnings Miscellaneous Transfers Total Governmental Activities  Business-type Activities Income & investment earnings Miscellaneous Transfers	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002 1,594,268 615,937 1,033,023 15,330 33,148,929 18,886 55,118 (15,330)	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410 5,444,800 1,572,865 1,022,648 762,126 30,679 93,193	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755 5,800,062 1,687,973 552,777 2,225,5678 (4,020) 35,360,225	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027 6,186,019 1,677,543 618,887 932,040 (2,495,113) 30,360,403 35,196 83,925 2,495,113	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752 1,703,756 755,430 816,845 1,784,298 35,195,957 47,498 93,684 (1,784,298)	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888 6,842,926 1,697,627 987,115 778,233 745,035 35,701,824 76,409 102,751 (745,035)	\$ (36,820,468) 89,137 \$ (36,731,331) \$ 25,373,049 7,029,103 1,692,822 1,927,208 1,364,706 (20,061) 37,366,827 133,957 267,394 20,061	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464 1,692,563 1,062,583 1,193,448 55,434 36,147,584 92,846 157,897 (55,434)	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514 1,689,598 1,673,181 1,727,566 62,689 39,755,658 17,752 126,216 (62,689)	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324 6,853,091 2,449,572 (721,431) 2,078,439 173,768 37,957,763 (5,986) 52,293 (173,768)
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other Lawes Motor vehicle registration & franchise fees Grants & contributions not restricted to specific programs Interest & investment earnings Miscellaneous Transfers Total Governmental Activities Business-type Activities Income & investment earnings Miscellaneous Miscellaneous	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002 1,594,268 615,937 1,033,023 15,330 33,148,929 18,886 55,118	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410 5,444,800 1,572,865 1,022,648 762,126 33,720,849	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755 5,800,062 1,687,973 552,777 2,225,678 (4,020) 35,360,225	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027 6,186,019 1,677,543 618,87 932,040 (2,495,113) 30,360,403 35,196 83,925	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752 1,703,756 755,430 816,845 1,784,798 35,195,957	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888 6,842,926 1,697,627 987,115 778,233 35,701,824	\$ (36,820,468) 89,137 \$ (36,731,331) \$ 25,373,049 7,029,103 1,692,822 1,927,208 1,364,706 (20,061) 37,366,827 133,957 267,394	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464 1,692,563 1,1062,583 1,193,448 5,534 36,147,584	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514 1,689,598 1,673,181 1,727,566 6,2,689 39,755,658	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324 6,853,091 2,449,572 (721,431) 2,078,439 173,768 37,957,763
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other taxes Motor vehicle registration & franchise fees Grants & contributions not restricted to specific programs Interest & investment earnings Miscellaneous Transfers Total Governmental Activities  Business-type Activities Income & investment earnings Miscellaneous Transfers Transfers Total Business-type Activities	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002 1,594,268 615,937 1,033,023 15,330 33,148,929 18,886 55,118 (15,330) 58,674	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410 5,444,800 1,572,865 1,022,648 762,126 33,772,849 30,679 93,193 123,872	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755 5,800,062 1,687,973 552,777 2,225,678 (4,020) 35,360,225 40,409 67,187 40,200 111,616	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027 6,186,019 1,677,543 618,887 932,040 (2,495,113) 30,360,403 35,196 83,925 2,495,113 2,614,234	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752 1,703,756 1,784,298 35,195,957 47,498 93,684 (1,784,298) (1,643,116)	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888 6,842,926 1,697,627 987,115 778,233 745,035 35,701,824 76,409 102,751 (745,035) (565,875)	\$ (36,820,468) 89,137 \$ (36,731,331)  \$ 25,373,049 7,029,103 1,692,822 1,927,208 1,364,706 (20,061) 37,366,827 133,957 267,394 20,061 421,412	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464 1,692,563 1,193,448 55,434 92,846 157,897 (55,434) 195,309	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514 1,689,598 1,673,181 1,727,756 62,689 39,755,658 17,752 126,216 (62,689) 81,279	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324 6,853,091 2,449,572 (721,431) 2,078,439 173,768 37,957,763 (5,986) 52,293 (127,461)
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other taxes Motor vehicle registration & franchise fees Grants & contributions not restricted to specific programs Interest & investment earnings Miscellaneous Transfers Total Governmental Activities  Business-type Activities Income & investment earnings Miscellaneous Transfers	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002 1,594,268 615,937 1,033,023 15,330 33,148,929 18,886 55,118 (15,330)	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410 5,444,800 1,572,865 1,022,648 762,126 30,679 93,193	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755 5,800,062 1,687,973 552,777 2,225,5678 (4,020) 35,360,225	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027 6,186,019 1,677,543 618,887 932,040 (2,495,113) 30,360,403 35,196 83,925 2,495,113	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752 1,703,756 755,430 816,845 1,784,298 35,195,957 47,498 93,684 (1,784,298)	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888 6,842,926 1,697,627 987,115 778,233 745,035 35,701,824 76,409 102,751 (745,035)	\$ (36,820,468) 89,137 \$ (36,731,331) \$ 25,373,049 7,029,103 1,692,822 1,927,208 1,364,706 (20,061) 37,366,827 133,957 267,394 20,061	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464 1,692,563 1,062,583 1,193,448 55,434 36,147,584 92,846 157,897 (55,434)	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514 1,689,598 1,673,181 1,727,566 62,689 39,755,658 17,752 126,216 (62,689)	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324 6,853,091 2,449,572 (721,431) 2,078,439 173,768 37,957,763 (5,986) 52,293 (173,768)
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other taxes Motor vehicle registration & franchise fees Grants & contributions not restricted to specific programs Interest & investment earnings Miscellaneous Transfers Total Governmental Activities  Business-type Activities Income & investment earnings Miscellaneous Transfers Transfers Total Business-type Activities	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002 1,594,268 615,937 1,033,023 15,330 33,148,929 18,886 55,118 (15,330) 58,674	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410 5,444,800 1,572,865 1,022,648 762,126 33,772,849 30,679 93,193 123,872	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755 5,800,062 1,687,973 552,777 2,225,678 (4,020) 35,360,225 40,409 67,187 40,200 111,616	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027 6,186,019 1,677,543 618,887 932,040 (2,495,113) 30,360,403 35,196 83,925 2,495,113 2,614,234	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752 1,703,756 1,784,298 35,195,957 47,498 93,684 (1,784,298) (1,643,116)	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888 6,842,926 1,697,627 987,115 778,233 745,035 35,701,824 76,409 102,751 (745,035) (565,875)	\$ (36,820,468) 89,137 \$ (36,731,331)  \$ 25,373,049 7,029,103 1,692,822 1,927,208 1,364,706 (20,061) 37,366,827 133,957 267,394 20,061 421,412	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464 1,692,563 1,193,448 55,434 92,846 157,897 (55,434) 195,309	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514 1,689,598 1,673,181 1,727,756 62,689 39,755,658 17,752 126,216 (62,689) 81,279	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324 6,853,091 2,449,572 (721,431) 2,078,439 173,768 37,957,763 (5,986) 52,293 (127,461)
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other thaxes Motor vehicle registration & franchise fees Grants & contributions not restricted to specific programs Interest & investment earnings Miscellaneous Transfers Total Governmental Activities  Business-type Activities Income & investment earnings Miscellaneous Transfers Total Business-type Activities Total Primary Government Activities	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002 1,594,268 615,937 1,033,023 15,330 33,148,929 18,886 55,118 (15,330) 58,674	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410 5,444,800 1,572,865 1,022,648 762,126 33,772,849 30,679 93,193 123,872	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755 5,800,062 1,687,973 552,777 2,225,678 (4,020) 35,360,225 40,409 67,187 40,200 111,616	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027 6,186,019 1,677,543 618,887 932,040 (2,495,113) 30,360,403 35,196 83,925 2,495,113 2,614,234	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752 1,703,756 1,784,298 35,195,957 47,498 93,684 (1,784,298) (1,643,116)	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888 6,842,926 1,697,627 987,115 778,233 745,035 35,701,824 76,409 102,751 (745,035) (565,875)	\$ (36,820,468) 89,137 \$ (36,731,331)  \$ 25,373,049 7,029,103 1,692,822 1,927,208 1,364,706 (20,061) 37,366,827 133,957 267,394 20,061 421,412	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464 1,692,563 1,193,448 55,434 92,846 157,897 (55,434) 195,309	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514 1,689,598 1,673,181 1,727,756 62,689 39,755,658 17,752 126,216 (62,689) 81,279	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324 6,853,091 2,449,572 (721,431) 2,078,439 173,768 37,957,763 (5,986) 52,293 (127,461)
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other taxes Motor vehicle registration & franchise fees Grants & contributions not restricted to specific programs Interest & investment earnings Miscellaneous Transfers Total Governmental Activities Business-type Activities Income & investment earnings Miscellaneous Transfers Total Business-type Activities Total Primary Government Activities  Total Primary Government Activities  Change in Net Position	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002 1,594,268 615,937 1,033,023 15,330 33,148,929 18,886 55,118 (15,330) 58,674 \$ 33,207,603	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410 5,444,800 1,572,865 1,022,648 762,126 	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755 5,800,062 1,687,973 552,777 2,225,5678 (4,020) 35,360,225 40,409 67,187 4,020 111,616 \$ 35,471,841	\$ 8,845,921  \$ (31,298,959)	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752 1,703,756 755,430 816,845 1,784,298 35,195,957 47,498 93,684 (1,784,298) (1,643,116) \$ 33,552,841	\$ (34,758,883) 1,708,514 \$ (33,550,369) \$ 24,650,888 6,842,926 1,697,627 987,115 778,233 745,035 35,701,824 76,409 102,751 (745,035) (565,875) \$ 35,135,949	\$ (36,820,468) 89,137 \$ (36,731,331)  \$ 25,373,049 7,029,103 1,692,822 1,927,208 1,364,706 (20,061) 37,366,827  133,957 267,394 20,061 421,412 \$ 37,788,239	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464 1,692,563 1,062,583 1,193,448 55,434 36,147,584 92,846 157,897 (55,434) 195,309 \$ 36,342,893	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514 1,689,598 1,673,181 1,727,566 62,689 39,755,658 17,752 126,216 (62,689) 81,279 \$ 39,836,937	\$ (32,902,532) 1,465,581 \$ (31,433,951) \$ 27,124,324 6,853,091 2,449,572 (721,431) 2,078,439 173,768 37,957,763 (5,986) 52,293 (173,768) (127,461) \$ 37,830,302
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other taxes Motor vehicle registration & franchise fees Grants & contributions not restricted to specific programs Interest & investment earnings Miscellaneous Transfers Total Governmental Activities  Business-type Activities Income & investment earnings Miscellaneous Transfers Total Business-type Activities Total Primary Government Activities  Change in Net Position Governmental Activities	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002 1,594,268 615,937 1,033,023 15,330 33,148,929 18,886 55,118 (15,330) 58,674 \$ 33,207,603 \$ (375,297)	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410 5,444,800 1,572,865 1,022,648 762,126 33,720,849 30,679 93,193 	\$ 9,124,893  \$ (33,139,479) 258,683 \$ (32,880,796)  \$ 25,097,755 5,800,062 1,687,973 552,777 2,225,678 (4,020) 35,360,225  40,409 67,187 4,020 111,616 \$ 35,471,841  \$ 2,220,746	\$ 8,845,921 \$ (31,298,959) 132,753 \$ (31,166,206) \$ 23,441,027 6,186,019 1,677,543 618,87 932,040 (2,495,113) 30,360,403 35,196 83,925 2,495,113 2,614,234 \$ 32,974,637 \$ (938,556)	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752 1,703,756 755,430 816,845 1,784,298 35,195,957 47,498 93,684 (1,784,298) (1,643,116) \$ 33,552,841 \$ 336,404	\$ (34,758,883) 1,208,514 \$ (33,550,369) \$ 24,650,888 6,842,926 1,697,627 987,115 778,233 745,035 35,701,824 76,409 102,751 (745,035) (565,875) \$ 35,135,949 \$ 942,941	\$ (36,820,468) 89,137 \$ (36,731,331) \$ 25,373,049 7,029,103 1,692,822 1,927,208 1,364,706 (20,061) 37,366,827 133,957 267,394 20,061 421,412 \$ 37,788,239 \$ 546,359	\$ (38,359,986) \$,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464 1,692,563 1,193,448 36,147,584 92,846 157,897 (55,434) 195,309 \$ 36,342,893 \$ (2,212,402)	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514 1,689,598 1,673,181 1,727,566 62,689 39,755,658 17,752 126,216 (62,689) 81,279 \$ 39,836,937 \$ 2,067,652	\$ (32,902,532) 1,468,581 \$ (31,433,951) \$ 27,124,324 6,853,091 2,449,572 (721,431) 2,078,439 173,768 37,957,763 (5,986) 52,293 (173,768) (127,461) \$ 37,830,302 \$ 5,055,231
Total Primary Government Revenues  Net (Expense) Revenue Governmental activities Business-type activities Total Primary Government Net Expense  General Revenues & Other Changes in Net Position Governmental Activities Property & other taxes Motor vehicle registration & franchise fees Grants & contributions not restricted to specific programs Interest & investment earnings Miscellaneous Transfers Total Governmental Activities Business-type Activities Income & investment earnings Miscellaneous Transfers Total Business-type Activities Total Primary Government Activities  Total Primary Government Activities  Change in Net Position	\$ 8,546,282 \$ (33,524,226) 472,936 \$ (33,051,290) \$ 24,818,369 5,072,002 1,594,268 615,937 1,033,023 15,330 33,148,929 18,886 55,118 (15,330) 58,674 \$ 33,207,603	\$ 9,156,703 \$ (32,676,191) 224,122 \$ (32,452,069) \$ 24,918,410 5,444,800 1,572,865 1,022,648 762,126 	\$ 9,124,893 \$ (33,139,479) 258,683 \$ (32,880,796) \$ 25,097,755 5,800,062 1,687,973 552,777 2,225,5678 (4,020) 35,360,225 40,409 67,187 4,020 111,616 \$ 35,471,841	\$ 8,845,921  \$ (31,298,959)	\$ 10,807,062 \$ (34,859,553) 1,858,078 \$ (33,001,475) \$ 23,514,876 6,620,752 1,703,756 755,430 816,845 1,784,298 35,195,957 47,498 93,684 (1,784,298) (1,643,116) \$ 33,552,841	\$ (34,758,883) 1,708,514 \$ (33,550,369) \$ 24,650,888 6,842,926 1,697,627 987,115 778,233 745,035 35,701,824 76,409 102,751 (745,035) (565,875) \$ 35,135,949	\$ (36,820,468) 89,137 \$ (36,731,331)  \$ 25,373,049 7,029,103 1,692,822 1,927,208 1,364,706 (20,061) 37,366,827  133,957 267,394 20,061 421,412 \$ 37,788,239	\$ (38,359,986) 5,434,534 \$ (32,925,452) \$ 25,415,092 6,728,464 1,692,563 1,062,583 1,193,448 55,434 36,147,584 92,846 157,897 (55,434) 195,309 \$ 36,342,893	\$ 12,978,749 \$ (37,688,006) 1,759,234 \$ (35,928,772) \$ 27,537,110 7,065,514 1,689,598 1,673,181 1,727,566 62,689 39,755,658 17,752 126,216 (62,689) 81,279 \$ 39,836,937	\$ (32,902,532) 1,465,581 \$ (31,433,951) \$ 27,124,324 6,853,091 2,449,572 (721,431) 2,078,439 173,768 37,957,763 (5,986) 52,293 (173,768) (127,461) \$ 37,830,302

Source: Statement of Activities

#### Changes in Fund Balances, Governmental Funds Last Ten Fiscal Years

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Revenues										
Taxes	\$ 24,848,384	\$ 24,875,060	\$ 25,819,686	\$ 23,151,016	\$ 23,494,016	\$ 24,579,220	\$ 25,388,361	\$ 25,441,266	\$ 27,571,919	\$ 27,294,577
Licenses & permits	5,392,415	5,842,408	6,126,213	6,697,822	7,082,591	6,949,520	7,453,714	7,531,040	8,034,339	7,876,393
Intergovernmental	3,297,746	3,154,771	3,527,634	2,833,415	3,195,173	3,616,291	3,600,554	4,034,418	4,452,787	4,529,324
Charges for services	1,729,707	2,193,710	2,006,157	1,856,269	2,198,361	2,424,949	2,392,762	2,245,642	2,401,435	2,885,928
Interest and investment income	615,937	1,022,647	552,777	618,886	755,429	987,119	1,927,209	1,062,586	1,673,181	(721,430)
Miscellaneous	975,022	652,176	963,616	508,585	432,764	602,033	608,258	680,444	1,116,631	1,560,248
Total Revenues	36,859,211	37,740,772	38,996,083	35,665,993	37,158,334	39,159,132	41,370,858	40,995,396	45,250,292	43,425,040
Expenditures										
Current operations-										
General government	4,993,375	5,008,945	5,228,059	5,199,448	5,585,350	6,326,743	7,067,858	7,376,300	6,918,943	7,334,441
Public safety	18,491,033	18,726,144	19,249,577	18,386,108	19,133,623	18,875,439	19,364,764	19,991,319	20,531,053	21,184,700
Highways & streets	3,875,348	4,350,830	4,196,320	3,984,241	4,114,218	4,164,610	4,545,890	4,217,238	3,710,898	4,749,685
Health & welfare	663,639	763,935	727,628	637,269	547,627	589,604	367,300	379,554	374,048	433,274
Sanitation	1,558,825	1,554,347	1,698,273	1,809,678	1,883,093	1,962,208	2,107,975	2,257,796	2,404,941	2,372,727
Culture & recreation	2,647,311	2,707,141	2,726,284	2,767,850	2,800,428	2,840,240	3,028,383	2,835,736	2,772,780	3,094,470
Conservation	24,136	12,149	22,172	9,760	17,983	7,050	7,140	14,089	6,093	3,323
Economic Development	42,628	13,153	656,803	229,424	708,402	666,349	1,483,376	501,752	661,159	822,958
Capital outlay (1)	3,975,511	2,005,736	2,548,866	2,982,780	3,072,016	3,217,297	2,974,297	3,130,276	4,060,087	1,887,927
Debt service-	0,010,000	_,,,,,,,,,,	_,,,	_,,	0,0:-,0=0	0,==:,=0:	_,	2,222,212	.,,	_,
Principal	930,539	1,174,325	1,188,031	1,584,468	1,223,568	1,582,497	1,875,615	2,082,065	1,989,819	1,999,885
Interest	401,483	408,797	387,214	376,303	259,714	254,110	293,102	425,667	451,859	402,347
Intergovernmental	10,074	12,485	51,074	50,980	10,747	-	-	-	-	-
Total Expenditures	37,613,902	36,737,987	38,680,301	38,018,309	39,356,769	40,486,147	43,115,700	43,211,792	43,881,680	44,285,737
Excess revenues over (under) expenditures	(754,691)	1,002,785	315,782	(2,352,316)	(2,198,435)	(1,327,015)	(1,744,842)	(2,216,396)	1,368,612	(860,697)
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Other financing sources (uses):										
Issuance of refinanced bond	-	-	-	-	-	-	-	-	-	2,110,000
Payment to escrow agent	-	-	-	-	-	-	-	-	-	(2,110,000)
Issuance of long-term bonds	4,000,000	-	-	-	-	-	4,019,000	-	-	-
Bond premium	3,787	-	-	-	-	-	494,946	-	-	-
Issuance of refunding debt	1,250,000	-	-	1,475,000	-	-	-	-	-	-
Issuance of loans	203,068	439,023	104,403	-	1,745,365	2,394,159	1,597,534	1,891,660	1,079,055	898,000
Proceeds from sale of capital assets	70,654	112,979	1,163,820	350,177	401,934	165,022	230,690	194,995	95,141	87,025
Payments to refunding escrow	(1,228,676)	-	-	(1,428,151)	-	-	-	-	-	-
Transfers in	598,621	1,307,611	560,218	288,769	2,626,382	1,985,527	676,201	977,956	972,661	1,047,628
Transfers out	(583,291)	(1,307,611)	(567,237)	(2,783,882)	(842,084)	(1,240,492)	(696,262)	(922,522)	(909,972)	(873,860)
Total other financing sources (uses)	4,314,163	552,002	1,261,204	(2,098,087)	3,931,597	3,304,216	6,322,109	2,142,089	1,236,885	1,158,793
Not showed in found belowed	4 2552472	A 4 554 707	å 4.576.00C	d (4.450.400)	4 4 700 460	Å 4.077.004	4 4577.067	d (74.007)	4 2 505 407	4 200 000
Net change in fund balances	\$ 3,559,472	\$ 1,554,787	\$ 1,576,986	\$ (4,450,403)	\$ 1,733,162	\$ 1,977,201	\$ 4,577,267	\$ (74,307)	\$ 2,605,497	\$ 298,096
Debt service as a percentage of non-capital										
expenditures <sup>(2)</sup>	3.8%	4.6%	4.4%	5.7%	4.1%	4.9%	5.4%	6.1%	6.1%	5.7%

Source: Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balance

<sup>(2)</sup> Certain capital expenditures from various functions have been capitalized on the Statement of Net Positior
(2) Capital Outlay purchases from the reconciliation of the statement of revenues, expenditures, and changes in fund balances of governmental funds to the statement of activities are used to calculate this ratio

Assessed Value and Estimated Actual Value of Taxable Property

Last Ten Fiscal Years

	Local Assessed Value										Total Assessed Value as a % Estimated				
Fiscal Year		Residential		Commercial		Industrial	· ·		Total Taxable Assessed Value <sup>(1)</sup>		Direct Tax Rate		Estimated Full Value	Actual Taxable Value	
2013	\$	1,891,691,991	\$	446,126,677	\$	78,549,100	\$	29,122,507	\$	2,387,245,261	\$	10.39	\$	2,428,530,276	98.30%
2014		1,905,452,576		405,159,727		84,415,817		28,835,371		2,366,192,749		10.39		2,517,226,329	94.00%
2015		2,025,529,201		423,374,237		85,977,274		30,265,466		2,504,615,246		9.72		2,808,357,314	89.18%
2016		2,033,365,986		427,667,634		86,088,174		31,323,700		2,515,798,094		9.16		2,764,420,315	91.01%
2017		2,438,583,950		338,874,095		97,706,000		35,094,300		2,840,069,745		8.30		3,098,756,240	91.65%
2018		2,766,028,336		378,889,103		109,708,867		29,380,766		3,225,245,540		8.44		3,512,714,295	91.82%
2019		2,799,845,173		382,588,804		112,068,773		28,732,766		3,265,769,984		7.60		3,530,698,545	92.50%
2020		2,779,146,373		412,420,965		82,286,812		28,392,766		3,245,461,384		7.72		3,674,312,197	88.33%
2021		2,956,213,825		575,535,303		143,644,304		28,074,400		3,647,319,032		7.15		3,943,498,023	92.49%
2022		2,976,149,046		617,893,595		105,796,335		26,886,500		3,672,952,476		7.22		4,719,004,641	77.83%

Sources: Derry MS-1 Report of Assessed Values filed with the NH Department of Revenue Administration (DRA) and DRA's Annual Equalization Survey

#### Notes:

<sup>(1)</sup>NH Department of Revenue Administration requires that all properties be reviewed at least every five years to insure that assessed property values are within a range of 90-110% of actual market value. The Town's goal is to maintain values as close to 100% through an annual process of cycled inspections and a valuation update every other year. The most recent full valuation update completed in 2016 for FY17.

Direct and Overlapping Property Tax Rates
Last Ten Fiscal Years
(rate per \$1,000 of assessed value)

**Town Direct Rate** 

# **Total Overlapping Rates**

Fiscal Year	Town Rate				Derry School	tate ication_	al School Rate	County Rate	Total Tax Rate <sup>(1)</sup>	
2013	\$	10.39	\$ 16.35	\$ 2.59	\$ 18.94	\$ 1.15	\$	30.48		
2014		10.39	17.34	2.62	19.96	1.14		31.49		
2015		9.72	16.11	2.44	18.55	1.15		29.42		
2016		9.16	16.37	2.61	18.98	1.09		29.23		
2017		8.30	15.52	2.23	17.75	1.01		27.06		
2018		8.44	17.14	2.23	19.37	1.05		28.86		
2019		7.60	15.43	2.04	17.47	0.96		26.03		
2020		7.72	15.36	2.06	17.42	0.98		26.12		
2021		7.15	14.45	1.88	16.33	0.86		24.34		
2022		7.22	14.82	1.86	16.68	0.86		24.76		

**Source:** NH Department of Revenue Administration approved tax rates

#### Notes:

<sup>(1)</sup> The Total Tax Rate is billed to all taxable property owners, with the one exception being that Utilities do not pay the "State Education Tax" portion of the total tax rate.

**Principal Property Taxpayers** 

			FY 2022		FY 2013			
Taxpayer	Type of Business	Assessed Valuation	Rank	Percentage of Total Taxable Assessed Valuation	Assessed Valuation	Rank	Percentage of Total Taxable Assessed Valuation	
Chartwell New Hampshire (Fairways)	Real Estate - Apartments.	\$125,183,596	1	3.41%	\$54,030,180	1	2.26%	
Campbell, Gilbert G., Trustee (Aladdin Village & Derry County Club Estates)	Real Estate - Apartments	62,439,500	2	1.70%	32,081,500	2	1.34%	
Public Service Company of NH (PSNH)	Utility - Electric	43,469,708	3	1.18%	21,981,200	4	0.92%	
HCA Health Services of NH, Inc. (Parkland Medical Center)	Healthcare - Hospital	40,617,900	4	1.11%	20,293,600	3	0.85%	
Hood Commons BSD LLC (Hood Plaza)	Commercial - Retail	23,327,100	5	0.64%				
SUSO 4 Derry LP	Commercial - Retail	20,441,500	6	0.56%	15,004,100	6	0.63%	
Wal-Mart Real Estate Business Trust (Wal-Mart Superstore, Ashleigh Dr.)	Commercial - Retail	17,846,000	7	0.49%				
EKMK Associates Ltd. Partnership	Real Estate - Apartments	16,266,400	8	0.44%				
Aladdin Village LLC	Real Estate - Apartments	14,813,800	9	0.40%	9,577,700	7	0.40%	
Ventas Birch Heights, LLC	Commercial - Elderly Assisted Living	13,447,300	10	0.37%	9,340,300	9	0.39%	
Mariner Derry Meadows LLC	Commercial - Retail				18,716,000	5	0.78%	
Derry Retirement Residence, LLC	Commercial - Elderly Assisted Living				9,719,300	8	0.41%	
Wal-Mart Realty Co (Wal-Mart Store, Manchester Road)	Commercial - Retail w/Fueling Station				13,904,000	10	0.58%	
Totals		\$377,852,804		10.29%	\$204,647,880		8.57%	
Total Taxable Assessed Valuation is:		\$3,672,952,476			\$2,387,245,261			

**Source:** Town of Derry, NH Assessing Records

Information based on valuation as of April 1 prior to beginning of each fiscal year

Property Tax Levies and Collections Last Ten Fiscal Years

Fiscal Year	Taxes Levied		Collected within the Fiscal Year of the Levy		Abatement	Total Collections and Abatements to Date			
Ended June 30,	for the Fiscal Year	Tax Amount	Percentage of Levy	Subsequent Years	of Original Tax Levy	Amount	Percentage of Levy		
2013	\$ 24,408,192	\$ 24,022,106	98.42%	\$ 331,515	\$ 45,533	\$ 24,399,154	99.96%		
2014	24,623,357	24,190,174	98.24%	382,893	41,367	24,614,434	99.96%		
2015	24,385,259	24,025,628	98.53%	286,625	67,443	24,379,696	99.98%		
2016	22,926,812	22,601,643	98.58%	277,320	43,848	22,922,811	99.98%		
2017	23,159,016	22,891,876	98.85%	231,455	30,000	23,153,331	99.98%		
2018	23,909,072	23,634,966	98.85%	230,815	33,976	23,899,757	99.96%		
2019	24,359,106	24,115,815	99.00%	167,909	30,697	24,314,421	99.82%		
2020	24,927,688	24,677,513	99.00%	111,052	25,160	24,813,725	99.54%		
2021	25,958,148	25,717,773	99.07%	108,266	19,042	25,736,815	99.15%		
2022	26,475,577	26,254,589	99.17%	-	29,500	26,284,089	99.28%		

**Source:** Town of Derry Tax Collector's NH Department of Revenue Administration Form MS-61

The data presented above represents information for taxes collected for Town Services and two fire districts. It excludes taxes raised for School District and the County, even though the Town bears the full burden for any uncollected taxes, since the Town having fully disbursed taxes assessed for the School and County.

# Ratios of Outstanding Debt by Type Last Ten Fiscal Years

Total Drimary

	 Government	ntal Activities			Business Type Activities				Governme	'				
Fiscal Year	ds and Loans Payable <sup>(1)</sup>	An	Bond ticipation Note		Increment	a	nter Bonds nd Loans ayable <sup>(1)</sup>	a	wer Bonds and Loans Payable <sup>(1)</sup>		otal Primary overnment	As a % of Personal Income		Per apita
2013	\$ 8,688,815	\$	-	\$	5,000,000	\$	800,000	\$	2,865,000	\$	17,353,815	0.18%	\$	522
2014	8,158,244		-		4,920,000		2,502,772		4,274,020		19,855,036	0.16%		602
2015	7,147,766		-		4,840,000		2,406,943		4,004,444		18,399,153	0.17%		554
2016	6,136,443		-		4,285,000		2,252,518		3,691,260		16,365,221	0.19%		493
2017	7,081,382		-		3,855,000		2,095,363		3,355,335		16,387,080	0.19%		494
2018	8,223,876		-		3,420,000		1,898,631		2,984,487		16,526,994	0.19%		497
2019	12,399,795		-		2,985,000		1,742,224		2,647,776		19,774,795	0.17%		591
2020	12,640,401		-		2,540,000		1,644,046		2,323,454		19,147,901	0.18%		576
2021	11,944,638		-		2,325,000		1,543,374		1,996,626		17,809,638	0.21%		519
2022	11,057,752		-		2,110,000		1,535,078		1,762,174		16,465,004	0.23%		474

#### Notes:

Details regarding the Town's outstanding debt can be found in the notes to the financial statements.

See "Demographic & Economic Statistics" table for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year, when available.

<sup>&</sup>lt;sup>(1)</sup>The above figures reflect bonds and loans net of related premiums and discounts.

Ratios of General Bonded Debt Outstanding
Last Ten Fiscal Years

**General Bonded Debt Outstanding** 

Fiscal Year	Bon	Bonds and Loans Payable				Total		% of Actual Taxable Value of Property	Per Capita	
2013	\$	8,688,815	\$	5,000,000	\$	13,688,815	0.57%	\$	412	
2014		8,158,244		4,920,000		13,078,244	0.55%		396	
2015		7,147,766		4,840,000		11,987,766	0.48%		361	
2016		6,136,443		4,285,000		10,421,443	0.41%		314	
2017		7,081,382		3,855,000		10,936,382	0.39%		329	
2018		8,223,876		3,420,000		11,643,876	0.36%		350	
2019		12,399,795		2,985,000		15,384,795	0.47%		460	
2020		12,640,401		2,540,000		15,180,401	0.47%		457	
2021		11,944,638		2,325,000		14,269,638	0.39%		416	
2022		11,057,752		2,110,000		13,167,752	0.36%		379	

**Notes:** Details regarding the Town's outstanding debt can be found in the notes to the financial statements. Property value data from Form MS-1 filed with the NH Department of Revenue Administration for the prior tax year. See page 136 for population data. These ratios are calculated using estimated population for the prior calendar year.

Direct and Overlapping Governmental Activities Debt As of June 30, 2022

Governmental Unit	Debt Outstanding	Percentage Applicable	Share of Direct & Overlapping Debt
Direct:			
Town of Derry - Bonds and Loans	\$11,057,752	100.00%	\$11,057,752
Town of Derry - Tax Increment Financing Bonds	\$2,110,000	100.00%	2,110,000
Sub Total - Direct Debt			13,167,752
Overlapping:			
Rockingham County	\$28,661,379	6.256%	1,793,056
Derry Cooperative School District	\$10,653,343	100.00%	10,653,343
Sub Total - Overlapping Debt			12,446,399
Total Direct and Overlapping Debt			\$25,614,151

**Sources:** Debt outstanding data is provided by each governmental unit and the percentage applicable to the Town of Derry for Rockingham County, based on 2022 town allocation, is provided by the County.

**Notes:** Overlapping governments are those that coincide, at least in part, with the geographic boundaries of a municipality. This schedule sets forth the Town of Derry's share of those overlapping governments that are borne by its taxpayers through a portion of the approved tax rate. Since the Derry Cooperative School District is strictly confined to the Town of Derry, 100% of its outstanding debt is overlapping and applicable to the governmental unit.

Legal Debt Margin Information Last Ten Fiscal Years

Estimated full value	\$4,719,004,641
General Fund debit limit (3% of equalized Valuation)	141,570,139
Water Fund debit limit (10% of equalized Valuation)	471,900,464

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
General Fund										
Debt Limit	\$73,292,846	\$80,561,177	\$84,250,719	\$82,932,609	\$92,962,687	\$92,962,687	\$103,868,217	\$110,229,366	\$118,304,941	\$141,570,139
Total debt applicable to limit (1)	8,688,815	8,158,244	7,147,766	6,136,443	7,081,382	8,223,876	12,399,795	7,371,500	6,730,000	6,207,500
Legal debt margin	\$64,604,031	\$72,402,933	\$77,102,953	\$76,796,166	\$87,683,519	\$87,683,519	\$91,468,422	\$102,857,866	\$111,574,941	\$135,362,639
Total debt applicable to limit as a percentage of debt limit	11.85%	10.13%	8.48%	7.40%	5.68%	5.68%	11.94%	6.69%	5.69%	4.38%
Water Fund										
Debt Limit	\$244,309,487	\$268,537,258	\$280,835,731	\$276,442,032	\$309,875,624	\$351,271,430	\$353,069,855	\$367,431,220	\$394,349,802	\$471,900,464
Total debt applicable to limit	2,518,500	2,502,772	2,362,173	2,252,518	2,072,493	2,072,493	1,742,224	1,644,046	1,543,374	1,442,702
Legal debt margin	\$241,790,987	\$266,034,486	\$278,473,558	\$274,189,514	\$307,803,131	\$307,803,131	\$351,327,631	\$365,787,174	\$392,806,428	\$470,457,762
Total debt applicable to limit as a percentage of debt limit	1.03%	0.93%	0.84%	0.81%	0.67%	0.67%	0.49%	0.45%	0.39%	0.31%

#### Notes:

Per New Hampshire Revised Statutes Annotated, the Town's general obligation debt and water district debt should not exceed 3% (RSA 33:4-a.III) and 10% (RSA 33:5-a),

respectively, of equalized valuation as set forth in RSA 33:4-b and as determined by the NH Department of Revenue Administration.

There is no state debt margin for sewer outstanding debt, because all sewer bonds are guaranteed by the State of New Hampshire.

There is no state debt margin for Landfill Site Closure outstanding debt.

<sup>(1)</sup> Per New Hampshire Revised Statutes annotated (RSA 162-K:8), Tax Increment Financing (TIF) District bonds and lease financing arrangements shall not be included when computing the municipality's net debt.

Demographic and Economic Statistics Last Ten Fiscal Years

Fiscal Years Ended			Per Capita Personal	School	Unemployment
June 30,	Population	Personal Income	Income	Enrollment	Rate
2013	33,220	\$ 1,038,257,880	\$ 31,254	5,717	5.6%
2014	32,988	1,031,171,892	31,259	5,545	4.9%
2015	33,211	1,009,514,767	30,397	5,443	4.3%
2016	33,180	1,014,312,600	30,570	5,335	5.1%
2017	33,202	1,044,103,294	31,447	5,246	2.9%
2018	33,246	1,062,774,882	31,967	5,178	3.3%
2019	33,440	1,110,475,520	33,208	5,054	2.4%
2020	33,249	1,130,532,498	34,002	4,967	10.5%
2021	34,317	1,253,634,327	36,531	4,757	3.7%
2022	34,749	1,294,469,748	37,252	4,804	2.0%

**Source:** Population and personal income information is provided by the New Hampshire Office of Energy & Planning. School enrollment information is provided by the Derry Cooperative School District. Unemployment information is derived from the Local Area Unemployment Statistics Report prepared by the NH Employment Security (NHES), Economic And Labor Market Information Bureau.

**Notes:** Population and personal income are based on information from the prior calendar year. School population is based on the 2013-2014 school year, while the unemployment rate is the unemployment rate for the last month of the fiscal year.

#### 2011-2019 School enrollment revised in FY20

Updated Per Capita Personal Income for the Town had not been available from the New Hampshire Office of Energy & Planning (NHOEP), though available in FY2011 due to the 2010 census and going forward based on an update from NHES. Prior to 2010, this information is derived from the census data done every 10 years.

Principal Employers
Current Year and Nine Years Ago

		F	iscal Year 20	22	Fiscal Year 2013			
				% of Total			% of Total	
				Town			Town	
Employer	Type of Business	Employees	Rank	Employment	Employees	Rank	Employment	
Derry Cooperative School District	Education	620	1	3.14%	620	1	3.50%	
HCA Health Services of NH	Healthcare/Hospital	532	2	2.68%	531	2	3.08%	
Pinkerton Academy	Education	462	3	2.34%	477	3	2.48%	
Town of Derry	Municipal services	364	4	1.84%	364	4	1.69%	
Wal-Mart Store	Retail chain	265	5	1.34%	200	5	1.04%	
Hannaford Supermarket	Supermarket	142	6	0.72%	142	6	0.77%	
Shaw's Supermarket	Supermarket	105	7	0.53%	116	8	0.78%	
Fireye	Fire Equipment	100	8	0.51%	125	7	0.65%	
Benson's Hardware	Home improvement center	50	9	0.25%				
Total Air Supply	Light Manufacturer	40	10	0.20%				
Biosan Laboratories	Vitamin, supplements &							
	minerals				115	9	0.73%	
Sanmina/Hadco	Electronics				100	10	0.52%	

**Source:** NH Department of Employment Security (NHDES), Economic & Labor Market Information Bureau's *Community Profiles,* while total town-wide employees used to calculate the percentage of employment comes from NHDES' Local Area Unemployment Statistics Report as of the December 31 that falls within the fiscal year.

#### Note:

Fiscal Year 2022 and 2013 information is from the 2021 and 2012 calendar year Community Profiles, respectively, as well as from Town of Derry records.

Full Time Town Employees by Function/Program
Last Ten Fiscal Years

Function/Program	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Governmental Activities										
General Government	24	25	26	23	22	21	21	21	21	21
Public Safety	150	149	149	148	146	146	148	149	149	150
Highway & Streets	27	27	27	27	30	30	30	31	31	31
Health & Welfare	3	4	4	2	2	2	0			
Sanitation	5	5	5	5	5	5	6	6	6	6
Culture & Recreation	8	8	8	8	8	8	8	8	8	8
Economic Development	2	2	2	2	2	3	3	3	3	3
Business-Type Activities										
Water	6	7	7	7	7	7	7	7	7	8
Sewer	7	7	7	7	7	7	7	7	7	7
Totals	232	234	235	229	229	229	230	232	232	234

**Source:** Annual adopted budget information.

**Note:** Information is based on the full-time positions budgeted for the fiscal year. Any new positions are generally filled during that fiscal year.

# Operating Indicators by Function/Program Last Ten Fiscal Years

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Public safety										
Number of police calls answered	26,607	26,034	22,960	23,785	26,298	30,126	29,132	23,194	22,499	22,907
Physical arrests	1,330	1,433	1,186	1,231	1,196	1,164	1,238	23,194 1,186	1,162	1,211
Traffic violations	1,008	991	627	701	919	756	706	542	555	418
Parking violations	966	866	529	382	1,070	652	697	477	434	689
Total offenses reported (prior calendar year basis)	900	800	323	302	1,070	032	097	4//	454	009
Group A	2,880	2,520	2,758	2,396	2,307	2,157	2,087	2,087	1,847	1,977
·	•	,	2,738 971	,	2,307 937	•	•	•	•	•
Group B	1,051	919	9/1	827	937	1,182	1,092	1,224	1,131	1,332
Fire & rescue calls dispatched (5 towns)	7,930	7,294	7,290	7,513	7,704	8,226	7,755	7,716	7,642	8,782
Total fire & rescue responses	4,193	4,281	4,586	4,722	4,836	5,091	5,021	4,805	4,735	5,573
Fire emergency services	1,445	1,447	1,607	1,683	1,730	1,868	1,747	1,183	1,314	1,232
False alarms	387	412	452	403	412	421	423	344	330	388
EMS/Rescue	2,886	3,081	3,302	3,321	3,298	3,516	3,553	3,622	3,091	4,341
Patients treated & transported	2,299	2,398	2,477	2,467	2,477	2,589	2,714	2,496	2,417	3,021
Patients treated only	29	21	18	19	21	57	47	33	52	79
Inspections conducted										
Fire code	744	862	858	969	1,213	1,114	1,867	1,731	1,524	2,051
Permits	773	721	689	723	770	749	897	1,022	842	1,020
Fire permits	2,114	1,412	1,952	2,016	1,787	1,928	2,009	1,634	1,277	940
Public safety education programs	72	32	51	51	35	47	135	104	30	36
Program attendees	815	819	1,267	1,780	2,823	3,090	3,067	4,205	770	6,995
Water										
Daily average water consumption	1.42 MGD	1.47 MGD	1.45 MGD	1.56 MGD	1.60 MGD	1.48 MGD	1.45 MGD	1.51 MGD	1.56 MGD	1.48 MGD
Maximum daily capacity in gallons	3.32 MGD	3.32 MGD	3.32 MGD	3.32 MGD	3.32 MGD	3.32 MGD	3.32 MGD	3.32 MGD	3.32 MGD	3.32 MGD
Sewer										
Daily average treatment in gallons	1.54 MGD	1.54 MGD	1.58 MGD	1.47 MGD	1.54 MGD	1.60 MGD	1.80 MGD	1.62 MGD	1.46 MGD	1.85 MGD
Maximum daily capacity	3.00 MGD	3.00 MGD	3.00 MGD	3.00 MGD	3.00 MGD	3.00 MGD	3.00 MGD	3.0 MGD	3.0 MGD	3.0 MGD
ινιαλιπταπτ αστιγ εαραειτγ	3.00 IVIGD	3.00 IVIOD	3.00 IVIOD	3.00 IVIGD	3.00 WIGD	3.00 IVIGD	3.00 IVIGD	3.0 IVIOD	3.0 10100	3.0 IVIOD

**Source:** Various Town departments

# Capital Asset Statistics by Function/Program Last Ten Fiscal Years

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Public safety										
Police stations	1	1	1	1	1	1	1	1	1	1
Patrol units	30	30	30	30	30	30	30	30	30	30
Fire stations	4	4	4	4	4	4	4	4	4	4
Fire/EMS response apparatus	30	30	30	30	30	30	30	30	30	28
Highways & streets										
Miles of streets	163.2	163.2	163.74	164.57	165.39	165.39	165.39	165.39	165	165
Number of street lights	923	923	923	923	923	923	923	923	923	923
Miles of sidewalks	19.7	19.7	19.7	19.7	19.7	19.7	19.7	19.7	19.7	19.7
Culture & recreation										
Community centers	6	6	6	6	6	6	6	6	6	6
Parks	6	6	6	6	6	6	6	6	6	6
Park acreage	132.1	132.1	132.1	132.1	132.1	132.1	132.1	132.1	132.1	132.1
Multi-purpose fields	9	9	9	9	9	9	9	9	9	9
Baseball/softball fields	8	8	8	8	8	8	8	8	8	8
Beaches	2	2	2	2	2	2	2	2	2	2
Tennis courts	5	5	5	5	5	5	5	5	5	5
Libraries	2	2	2	2	2	2	2	2	2	2
Water										
Miles of water mains	70.31	70.31	71.62	71.62	71.94	70.31	85.96	88.13	90	90
Service connections	4,050	4,071	4,075	4,094	4,115	4,050	4,250	4,220	4,307	4,358
Fire hydrants	614	614	629	629	638	614	659	678	693	693
Sewer										
Miles of sanitary sewers	48.9	48.9	50.44	50.44	50.44	48.9	53.12	54.68	66.30	66.30
Miles of storm sewers	19	19	19.25	19.25	19.35	19.00	19.14	19.10	19.10	19.10
Treatment plants	1	1	1	1	1	1	1	1	1	1
Service connections	3,087	3,096	3,100	3,116	3,130	3,087	3,209	3,252	3,303	3,319

**Source:** Various Town departments



# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

#### INDEPENDENT AUDITOR'S REPORT

To the Town Council
Town of Derry, New Hampshire

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Derry, New Hampshire (the Town), as of and for the year ended June 30, 2022, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements, and have issued our report thereon dated December 8, 2022.

# **Report on Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Town's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination



of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses, or significant deficiencies may exist that have not been identified.

# **Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Town's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

# **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Merrimack, New Hampshire

Melanson

December 8, 2022